# 2011 Federal Employee Viewpoint Survey

# **Empowering Employees**



**Department of Transportation**AGENCY RESULTS

UNITED STATES OFFICE OF PERSONNEL MANAGEMENT



### 1. Interpretation of results:

The 2011 Employee Viewpoint Survey (EVS) provides an opportunity for Department of Transportation (DOT) employees to contribute to shaping DOT's culture and work environment. By gathering information about how employees regard their work experience at DOT, the Department hopes to design management best practices and work environments that better suit employee needs, while ensuring positive organizational outcomes.

After last year's survey, DOT was recognized as one of the most improved agencies in the federal government, and the 2011 EVS results continued to reflect some modest increases in positive response rates. Generally, in areas where DOT has historically performed well it continued to do so, and the same can be said for survey items where the Department tends to perform more negatively. DOT's actions taken based on previous survey results have had a positive impact and the significant increase in survey scores in 2010 were maintained in 2011. For the past two years, DOT's goals have been to achieve five percent average increases on the annual employee survey prescribed items in Leadership and Performance Culture by the 2011 EVS administration, using 2008 survey results as a baseline for comparison. The 2011 EVS reflect that DOT has partially achieved our goals, with a seven percent increase in Leadership and a three point average increase in Performance Culture. Although DOT fell short of achieving its goal in Performance Culture by two percentage points, the Department did see a modest increase in this index over 2010.

Overall, Department-wide 2011 EVS results reveal a trend of incremental improvements since 2008. However, these results also illustrate that DOT still has considerable work to do to increase the favorability in employees' perceptions of the workplace, and particularly in the areas of Leadership and Performance Culture. As such, DOT will continue to engage in action planning that will concentrate on discovering the root causes of employees' perceptions in the areas where DOT is lacking and develop strategies to increase favorable perceptions, while maintaining progress in areas of the survey where the Department has performed well historically.

### **Strengths**

The top five areas showing the highest positive responses include: "When needed I am willing to put in the extra effort to get the job done" (96 percent positive); "The work I do is important" (92 percent positive); "I am constantly looking for ways to do my job better" (88 percent positive); "I like the kind of work I do (87 percent positive); and "In the last six months, my supervisor/team leader has talked with me about my performance" (83 percent positive).

### Challenges

The areas with the five highest negative responses included: "Pay raises depend on how well employees perform their jobs" (61 percent negative); "In my work unit, steps are taken to deal with a poor performer who cannot or will not improve" (48 percent negative); "Promotions in my work unit are based on merit" (44 percent negative); "In my work unit, differences in performance are recognized in a meaningful way" (42 percent negative); and "Awards in my work unit depend on how well employees

*perform their jobs"* (39 percent negative). Positive response rates on these items remained virtually the same when compared to the 2010 EVS.

### **Notable Increases and Decreases**

Differences of five percentage points or more are considered notable. Compared to 2010 survey results, this most recent survey showed five items with notable increases: "How satisfied are you with the following Work/Life Program? Telework" (45 percent positive, up eight percentage points from 2010); "Managers review and evaluate the organization's progress toward meeting its goals and objectives" (58 percent positive, up five percentage points from 2010); "My organization has prepared employees for potential security threats" (75 percent positive, up five percentage points from 2010); "My performance appraisal is a fair reflection of my performance" (65 percent positive, up five percentage points from 2010; and "Managers/supervisors/team leaders work well with employees of different backgrounds" (61 percent positive, up five percentage points from 2010). Only one survey item reflected a notable decrease: "I have sufficient resources (for example, people, materials, budget) to get my job done" (44 percent positive, down five percentage points from 2010).

### Human Capital Assessment and Accountability Framework (HCAAF) Rankings

When comparing 2010 and 2011 Human Capital Assessment and Accountability Framework (HCAAF) rankings, DOT showed improvement in three of the four HCAAF indices. Out of the 37 largest federal agencies, the Office of Personnel Management ranked DOT:  $30^{th}$  in Leadership & Knowledge Management (up from  $33^{rd}$  in 2010);  $33^{rd}$  in Results-Oriented Performance Culture (up from  $34^{th}$  in 2010); and  $15^{th}$  in Job Satisfaction (up from  $20^{th}$  in 2010). DOT's ranking in Talent Management was  $27^{th}$  (down from  $25^{th}$  in 2010). However, all indices have trended upward since the administration of the 2008 Federal Human Capital Survey.

