



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. William O'Leary
President and Chief Executive Officer
Alaska Railroad
P.O. Box 107500
Anchorage, AK 99510

Dear Mr. O'Leary:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

The coming year is filled with an agenda of rail safety-oriented initiatives, and among the most important is advancing the implementation of Positive Train Control. This particular initiative must be executed within the regulatory timelines as extended by Congress. Upon review of the latest data provided by the industry, we are concerned that many of the Nation's railroads must greatly accelerate their efforts to achieve the Congressionally mandated requirements. In that regard, the FRA leadership has been directed to work with your organization's leadership to help create an increased level of urgency to underscore the imperative of meeting existing timeline expectations for rolling out this critical rail-safety technology.

We look forward to your continued commitment to safety in the rail industry and to your organization's efforts to deliver on the promise of Positive Train Control as required by Congress.

Sincerely,

A handwritten signature in blue ink, reading "Elaine L. Chao", is positioned above the printed name.

Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Ms. Stacey Mortensen
Executive Director
Altamont Corridor Express
949 East Channel Street
Stockton, CA 95202

Dear Ms. Mortensen:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION

WASHINGTON, DC 20590

December 27, 2017

Mr. Richard Anderson
President and Chief Executive Officer
Amtrak
1 Massachusetts Avenue, NW
Washington, DC 20002

Dear Mr. Anderson:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION

WASHINGTON, DC 20590

December 27, 2017

Mr. Patrick O'Brien
President
Belt Railway Company of Chicago
6900 South Central Avenue
Bedford Park, IL 60638

Dear Mr. O'Brien:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



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WASHINGTON, DC 20590

December 27, 2017

Mr. Carl Ice
President and Chief Executive Officer
BNSF Railway Company
2650 Lou Menk Drive
Fort Worth, TX 76131

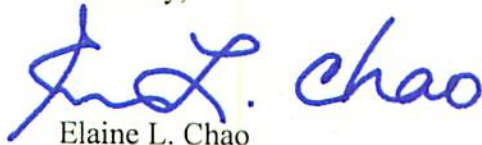
Dear Mr. Ice:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION

WASHINGTON, DC 20590

December 27, 2017

Mr. Matthew Rose
Executive Chairman
BNSF Railway Company
2650 Lou Menk Drive
Fort Worth, TX 76131

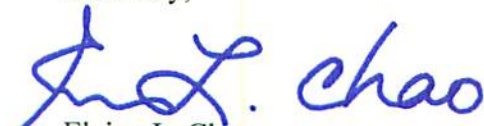
Dear Mr. Rose:

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Luc Jobin
President and Chief Executive Officer
Canadian National Railway
935 Rue de la Gauchetière Street West
Montreal, Quebec H3B 2M9
CANADA

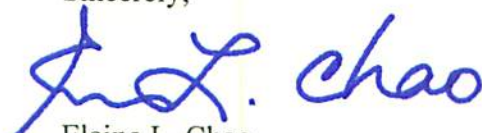
Dear Mr. Jobin:

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Keith Creel
President and Chief Executive Officer
Canadian Pacific Railway
7550 Ogden Dale Road SE
Calgary, Alberta T2C 4X9
CANADA

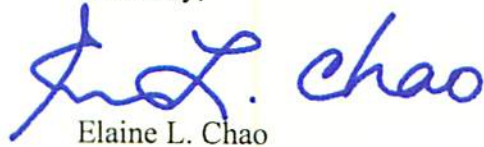
Dear Mr. Creel:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Ms. Linda Watson
President and Chief Executive Officer
Capital Metropolitan Transportation Authority
2910 East 5th Street
Austin, TX 78702

Dear Ms. Watson:

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Sincerely,

Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Ms. Nicola Liquori
Chief Executive Officer
Central Florida Rail Corridor—SunRail
801 SunRail Drive
Sanford, FL 32771

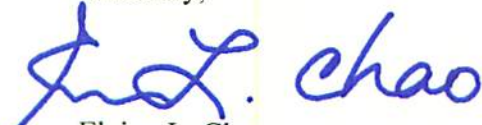
Dear Ms. Liquori:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Norman Carlson
Chairman
Chicago Commuter Rail Service Board—Metra
547 West Jackson Boulevard
Chicago, IL 60661

