
SecretaryScheduler (OST) Calendar

Wednesday, March 1, 2023 – Friday, March 31, 2023

Time zone: (UTC-05:00) Eastern Time (US & Canada)

(Adjusted for Daylight Saving Time)

March 2023

Su Mo Tu We Th Fr Sa

			<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>
<u>5</u>	<u>6</u>	<u>7</u>	<u>8</u>	<u>9</u>	<u>10</u>	<u>11</u>
<u>12</u>	<u>13</u>	<u>14</u>	<u>15</u>	<u>16</u>	<u>17</u>	<u>18</u>
<u>19</u>	<u>20</u>	<u>21</u>	<u>22</u>	<u>23</u>	<u>24</u>	<u>25</u>
<u>26</u>	<u>27</u>	<u>28</u>	<u>29</u>	<u>30</u>	<u>31</u>	

▲	[S1 - DC]	Wed, Mar 1	to	Thu, Mar 2	
	[S1 - TRAVEL] (b)(7)(F)	Wed, Mar 1			(b)(7)(F)
	[S1 - PERS EVENT] (b)(6)				(b)(6)
	[S1 - PRESS BRIEFING] Interview				8:25 AM – 8:35 AM
	[S1 - TRAVEL] (b)(7)(F)				(b)(7)(F)
	[S1 - PRESS] PRESS Interview				8:35 AM – 9:05 AM
	[S1 - HYBRID MEETING] Daily OPA Check-In				9:00 AM – 9:10 AM
	[S1 - REVIEW] Desk Time				9:05 AM – 9:20 AM
	[S1 - DIGITAL] Content Review				9:35 AM – 9:45 AM
	[S1 - CALL] Call Time Block / Trip Notifications (TN/KY)				9:45 AM – 10:15 AM
	[S1 - IN-PERSON MEETING] Internal Infrastructure Implementation Check-In				10:25 AM – 11:25 AM
	[S1 - DIGITAL] DTC Time				11:35 AM – 12:05 PM
	[S1 - PERS] (b)(6)				(b)(6)
	[S1 - IN-PERSON MEETING] Meeting Block - Rail Union Presidents				1:00 PM – 2:00 PM
	[S1 - TRAVEL] (b)(7)(F)				(b)(7)(F)
	[S1 - IN-PERSON EVENT] Meeting with the Alaska Federation of Natives at Alaska Days				2:15 PM – 2:30 PM
	[S1 - TRAVEL] (b)(7)(F)				(b)(7)(F)
	[IN-PERSON MEETING] Natalie Quillian, White House Deputy Chief of Staff				2:50 PM – 3:20 PM
	[S1 - HYBRID MEETING] Hiring Check-In				3:25 PM – 4:10 PM
	[S1 - HYBRID MEETING] Merger Follow-up				4:15 PM – 5:00 PM
	[S1 - HYBRID MEETING] FAA Update				5:00 PM – 5:15 PM