### 2. How the survey was conducted:

The survey was conducted online and in paper form from April 14 until May 31, 2011. For online respondents, an invitation to participate in the survey was sent via e-mail to the agency employees selected in the sample. The invitation included a hyperlink to the survey web site, which was connected to a unique identification number to ensure confidentiality of survey responses. Paper surveys were mailed to Federal Aviation Administration Air Traffic Controllers selected in the sample.

### 3. Description of sample:

The population of employees sampled for survey participation consisted of all full-time, permanent, non-seasonal employees who were onboard at DOT approximately six months prior to the launch of the survey. A representative random sample of these employees was selected from the Federal Aviation Administration and the Federal Highway Administration, while a census of employees was selected at all other DOT Operating Administrations and Departmental Offices (excluding the Surface Transportation Board, which is surveyed separately among other small, independent agencies). Further, the survey sample was stratified by supervisory status and organizational membership (i.e., an employee of the

Federal Aviation Administration or an employee of any other DOT Operating Administration or Departmental Office, excluding the Surface Transportation Board). Supervisor and non-supervisory employees were separately sampled to allow later analyses of differences between these two groups. A total of 14,835 employees were selected for survey participation, including supervisors, managers, and executives. DOT had approximately 56,896 permanent employees at the time the sample was drawn.

The responses to the questions are weighted according to the number of respondents compared to the actual population proportions for supervisory and non-supervisory employees as provided in the Central Personnel Data File. They are also weighted for membership in agency organization. Weighting eliminates over or under representation of a group in the survey results that may be a consequence of the sampling strategy or differential response rates.

### 4. Number of employees surveyed, number responded, and representativeness of respondents:

Of the total agency sample of 14,835 employees, 10,203 responded for an overall agency response rate of 68.8 percent. The sample included executives, supervisory, and non-supervisory employees. The respondents are representative of DOT's employee population in both demographics and organization membership.

### 5. Survey Items and Response Choices:

See the following pages.

(Survey Administration Period April 14, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		2,021	4,761	1,641	1,292	468	10,183	NA
organization.	%	60.6	15.1	45.5	18.1	15.2	6.0	100.0	
2. I have enough information to do my job well.	N	70.4	1,817	5,555	1,524	1,048	237	10,181	NA
2.76.1	%	70.4	14.6	55.8	14.1	12.8	2.6	100.0	27.4
3. I feel encouraged to come up with new and better ways of doing	N	50.0	2,191	4,030	1,885	1,414	666	10,186	NA
things.	%	50.8	14.7	36.1	20.4	18.9	9.9	100.0	27.4
*4. My work gives me a feeling of personal accomplishment.	N	740	3,247	4,440	1,325	778	379	10,169	NA
	%	74.9	28.9	45.9	13.4	7.8	4.0	100.0	27.4
*5. I like the kind of work I do.	N	0.7.0	4,463	4,350	923	292	147	10,175	NA
	%	87.2	44.5	42.8	8.3	3.0	1.5	100.0	
6. I know what is expected of me on the job.  7. When proceed I am willing to put in the outer effort to get a job.	N		3,114	4,974	1,181	632	246	10,147	NA
	%	80.1	29.6	50.5	11.4	6.5	2.1	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		6,821	3,080	184	57	39	10,181	NA
done.	%	95.9	62.8	33.1	2.9	0.8	0.4	100.0	
8. I am constantly looking for ways to do my job better.	N		4,971	4,331	717	108	40	10,167	NA
o. I ain constantly looking for ways to do my job octor.	%	88.2	43.6	44.6	8.9	2.0	0.9	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		1,024	3,802	1,861	2,235	1,219	10,141	34
to get my job done.	%	44.3	8.5	35.8	19.9	24.2	11.6	100.0	
*10. My warkland is reasonable	N		1,106	4,952	1,696	1,544	847	10,145	28
*10. My workload is reasonable.	%	63.3	11.0	52.4	17.5	12.3	6.9	100.0	
*11 Martineta and real in the resolution	N		1,747	4,454	1,634	1,373	859	10,067	76
*11. My talents are used well in the workplace.	%	59.2	15.1	44.1	17.9	13.5	9.4	100.0	
*10 T1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		3,390	5,243	925	352	218	10,128	40
*12. I know how my work relates to the agency's goals and priorities.	%	79.9	27.1	52.8	11.6	5.5	3.0	100.0	
#10 TIL 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		5,283	3,975	619	140	86	10,103	33
*13. The work I do is important.	%	92.3	55.0	37.3	5.5	1.4	0.9	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		2,556	4,611	1,383	1,006	555	10,111	66
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	63.6	19.6	44.0	15.0	13.9	7.4	100.0	
*15 M	N		2,372	4,472	1,596	851	664	9,955	210
*15. My performance appraisal is a fair reflection of my performance.	%	65.3	19.4	46.0	16.7	10.1	7.9	100.0	
16.7	N		3,129	5,495	1,032	296	143	10,095	55
16. I am held accountable for achieving results.	%	80.3	25.4	55.0	12.4	4.6	2.7	100.0	

