

New York Penn Station Transformation Schedule



Master developer solicitation advance notice



Contracting industry stakeholder engagement



Master developer solicitation release



Master developer selection



Preliminary design and National Environmental Policy Act (NEPA) activities



Construction initiation



Today



Fall 2025



Late 2025



May 2026



Summer 2026 to End 2027



End of 2027

October 2025

Federal Railroad Administration Service Optimization Study

Summer 2027