[S1 - IN-PERSON MEETING] Nightly Check-Out		5:15 PM – 5:30 PM
Weekly Cabinet Call		5:30 PM – 6:00 PM
[S1 - TRAVEL]	(b)(7)(F)	(b)(7)(F)
▲ [S1 - PERS]	(b)(6)	Thu, Mar 2
[S1 - TRAVEL]	(b)(7)(F)	(b)(7)(F)
[S1 - REVIEW]	Desk Time	8:30 AM – 8:50 AM
[S1 - DIGITAL]	Content Review	8:50 AM – 9:00 AM
[S1 - HYBRID MEETING]	Daily OPA Check-In	9:00 AM – 9:10 AM
[S1 - IN-PERSON MEETING]	SMART Grants	9:00 AM – 10:00 AM
[S1 - PERS]	(b)(6)	(b)(6)
[S1 - HYBRID MEETING]	FAA Update	10:20 AM – 10:50 AM
[S1 - IN-PERSON BRIEFING]	Fines and Civil Penalties	10:55 AM – 11:25 AM
[S1 - IN-PERSON MEETING]	Carlos Tavares, Global CEO of Stellantis	11:30 AM – 12:00 PM
[S1 - PERS]	(b)(6)	(b)(6)
[S1 - TRAVEL]	(b)(7)(F)	(b)(7)(F)
[S1 - IN-PERSON EVENT]	American Association of State Highway and Transportation Officials (AASHTO) Washington Briefing	1:00 PM – 2:00 PM
[S1 - TRAVEL]	(b)(7)(F)	(b)(7)(F)
[S1 - REVIEW]	Desk Time	2:10 PM – 2:20 PM
[S1 - PRESS]	Press Block (5)	2:25 PM – 3:25 PM
[S1 - IN-PERSON MEETING]	Nightly Check-Out	3:30 PM – 3:45 PM
[S1 - TRAVEL]	(b)(7)(F)	(b)(7)(F)
[S1 - PERS]	(b)(6)	(b)(6)
[S1 - TRAVEL]	(b)(7)(F)	(b)(7)(F)
[S1 - TRAVEL]		
[S1 - TRAVEL]	(b)(7)(F) (DCA > BNA)	
[S1 - TRAVEL]	(b)(7)(F)	
[S1 - TRAVEL]		
▲ [S1 - TRAVEL]	Nashville, TN	Fri, Mar 3
[S1 - HYBRID MEETING]	Daily OPA Check-In	Fri, Mar 3
[S1 - TRAVEL]	(b)(7)(F)	9:00 AM – 9:10 AM
[S1 - DIGITAL]	Content Review	(b)(7)(F)
[S1 - IN-PERSON EVENT]	Visit to BlueOval SK Battery Park	9:55 AM – 10:05 AM
		11:30 AM – 12:55 PM

	[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
	[S1 - IN-PERSON EVENT] OTR Interview			1:00 PM – 1:10 PM
	[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
	[S1 - PRESS] Interview (1)			1:45 PM – 1:50 PM
	[S1 - IN-PERSON EVENT] ATP Event at Nashville International Airport			3:15 PM – 5:00 PM
	[S1 - PRESS] Interview			5:00 PM – 5:15 PM
	[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
	[S1 - PERS] (b)(6)			(b)(6)
	[S1 - VIRTUAL MEETING] Nightly Check-Out			5:15 PM – 5:30 PM
	[S1 - PERS EVENT] (b)(6)			(b)(6)
	[S1 - PERS] (b)(6)			(b)(6)
	[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
	[S1 - IN-PERSON EVENT] Clinton Global Initiative University Conversation w/ Secretary Hillary Clinton			7:00 PM – 8:40 PM
	[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
▲	[S1 - PERS] (b)(6)		Sat, Mar 4	(b)(6)
	[S1 - PERS]			
	[S1 - PERS]			
▲	[S1 - PERS] (b)(6)		Sun, Mar 5	(b)(6)
	[S1 - PERS]			
	[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
	[S1 - TRAVEL]			
	[S1 - TRAVEL] (b)(7)(F) (BNA > IAD)			
	[S1 - TRAVEL] (b)(7)(F)			
	[S1 - TRAVEL]			
▲	[S1 - DC]	Mon, Mar 6	to	Fri, Mar 10
	[S1 - TRAVEL] (b)(7)(F)	Mon, Mar 6		(b)(7)(F)
	[S1 - REVIEW] Desk Time			8:30 AM – 8:50 AM
	[S1 - DIGITAL] Content Review			8:50 AM – 9:00 AM
	[S1 - IN-PERSON MEETING] Daily OPA Check-in			9:00 AM – 9:20 AM
	[S1 - IN-PERSON MEETING] FO Leadership			9:25 AM – 10:15 AM
	[S1 - HYBRID MEETING] Merger Meeting			10:20 AM – 10:45 AM
	[S1 - CALL] Call M.V			10:50 AM – 11:05 AM