<sup>\*</sup>AES prescribed items

Sample or Census: Sample

Number of Employees Selected: 14,835

Percentages are weighted to represent the Agency's population.

<sup>\*\*</sup> Sum of responses excluding DNK/NBJ

(Survey Administration Period April 14, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		2,584	3,650	1,824	808	816	9,682	485
without fear of reprisal.	%	58.5	21.8	36.7	20.7	11.5	9.2	100.0	
*18. My training needs are assessed.	N		1,315	4,069	2,346	1,411	819	9,960	143
	%	51.1	11.1	40.0	24.2	16.5	8.2	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		2,088	4,269	1,699	1,104	771	9,931	232
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	60.6	17.2	43.4	17.9	12.3	9.2	100.0	
*20. The people I work with cooperate to get the job done.	N		2,432	4,974	1,256	735	207	9,604	NA
· 20. The people I work with cooperate to get the job done.	%	74.9	22.5	52.4	13.7	8.8	2.6	100.0	
*21. My work unit is able to recruit people with the right skills.	N		982	3,647	2,501	1,767	931	9,828	350
21. My work unit is able to recruit people with the right skins.	%	37.6	6.1	31.5	27.7	22.0	12.7	100.0	
*22. Promotions in my work unit are based on merit.	N		1,019	2,869	2,663	1,578	1,450	9,579	586
•	%	29.4	6.1	23.3	26.7	20.6	23.3	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		648	2,527	2,637	1,916	1,678	9,406	774
cannot or will not improve.	%	26.5	3.7	22.8	25.0	24.4	24.1	100.0	
*24. In my work unit, differences in performance are recognized in a	N		790	3,020	2,725	1,889	1,269	9,693	483
meaningful way.	%	29.3	4.5	24.8	28.7	25.4	16.5	100.0	
25. Awards in my work unit depend on how well employees perform	N		1,133	3,407	2,283	1,462	1,289	9,574	599
their jobs.	%	36.3	7.4	28.9	24.9	19.2	19.7	100.0	
26. Employees in my work unit share job knowledge with each other.	N		2,402	5,198	1,392	698	426	10,116	50
20. Employees in my work unit share job knowledge with each other.	%	76.8	21.5	55.2	14.1	5.5	3.7	100.0	
27. The skill level in my work unit has improved in the past year.	N		1,623	4,039	2,700	899	525	9,786	348
27. The skin level in my work unit has improved in the past year.	%	48.9	12.3	36.6	28.5	13.2	9.4	100.0	
		Percent						Item Response	Do Not Know/ No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		4,209	4,306	1,366	185	75	10,141	NA
unit?	%	78.1	33.3	44.8	17.9	3.0	1.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		1,652	5,773	1,517	779	200	9,921	135
to accomplish organizational goals.	%	70.8	13.0	57.8	16.5	10.4	2.3	100.0	