Dear Mr. Carlson:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. James Derwinski
Executive Director
Chicago Commuter Rail Service Board—Metra
547 West Jackson Boulevard
Chicago, IL 60661

Dear Mr. Derwinski:

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THE SECRETARY OF TRANSPORTATION

WASHINGTON, DC 20590

December 27, 2017

Mr. Timothy Tierney
President and Chief Operating Officer
Consolidated Rail Corporation
1000 Howard Boulevard
Mount Laurel, NJ 08054

Dear Mr. Tierney:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. James Foote
President and Chief Executive Officer
CSX Transportation, Inc.
500 Water Street
Jacksonville, FL 32202

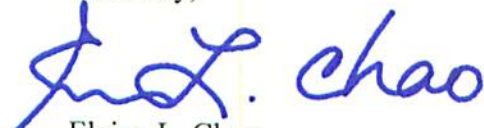
Dear Mr. Foote:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Jim Cline
President
Denton County Transportation Authority
P.O. Box 96
Lewisville, TX 75057

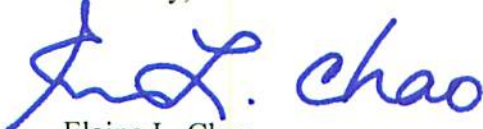
Dear Mr. Cline:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. James Hertwig
President and Chief Executive Officer
Florida East Coast Railway
7150 Phillips Highway
Jacksonville, FL 32256

Dear Mr. Hertwig:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Patrick Ottensmeyer
President and Chief Executive Officer
Kansas City Southern Railway
427 West 12th Street
Kansas City, MO 64105

Dear Mr. Ottensmeyer:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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THE SECRETARY OF TRANSPORTATION
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December 27, 2017

Mr. Bradley Peek
General Manager
Kansas City Terminal Railway
4501 Kansas Avenue
Kansas City, KS 66106

Dear Mr. Peek:

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Elaine L. Chao



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WASHINGTON, DC 20590

December 27, 2017

Mr. Patrick Nowakowski
President
MTA Long Island Rail Road
Jamaica Station
Jamaica, NY 11435

Dear Mr. Nowakowski:

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THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Erich Kolig
Deputy Chief Operating Officer
MTA Maryland Area Regional Commuter
1600 Ludlow Street
Baltimore, MD 21230

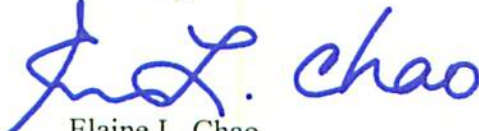
Dear Mr. Kolig:

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

The Honorable Stephanie Pollack
Secretary and Chief Executive Officer
MassDOT—Massachusetts Bay Transportation Authority
10 Park Plaza, Suite 3910
Boston, MA 02116

Dear Ms. Pollack:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

The coming year is filled with an agenda of rail safety-oriented initiatives, and among the most important is advancing the implementation of Positive Train Control. This particular initiative must be executed within the regulatory timelines as extended by Congress. Upon review of the latest data provided by the industry, we are concerned that many of the Nation's railroads must greatly accelerate their efforts to achieve the Congressionally mandated requirements. In that regard, the FRA leadership has been directed to work with your organization's leadership to help create an increased level of urgency to underscore the imperative of meeting existing timeline expectations for rolling out this critical rail-safety technology.

We look forward to your continued commitment to safety in the rail industry and to your organization's efforts to deliver on the promise of Positive Train Control as required by Congress.

Sincerely,

A handwritten signature in blue ink, reading 'Elaine L. Chao', is positioned above the printed name.

Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. David Scorey
General Manager
Keolis Commuter Services
470 Atlantic Avenue, 5th Floor
Boston, MA 02210

Dear Mr. Scorey:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Ms. Catherine Rinaldi
Acting President
MTA Metro-North Commuter Railroad
347 Madison Avenue
New York, NY 10017-3739

Dear Ms. Rinaldi:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Stephen Bland
Chief Executive Officer
Nashville Regional Transportation Authority
430 Myatt Drive
Nashville, TN 37115

Dear Mr. Bland:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Sincerely,

A handwritten signature in blue ink that reads "Elaine L. Chao". The signature is stylized and fluid.

Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. William Drunsic
President
Nashville and Eastern Railroad Corporation
514 Knoxville Avenue
Lebanon, TN 37087

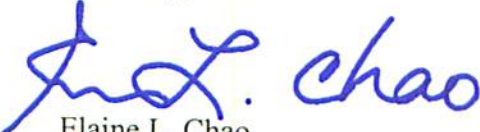
Dear Mr. Drunsic:

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Steven Santoro
Executive Director
New Jersey Transit
1 Penn Plaza East
Newark, NJ 07105

Dear Mr. Santoro:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Terrence Doyle
Transportation Director
Rio Metro Regional Transit District,
New Mexico Rail Runner Express
809 Copper Avenue, NW
Albuquerque, NM 87102

Dear Mr. Doyle:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Sincerely,

A handwritten signature in blue ink, reading 'Elaine L. Chao', is positioned above the printed name.

Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. James Squires
Chairman, President and Chief Executive Officer
Norfolk Southern Corporation
Three Commercial Place
Norfolk, VA 23510

Dear Mr. Squires:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Matthew Tucker
Executive Director
North County Transit District
810 Mission Avenue
Oceanside, CA 92054

Dear Mr. Tucker:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Michael Noland
General Manager
Northern Indiana Commuter Transportation District
33 East U.S. Highway 12
Chesterton, IN 46304

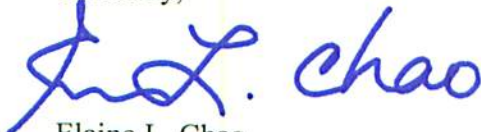
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Sincerely,


Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Vince Pellegrin
Chief Operating Officer
MTA—Northstar Commuter Rail
1810 East Franklin Avenue
Minneapolis, MN 55404

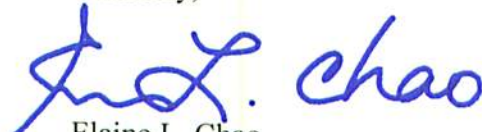
Dear Mr. Pellegrin:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Jim Hartnett
Chief Executive Officer
Peninsula Corridor Joint Powers Board
P.O. Box 3006, 1250 San Carlos Avenue
San Carlos, CA 94070

Dear Mr. Hartnett:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Richard Cotton
President
Port Authority Trans-Hudson
One PATH Plaza, 10th Floor
Jersey City, NJ 07306

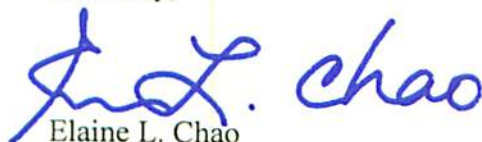
Dear Mr. Cotton:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. James E. Irvin
President
Portland and Western Railroad
3220 State Street, Suite 200
Salem, OR 97301

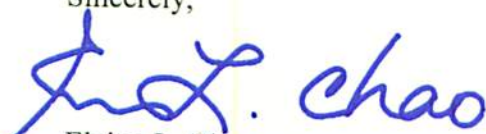
Dear Mr. Irvin:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. David Genova
General Manager and Chief Executive Officer
Regional Transportation District Commuter Rail – Denver
1600 Blake Street
Denver, CO 80202

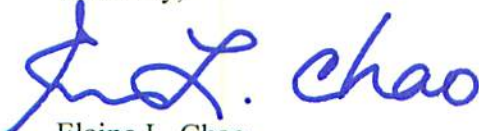
Dear Mr. Genova:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Farhad Mansourian
General Manager
Sonoma-Marín Area Rail Transit
5401 Old Redwood Highway, Suite 200
Petaluma, CA 94954

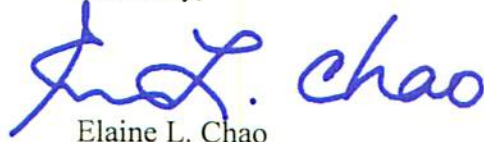
Dear Mr. Mansourian:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Peter Rogoff
Chief Executive Officer
Sound Transit, Sounder Commuter Rail
Union Station, 401 South Jackson Street
Seattle, WA 98104-2826