[S1 - CALL] Call G.P
[S1 - PRESS] Press Block (3)
[S1 - PERS] (b)(6)
[S1 - TRAVEL] (b)(7)(F)
[S1 - PRESS] Interview - PBS Doc Series (1)
DNS
[S1 - TRAVEL] (b)(7)(F)
[S1 - PRESS] Press Block (3)
[S1 - DIGITAL] DTC Time (1)
[S1 - CALL] Call Time Block
[S1 - HYBRID MEETING] Merger Follow-Up
[S1 - TRAVEL] (b)(7)(F)
[S1 - VIRTUAL MEETING] Nightly Check-Out

11:15 AM – 11:30 AM

11:35 AM – 12:10 PM

(b)(6)

(b)(7)(F)

1:00 PM – 2:15 PM

(b)(7)(F)

2:35 PM – 3:20 PM

3:20 PM – 3:30 PM

3:30 PM – 3:50 PM

3:50 PM – 4:30 PM

(b)(7)(F)

5:00 PM – 5:15 PM

▲ [S1 - PERS] (b)(6) Tue,
Mar 7

[S1 - TRAVEL] (b)(7)(F)

[S1 - REVIEW] Desk Time

[S1 - HYBRID MEETING] Daily OPA Check-In

[S1 - PRESS] Press Block (1)

[S1 - PRESS] Press Block (1)

[S1 - REVIEW] Desk Time

[S1 - HYBRID BRIEFING] Pre-brief on Rep.
Rick Larsen Lunch (D-WA)

[S1 - DIGITAL] Content Review

[S1 - PRESS] Press Block (4)

[S1 - CALL] Attorney General Merrick
Garland, DOJ

[S1 - CALL] Jeff Zients, WH CoS

[S1 - TRAVEL] (b)(7)(F) with S2

[S1 - IN-PERSON EVENT] Lunch with Rep.
Rick Larsen (D-WA) + S2

[S1 - TRAVEL] (b)(7)(F) with S2

[S1 - CALL] (b)(5)

[S1 - CALL] Alan Shaw, Norfolk CEO

[S1 - IN-PERSON BRIEFING] FHWA Budget

[S1 - CALL] Jeff Zients, WH CoS

[S1 - CALL] Call Time

[S1 - VIRTUAL MEETING] 10 + 10

[S1 - REVIEW] Desk Time

[S1 - PERS MEETING] (b)(6)

(b)(6)

[S1 - HYBRID MEETING] Nightly Check-Out

(b)(6)

(b)(7)(F)

8:30 AM – 9:00 AM

9:00 AM – 9:10 AM

9:00 AM – 9:25 AM

9:30 AM – 9:40 AM

10:10 AM – 11:00 AM

11:00 AM – 11:10 AM

11:10 AM – 11:20 AM

11:20 AM – 12:15 PM

12:20 PM – 12:30 PM

12:30 PM – 12:40 PM

(b)(7)(F)

1:00 PM – 1:45 PM

1:45 PM – 1:55 PM

2:00 PM – 2:20 PM

2:20 PM – 2:40 PM

2:40 PM – 3:05 PM

3:05 PM – 3:20 PM

3:20 PM – 3:35 PM

3:35 PM – 4:05 PM

4:05 PM – 4:15 PM

(b)(6)