<sup>\*</sup>AES prescribed items

Sample or Census: Sample

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<sup>\*\*</sup> Sum of responses excluding DNK/NBJ

(Survey Administration Period April 14, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		1,091	3,883	2,481	1,715	686	9,856	217
to work processes.	%	41.5	7.0	34.4	27.6	22.3	8.6	100.0	
31. Employees are recognized for providing high quality products and	N		1,355	4,104	2,240	1,522	682	9,903	174
services.	%	41.1	8.4	32.8	26.2	20.5	12.1	100.0	
*22 (2 (1) 1) (1)	N		1,120	3,164	2,800	1,729	942	9,755	294
*32. Creativity and innovation are rewarded.	%	31.5	6.5	25.0	30.2	23.9	14.4	100.0	
*22 D : 1 1 1 11 11 1 C (1::1	N		501	1,910	2,749	2,297	1,991	9,448	623
*33. Pay raises depend on how well employees perform their jobs.	%	16.8	3.1	13.8	22.6	28.5	32.1	100.0	
34. Policies and programs promote diversity in the workplace (for	N		1,575	4,091	2,538	627	555	9,386	673
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	55.5	14.8	40.7	31.2	7.2	6.2	100.0	
	N		2,429	5,586	1,271	435	220	9,941	124
*35. Employees are protected from health and safety hazards on the job.	%	73.7	18.8	54.8	14.7	7.4	4.3	100.0	12.
*36. My organization has prepared employees for potential security	N	75.7	2,148	5,571	1,425	537	234	9,915	119
threats.	%	74.6	17.6	57.0	16.0	6.9	2.5	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N	,	1,708	3,618	2,140	1,049	991	9,506	537
political purposes are not tolerated.	%	51.3	13.5	37.8	22.7	14.4	11.5	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		2,483	4,013	1,699	488	561	9,244	786
discriminating for or against any employee/applicant, obstructing a	%	68.4	23.1	45.3	19.6	6.6	5.5	100.0	
person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	, ,				-270				
	N		2,633	5,375	1,335	388	168	9,899	126
39. My agency is successful at accomplishing its mission.	%	74.5	20.3	54.2	15.7	7.5	2.4	100.0	
	N		2,752	4,206	1,860	844	369	10,031	NA
40. I recommend my organization as a good place to work.	%	62.2	20.4	41.9	21.3	11.4	5.1	100.0	
41. I believe the results of this survey will be used to make my agency	N		1,451	3,067	2,653	1,219	988	9,378	688
a better place to work.	%	39.4	10.5	28.9	27.3	17.0	16.3	100.0	
*42. My supervisor supports my need to balance work and other life	N		3,774	4,270	1,069	493	383	9,989	56
issues.	%	75.2	30.9	44.3	13.1	6.6	5.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		3,040	3,937	1,597	855	559	9,988	43
demonstrate my leadership skills.	%	62.8	22.6	40.2	20.1	11.4	5.7	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		2,647	3,811	1,788	984	692	9,922	106
are worthwhile.	%	60.3	21.3	39.0	20.0	11.5	8.3	100.0	

<sup>\*</sup>AES prescribed items

Sample or Census: Sample

Number of Employees Selected: 14,835

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<sup>\*\*</sup> Sum of responses excluding DNK/NBJ