Dear Mr. Rogoff:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Jack Stephens
Executive Director
South Florida Regional Transportation Authority
800 NW 33rd Street, Suite 100
Pompano Beach, FL 33064

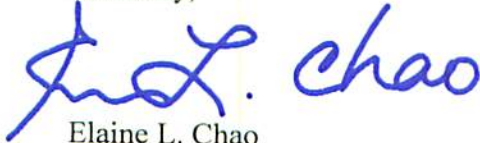
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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Neil McFarlane
General Manager
TriMet
1800 SW 1st Avenue, Suite 300
Portland, OR 97201

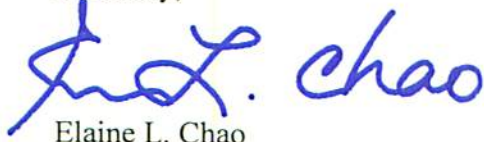
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THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Jeffery Knueppel, P.E.
General Manager
Southeastern Pennsylvania Transportation Authority
1234 Market Street
Philadelphia, PA 19107

Dear Mr. Knueppel:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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We look forward to your continued commitment to safety in the rail industry and to your organization's efforts to deliver on the promise of Positive Train Control as required by Congress.

Sincerely,

A handwritten signature in blue ink, reading "Elaine L. Chao", is positioned above the printed name.

Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Art Leahy
Chief Executive Officer
Southern California Regional Rail Authority
One Gateway Plaza, 12th Floor
Los Angeles, CA 90012

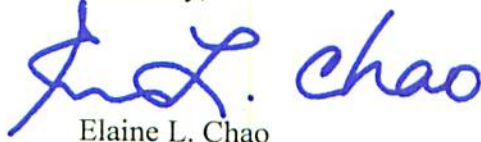
Dear Mr. Leahy:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Michael McCarthy
President
Terminal Railroad Association of St. Louis
1017 Olive Street, 5th Floor
St. Louis, MO 63101

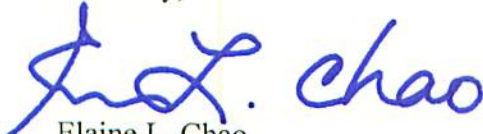
Dear Mr. McCarthy:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Nathaniel Morgan
Assistant Vice President, Commuter Rail and Railroad Management
Trinity Railway Express
4801 Rock Island Road
Irving, TX 75060

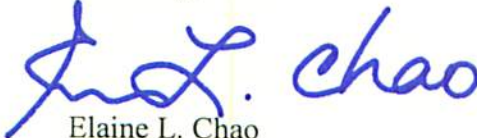
Dear Mr. Morgan:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Paul Ballard
President and Chief Executive Officer
Fort Worth Transportation Authority—Trinity Railway Express
1600 East Lancaster Avenue
Fort Worth, TX 76102

Dear Mr. Ballard:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Lance Fritz
Chairman, President, and Chief Executive Officer
Union Pacific Railroad
1400 Douglas Street
Omaha, NE 68179


Dear Mr. Fritz:

Safety is our top priority at the U.S. Department of Transportation, as we believe it is in your organization. This letter is a reminder to emphasize that one year from now your railroad is required to achieve certain Congressionally mandated milestones related to the implementation of Positive Train Control. It is expected that your organization is taking all possible measures to ensure that it will meet the requirements specified by Congress on or before December 31, 2018. The Federal Railroad Administration (FRA) will continue to work with you as we approach this critical date.

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Jerry Benson
President and Chief Executive Officer
Utah Transit Authority
669 West 200 South
Salt Lake City, UT 84101

Dear Mr. Benson:

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Elaine L. Chao



THE SECRETARY OF TRANSPORTATION
WASHINGTON, DC 20590

December 27, 2017

Mr. Doug Allen
Chief Executive Officer
Virginia Railway Express
1500 King Street, Suite 202
Alexandria, VA 22314

Dear Mr. Allen:

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