4:50 PM – 5:05 PM

	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
▲	[S1 - TRAVEL] (b)(7)(F)	Wed, Mar 8	(b)(7)(F)
	[S1 - PERS EVENT] (b)(6)		(b)(6)
	[S1 - HYBRID MEETING] Budget		8:40 AM – 9:15 AM
	[S1 - HYBRID MEETING] Daily OPA Check-In		9:00 AM – 9:10 AM
	[S1 - REVIEW] Desk Time		9:25 AM – 9:40 AM
	[S1 - DIGITAL] Content Review		9:40 AM – 9:50 AM
	[S1 - REVIEW] Desk/Call Time		10:00 AM – 10:20 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - IN-PERSON EVENT] Freshman House Dems Event		10:30 AM – 11:45 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - PERS] (b)(6)		(b)(6)
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - IN-PERSON MEETING] Derrick Johnson, President of NAACP		4:00 PM – 4:45 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - IN-PERSON GREET] Fordham Law Students		4:50 PM – 5:00 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - VIRTUAL MEETING] WH Weekly Cabinet Call		5:30 PM – 6:00 PM
▲	[S1 - PERS] (b)(6)	Thu, Mar 9	(b)(6)
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - REVIEW] Desk Time		8:30 AM – 9:00 AM
	[S1 - HYBRID MEETING] Daily OPA Check-In		9:00 AM – 9:10 AM
	[S1 - IN-PERSON MEETING] Domingo Garcia, National President of the League of United Latin American Citizens (LULAC)		9:30 AM – 10:00 AM
	[S1 - CALL] Call E.B		10:15 AM – 10:30 AM
	[S1 - VIRTUAL MEETING] Partnership for Public Service - Samuel J. Heyman Service to America Medals Interview		10:30 AM – 10:50 AM
	[S1 - DROP-BY] American Great Lakes Ports Association		11:10 AM – 11:25 AM
	[S1 - HYBRID MEETING] Scheduling Check-In		11:35 AM – 11:55 AM
	[S1 - PERS] (b)(6)		(b)(6)
	[S1 - IN-PERSON GREET] USDOT Employee Greet - AANHPI Action Plan		1:00 PM – 1:30 PM
	[S1 - IN-PERSON MEETING] Ed Bastian, Delta CEO		1:40 PM – 2:10 PM

	[S1 - PRESS] Press Block (1)		2:20 PM – 2:50 PM
	[S1 - PRESS] Press Call on CIG		3:00 PM – 3:15 PM
	[S1 - IN - PERSON MEETING] Rashad Robinson, President for Color of Change		3:20 PM – 3:50 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
▲	[S1 - HYBRID MEETING] Daily OPA Check-In	Fri, Mar 10	9:00 AM – 9:10 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - DIGITAL] Content Review		10:05 AM – 10:15 AM
	[S1 - DIGITAL] Record Voicemail		10:15 AM – 10:25 AM
	[S1 - CALL] Bob Jordan, CEO of Southwest Airlines		10:40 AM – 11:00 AM
	[S1 - IN-PERSON MEETING] Hiring De-brief		11:05 AM – 11:25 AM
	[S1 - PRESS] NPR Interview - Norfolk Southern (1)		11:30 AM – 12:00 PM
	[S1 - PERS] (b)(6)		(b)(6)
	[S1 - HYBRID MEETING] Hearing Prep Follow-Up		12:30 PM – 1:00 PM
	[S1 - CALL] Rep. Bonnie Watson Coleman (D-NJ)		1:05 PM – 1:20 PM
	[S1 - IN-PERSON MEETING] Red Tape Update		1:30 PM – 2:10 PM
	[S1 - REVIEW] Desk Time		2:15 PM – 2:45 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - PERS] (b)(6)		(b)(6)
	[S1 - PERS TRAVEL] (b)(6)		
	[S1 - VIRTUAL MEETING] FAA Update		4:35 PM – 5:05 PM
	[S1 - VIRTUAL BRIEFING] Pre-brief on Bloomberg Interview		5:10 PM – 5:40 PM
	[S1 - VIRTUAL MEETING] Nightly Check-Out		5:45 PM – 6:00 PM
	[S1 - CALL] Chesley Sullenberger		6:00 PM – 6:15 PM
	[S1 - PERS-IN-PERSON EVENT] (b)(6)		(b)(6)
	(b)(6)		
	[S1 - PERS TRAVEL] (b)(6)		
▲	[S1 - PERS] (b)(6)	Sat, Mar 11	(b)(6)
▲	[S1 - PERS] (b)(6)	Sun, Mar 12	(b)(6)
▲	[S1 - DC]	Mon, Mar 13 to Thu, Mar 16	