(Survey Administration Period April 14, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		2,649	3,697	2,054	417	382	9,199	798
representative of all segments of society.	%	64.3	23.7	40.6	26.0	5.1	4.7	100.0	
46. My supervisor/team leader provides me with constructive	N		2,392	3,999	1,918	1,048	611	9,968	55
suggestions to improve my job performance.	%	61.2	18.7	42.6	20.2	11.7	6.8	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		2,717	4,174	1,657	757	567	9,872	125
development.	%	64.1	20.9	43.2	18.5	10.2	7.2	100.0	
48. My supervisor/team leader listens to what I have to say.	N		3,660	4,137	1,154	727	333	10,011	NA
48. My supervisor/team leader fistens to what I have to say.	%	74.6	30.9	43.7	13.5	7.7	4.1	100.0	
40 M = === : (	N		4,227	3,980	975	507	327	10,016	NA
49. My supervisor/team leader treats me with respect.	%	81.5	37.3	44.2	10.3	4.7	3.5	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		3,552	4,744	825	670	231	10,022	NA
me about my performance.	%	83.1	33.3	49.7	6.7	7.5	2.8	100.0	
¥51 II	N		3,571	3,355	1,514	866	686	9,992	NA
51. I have trust and confidence in my supervisor.	%	65.3	30.1	35.1	16.3	9.4	9.1	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		3,936	3,169	1,748	675	477	10,005	NA
immediate supervisor/team leader?	%	66.7	33.8	32.9	19.3	7.9	6.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		1,174	3,479	2,504	1,736	979	9,872	104
commitment in the workforce.	%	35.8	7.1	28.6	26.2	23.2	14.8	100.0	
54. My organization's leaders maintain high standards of honesty and	N		1,856	3,779	2,178	1,011	828	9,652	320
integrity.	%	47.1	12.5	34.7	24.7	15.9	12.3	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		1,892	4,526	2,033	689	466	9,606	363
different backgrounds.	%	61.1	16.6	44.5	23.8	9.8	5.2	100.0	
*56. Managers communicate the goals and priorities of the	N		1,754	4,831	1,846	923	512	9,866	92
organization.	%	60.2	13.1	47.2	20.3	13.2	6.3	100.0	
*57. Managers review and evaluate the organization's progress toward	N		1,714	4,614	2,010	734	394	9,466	486
meeting its goals and objectives.	%	58.2	13.6	44.6	25.1	11.7	5.0	100.0	

<sup>\*</sup>AES prescribed items

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<sup>\*\*</sup> Sum of responses excluding DNK/NBJ

(Survey Administration Period April 14, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		1,582	4,124	2,059	1,215	733	9,713	220
example, about projects, goals, needed resources).	%	50.3	12.5	37.8	24.1	16.5	9.1	100.0	
59. Managers support collaboration across work units to accomplish	N		1,757	4,303	1,979	1,007	623	9,669	231
work objectives.	%	54.0	13.3	40.7	23.5	13.9	8.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		2,322	3,503	2,223	846	708	9,602	324
directly above your immediate supervisor/team leader?	%	52.4	18.6	33.8	25.8	12.0	9.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		2,110	3,432	2,173	1,227	908	9,850	90
or. Thave a high level of respect for my organization's semon readers.	%	45.0	14.9	30.2	23.3	18.1	13.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		1,811	3,421	2,355	861	695	9,143	790
oz. Senioi readers demonstrate support for Work Erre programs.	%	45.3	13.5	31.7	28.0	15.1	11.6	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		1,555	4,072	2,213	1,645	453	9,938	NA
affect your work?	%	47.2	11.3	35.9	25.0	21.1	6.7	100.0	
*64. How satisfied are you with the information you receive from	N		1,337	4,076	2,320	1,682	517	9,932	NA
management on what's going on in your organization?	%	44.8	9.0	35.7	26.2	20.4	8.6	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		1,619	3,708	2,242	1,632	735	9,936	NA
good job?	%	43.3	11.0	32.3	25.7	19.8	11.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		1,094	3,465	2,789	1,831	745	9,924	NA
leaders?	%	34.6	6.7	28.0	29.1	23.6	12.6	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		1,146	2,889	2,854	1,851	1,193	9,933	NA
your organization?	%	34.8	8.2	26.6	29.1	21.5	14.5	100.0	
*68. How satisfied are you with the training you receive for your	N		1,433	4,050	2,380	1,437	628	9,928	NA
present job?	%	53.5	12.8	40.7	23.2	16.2	7.1	100.0	

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Percentages are weighted to represent the Agency's population.