[S1 - TRAVEL] (b)(7)(F)

Mon,
Mar 13

(b)(7)(F)

[S1 - REVIEW] Desk Time

8:30 AM – 8:50 AM

[S1 - DIGITAL] Content Review

8:50 AM – 9:00 AM

[S1 - HYBRID MEETING] Daily OPA Check-in

9:00 AM – 9:20 AM

[S1 - PERS TRAVEL] (b)(6)

(b)(6)

[S1 - PERS] (b)(6)

[S1 - PERS TRAVEL] (b)(6)

[S1 - IN-PERSON BRIEFING] Pre-brief on
Lunch with Senator Susan Collins (R-ME)

10:30 AM – 10:45 AM

[S1 - PERS] (b)(6)

(b)(6)

[S1 - PERS CALL] (b)(6)

[S1 - HYBRID MEETING] FO Leadership

12:00 PM – 12:40 PM

[S1 - REVIEW] Review/ Approvals

12:45 PM – 1:35 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - IN-PERSON PRESS] Bloomberg Media

1:50 PM – 2:35 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - PRESS] Press Block

2:50 PM – 4:30 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - HYBRID BRIEFING] CP/KCS Merger

5:00 PM – 5:30 PM

[S1 - MEETING] Nightly Check-Out

5:35 PM – 5:50 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

▲ [S1 - PERS] (b)(6)

Tue,
Mar 14

(b)(6)

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - REVIEW] Desk Time

8:30 AM – 8:50 AM

[S1 - DIGITAL] Content Review

8:50 AM – 9:00 AM

[S1 - HYBRID MEETING] Daily OPA Check-In

9:00 AM – 9:10 AM

[S1 - IN-PERSON BRIEFING] Bridge Awards

9:15 AM – 10:00 AM

[S1 - VIRTUAL BRIEFING] Pre-brief on
Senator Roger Wicker (R-MS)

10:05 AM – 10:15 AM

[S1 - CALL] Senator Roger Wicker (R-MS)

10:15 AM – 10:25 AM

[S1 - HYBRID MEETING] Internal
Infrastructure Implementation Check-In

10:30 AM – 11:00 AM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - IN-PERSON EVENT] Edison Electric
Institute's Board of Directors

11:15 AM – 12:00 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - PERS] (b)(6)

(b)(6)

[S1 - HYBRID MEETING] FAA Update

1:20 PM – 1:50 PM

[S1 - REVIEW] Desk Time

1:50 PM – 2:20 PM

[S1 - IN-PERSON EVENT] NEVI Convening

2:30 PM – 3:30 PM

[S1 - REVIEW] Desk Time	3:40 PM – 3:55 PM
[S1 - IN-PERSON MEETING] Incubate Debate High School Club	4:00 PM – 4:30 PM
[S1 - IN-PERSON MEETING] Nightly Check-Out	4:40 PM – 4:55 PM
[S1 - CALL] Call Time Block /Trip Notifications (NY)	5:00 PM – 5:30 PM
[S1 - REVIEW] Review/ Approvals	5:30 PM – 5:50 PM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
▲	
[S1 - PERS TRAVEL] (b)(6)	Wed, Mar 15
(b)(6)	
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - IN-PERSON EVENT] Conference Of Minority Transportation Officials (COMTO) 2023 Celebrating Women Who Move the Nation Awards Breakfast	7:50 AM – 8:35 AM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - REVIEW] Desk Time	8:45 AM – 9:00 AM
[S1 - HYBRID MEETING] Daily OPA Check-In	9:00 AM – 9:10 AM
[S1 - VIRTUAL EVENT] USDOT's 3rd Annual Women's Wednesday for Small Business	9:00 AM – 9:10 AM
[S1 - VIRTUAL MEETING] American Society of Civil Engineers (ASCE)	9:20 AM – 9:50 AM
[S1 - DIGITAL] Content Review	9:50 AM – 10:00 AM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - IN-PERSON EVENT] FAA Safety Summit	10:30 AM – 11:20 AM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - IN-PERSON MEETING] Lunch with Senator Susan Collins (R - ME)	12:00 PM – 1:15 PM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - REVIEW] Desk Time	1:25 PM – 1:40 PM
[S1 - REVIEW] Document Review	1:40 PM – 1:50 PM
[S1 - VIRTUAL BRIEFING] Pre-brief Senator Patty Murray (D - WA) and Senator Cindy Hyde-Smith (R-MS)	1:55 PM – 2:10 PM
[S1 - REVIEW] Desk Time	2:15 PM – 2:35 PM
[S1 - IN-PERSON BRIEFING] WTC-2	2:40 PM – 3:25 PM
[S1 - REVIEW] Desk Time	3:25 PM – 3:40 PM
[S1 - IN-PERSON MEETING] François Bausch, Luxembourg Deputy Prime Minister /Minister for Mobility and Public Works	3:45 PM – 4:15 PM
[S1 - IN-PERSON MEETING] (b)(6); (b)(7)(C)	4:25 PM – 4:40 PM
[S1 - IN-PERSON MEETING] Nightly Check-Out	4:40 PM – 4:55 PM
[S1 - REVIEW] Desk Time	5:00 PM – 5:25 PM

[S1 - PERS TRAVEL] (b)(6)		(b)(6)
Weekly Cabinet Call		5:30 PM – 6:00 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - IN-PERSON EVENT] St. Patrick's Day Reception		9:45 PM – 10:45 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
▲	[S1 - PERS] (b)(6)	Thu, Mar 16
	[S1 - PERS TRAVEL] (b)(6)	(b)(6)
	[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
	[S1 - HYBRID MEETING] Daily OPA Check-In	9:00 AM – 9:10 AM
	[S1 - IN-PERSON MEETING] Laura Schiller, CoS	9:15 AM – 9:35 AM
	[S1 - REVIEW] Desk Time	9:35 AM – 10:00 AM
	[S1 - HYBRID BRIEFING] Thriving Communities	10:00 AM – 10:30 AM
	[S1 - HYBRID MEETING] FAA Update	10:40 AM – 11:10 AM
	[S1 - PERS] (b)(6)	(b)(6)
	[S1 - CALL] Buffalo Trip Calls	12:30 PM – 12:50 PM
	[S1 - DIGITAL] Content Review	12:50 PM – 1:00 PM
	[S1 - CALL] Call Time- SMART Grants	1:00 PM – 1:30 PM
	[S1 - HYBRID BRIEFING] Senate THUD Hearing Prep Session	1:40 PM – 3:10 PM
	[S1 - IN-PERSON MEETING] Nightly Check-Out	3:15 PM – 3:30 PM
	[S1 - REVIEW] Desk Time	3:30 PM – 4:10 PM
	[S1 - CALL] Senator Patty Murray (D - WA)	4:10 PM – 4:25 PM
	[S1 - IN-PERSON DROP BY] OST Meeting	4:35 PM – 4:50 PM
	[S1 - REVIEW] Review/ Approvals	4:55 PM – 5:25 PM
	[S1 - PERS TRAVEL] (b)(6)	(b)(6)
	[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
	[S1 - TRAVEL]	
	[S1 - TRAVEL]	
	[S1 - TRAVEL] (b)(7)(F) (DCA > BUF)	
	[S1 - TRAVEL] (b)(7)(F)	
		Thu, Mar 16 to Fri, Mar 17
▲	[S1 - TRAVEL] Buffalo, NY	Fri, Mar 17
	PERS (b)(6)	(b)(6)