<sup>\*\*</sup> Sum of responses excluding DNK/NBJ

(Survey Administration Period April 14, 2011 to May 31, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total	Do Not Know/ No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		2,608	4,643	1,481	858	327	9,917	NA
	%	70.8	22.5	48.3	14.5	11.1	3.6	100.0	
*70 Caraidaina arradhina harradisfadara arradh arradh	N		2,114	4,391	1,621	1,267	542	9,935	NA
*70. Considering everything, how satisfied are you with your pay?	%	66.1	22.8	43.3	15.0	12.1	6.8	100.0	
71. Considering everything, how satisfied are you with your	N		1,855	4,414	1,976	1,233	445	9,923	NA
organization?	%	52.6	12.5	40.1	22.7	17.8	6.8	100.0	

72. Have you been notified that you are eligible to telework? Telework	
means working at a location other than your normal work site	
during your regular work hours (excludes travel).	
	Yes

Yes	6,771	39.2
No	2,887	57.7
Not sure	262	3.1
Total	9,920	100.0

73. Please select the response below that BEST describes your current teleworking situation:

	N	%
I telework 3 or more days per week.	473	1.6
I telework 1 or 2 days per week.	1,337	6.6
I telework, but no more than 1 or 2 days per month.	1,325	6.5
I telework very infrequently, on an unscheduled or short-term basis.	2,064	12.5
I do not telework because I have to be physically present on the job (e.g., Law	1,578	40.7
Enforcement Officers, Park Rangers, Security Personnel).		
I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking.	350	5.4
I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework.	1,493	16.8
I do not telework because I choose not to telework.	1,216	10.0
Total	9,836	100.0

Number of Employees Selected: 14,835

N

<sup>\*</sup>AES prescribed items Sample or Census: Sample

(Survey Administration Period April 14, 2011 to May 31, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	5,661	50.2
	No	3,420	36.2
	Not available to me	845	13.6
	Total	9,926	100.0
75. Do you participate in the following Work/Life programs? Health	h		
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	ng,	N	%
	Yes	2,265	16.5
	No	6,094	64.7
	Not available to me	1,531	18.8
	Total	9,890	100.0
6. Do you participate in the following Work/Life programs?  Employee Assistance Program (EAP)		N	%
	Yes	1,286	12.8
	No	8,268	83.4
	Not available to me	314	3.9
	Total	9,868	100.0
<ol> <li>Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenti support groups)</li> </ol>		N	%
	Yes	222	2.6
	No	8,054	77.4
	Not available to me	1,578	20.0
	Total	9,854	100.0
78. Do you participate in the following Work/Life programs? Elder		N	0/:
<ol> <li>Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)</li> </ol>		N	%
	Yes	180	1.2

Sample or Census: Sample

Number of Employees Selected: 14,835

Percentages are weighted to represent the Agency's population.

Surveys Completed: 10,203

Response Rate: 68.8%

(Survey Administration Period April 14, 2011 to May 31, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		2,059	2,457	1,709	782	581	7,588	2,325
your agency? Telework	%	45.2	18.9	26.4	30.9	12.2	11.7	100.0	
80. How satisfied are you with the following Work/Life programs in	N		3,044	3,115	1,279	371	276	8,085	1,782
your agency? Alternative Work Schedules (AWS)	%	67.3	29.7	37.6	18.1	7.7	6.9	100.0	
81. How satisfied are you with the following Work/Life programs in	N		863	1,839	2,145	464	360	5,671	4,211
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	37.2	10.0	27.2	41.4	11.9	9.5	100.0	
82. How satisfied are you with the following Work/Life programs in	N		623	1,401	2,331	146	80	4,581	5,318
your agency? Employee Assistance Program (EAP)	%	39.7	10.3	29.4	52.4	4.0	3.9	100.0	
83. How satisfied are you with the following Work/Life programs in	N		198	425	2,072	138	192	3,025	6,855
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	18.9	5.8	13.1	65.1	4.3	11.7	100.0	
84. How satisfied are you with the following Work/Life programs in	N		157	408	2,128	102	113	2,908	6,955
your agency? Elder Care Programs (for example, support groups, speakers)	%	15.5	3.1	12.4	74.5	3.4	6.6	100.0	

Sample or Census: Sample

Number of Employees Selected: 14,835

(Survey Administration Period April 14, 2011 to May 31, 2011)

85. Where do you work?		N	%
	Headquarters	3,356	34.1
	Field	6,483	65.9
	Total	9,839	100.0
*86. What is your supervisory status?		N	%
	Non-Supervisor	6,323	64.0
	Team Leader	1,183	12.0
	Supervisor	1,390	14.1
	Manager	687	6.9
	Executive	302	3.1
	Total	9,885	100.0
*87. Are you:		N	%
	Male	6,479	66.1
	Female	3,326	33.9
	Total	9,805	100.0
*88. Are you Hispanic or Latino?		N	%
	Yes	798	8.2
	No	8,944	91.8
	Total	9,742	100.0
*89. Please select the racial category or categories with which ye	ou most	<b>N</b> T	0/
*89. Please select the racial category or categories with which ye closely identify.		N	%
	American Indian or Alaska Native	110	1.2
	American Indian or Alaska Native Asian	110 409	1.2 4.3
	American Indian or Alaska Native Asian Black or African American	110 409 1,441	1.2 4.3 15.2
	American Indian or Alaska Native Asian Black or African American Native Hawaiian or Other Pacific Islander	110 409 1,441 48	1.2 4.3 15.2 0.5
	American Indian or Alaska Native Asian Black or African American Native Hawaiian or Other Pacific Islander White	110 409 1,441 48 7,133	1.2 4.3 15.2 0.5 75.4
	American Indian or Alaska Native Asian Black or African American Native Hawaiian or Other Pacific Islander	110 409 1,441 48	1.2 4.3 15.2 0.5

<sup>\*</sup>AES prescribed items Sample or Census: Sample Number of Employees Selected: 14,835

(Survey Administration Period April 14, 2011 to May 31, 2011)

. What is your age group?		N	%
	25 and under	96	1.0
	26-29	268	2.8
	30-39	1,283	13.2
	40-49	2,978	30.6
	50-59	3,589	36.8
	60 or older	1,527	15.7
	Total	9,741	100.0
1. What is your pay category/grade?		N	%
7 1 7 6 7 6	Federal Wage System	278	2.8
	GS 1-6	177	1.8
	GS 7-12	2,597	26.6
	GS 13-15	5,023	51.4
	Senior Executive Service	274	2.8
	Senior Level (SL) or Scientific or Professional (ST)	38	0.4
	Other	1,391	14.2
	Total	9,778	100.0
2. How long have you been with the Federal Government	nent (excluding		
military service)?		N	%
	Less than 1 year	195	2.0
	1 to 3 years	1,124	11.5
	4 to 5 years	764	7.8
	6 to 10 years	1,700	17.4
	11 to 14 years	1,071	10.9
	15 to 20 years	1,144	11.7
		2 = 2 =	200
	More than 20 years	3,795	38.8

Sample or Census: Sample

Number of Employees Selected: 14,835

(Survey Administration Period April 14, 2011 to May 31, 2011)

Department of Justice, Environmental Protection Agency)?		$\mathbf{N}$	%
	Less than 1 year	286	2.9
	1 to 3 years	1,563	16.0
	4 to 5 years	989	10.1
	6 to 10 years	1,958	20.0
	11 to 20 years	2,342	23.9
	More than 20 years	2,648	27.1
	Total	9,786	100.0
4. Are you considering leaving your organization within the next year, and if so, why?	No	N 7,023	<b>%</b> 71.6
	Yes, to retire	668	6.8
	Yes, to take another job within the Federal Government	1,495	15.3
	Yes, to take another job outside the Federal Government	298	3.0
	Yes, other	319	3.3
	Total	9,803	100.0
5. I am planning to retire:		N	%
	Within one year	385	3.9
	Between one and three years	1,144	11.7
	Between three and five years	1,124	11.5
	Five or more years	7,099	72.8
	Total	9,752	100.0

Sample or Census: Sample

Number of Employees Selected: 14,835



UNITED STATES
OFFICE OF PERSONNEL MANAGEMENT
Planning and Policy Analysis
1900 E Street, NW
Washington, DC 20415
www.FedView.opm.gov