[S1 - TRAVEL] (b)(7)(F)	Fri, Mar 17	(b)(7)(F)
[S1 - PRESS] Interview - Morning Radio (1)		6:50 AM – 7:15 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - IN-PERSON EVENT] Humboldt Parkway/Kensington Highway Project Community Conversation and Photoline		8:00 AM – 9:05 AM
[S1 - HYBRID MEETING] Daily OPA Check-In		9:00 AM – 9:10 AM
[S1 - IN-PERSON EVENT] NYS Route 33 (Kensington Expressway) Project Press Conference		9:05 AM – 10:25 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - TRAVEL]		
[S1 - REVIEW] Review/Approvals		12:00 PM – 12:30 PM
[S1 - TRAVEL] (b)(7)(F) (BUF > DCA)		(b)(7)(F)
[S1 - VIRTUAL MEETING] Nightly Check-Out		1:25 PM – 1:40 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - TRAVEL]		
[S1 - PERS] (b)(6)		(b)(6)
[S1 - CALL] Call Time - FAA		3:30 PM – 4:00 PM

▲ [S1 - DC]	Mon, Mar 20 to Fri, Mar 24	
[S1 - TRAVEL] (b)(7)(F)	Mon, Mar 20	(b)(7)(F)
[S1 - REVIEW] Desk Time		8:30 AM – 8:50 AM
[S1 - DIGITAL] Content Review		8:50 AM – 9:00 AM
[S1 - VIRTUAL BRIEFING] Pre-brief on International Meetings		9:00 AM – 9:10 AM
[S1 - HYBRID MEETING] Daily OPA Check-in		9:10 AM – 9:30 AM
[S1 - HYBRID MEETING] FO Leadership		9:35 AM – 10:10 AM
[S1 - IN-PERSON MEETING] The Netherlands Minister for Infrastructure and Water Management, Mark Harbers		10:15 AM – 10:45 AM
[S1 - IN-PERSON BRIEFING] Pre-brief on ABC Podcast Interview		10:55 AM – 11:10 AM
[S1 - PERS] (b)(6)		(b)(6)
[S1 - REVIEW] Review/ Approvals		12:10 PM – 12:30 PM
[S1 - VIRTUAL MEETING] Leonore Gewessler, Austria Minister for Climate Action, Environment, Energy, Mobility, Innovation and Technology		12:30 PM – 1:00 PM
[S1 - HYBRID BRIEFING] Large Projects		1:10 PM – 2:10 PM
[S1 - CALL] Call Time - FAA		2:20 PM – 2:50 PM

	[S1 - REVIEW] Desk Time		3:00 PM – 4:10 PM
	[S1 - HYBRID BRIEFING] Media Pre-brief		4:10 PM – 4:20 PM
	[S1 - PRESS] Media Interview		4:30 PM – 4:40 PM
	[S1 - DIGITAL] DTC Time (1)		4:40 PM – 4:55 PM
	[S1 - REVIEW] Desk Time		4:55 PM – 5:20 PM
	[S1 - HYBRID MEETING] Nightly Check-Out		5:20 PM – 5:35 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - PERS EVENT] (b)(6)		(b)(6)
▲	[S1 - PERS] (b)(6)	Tue, Mar 21	(b)(6)
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - HYBRID MEETING] Daily FO Leadership		8:40 AM – 8:55 AM
	[S1 - HYBRID MEETING] Daily OPA Check-In		8:55 AM – 9:10 AM
	[S1 - PRESS] Press Block - Local (2)		9:15 AM – 9:55 AM
	[S1 - IN-PERSON MEETING] Internal Infrastructure Implementation Check-In		10:00 AM – 11:00 AM
	[S1 - IN-PERSON MEETING] Bill Hornbuckle, MGM CEO		11:10 AM – 11:40 AM
	[S1 - PERS] (b)(6)		(b)(6)
	[S1 - REVIEW] Desk Time		12:40 PM – 12:55 PM
	[S1 - IN-PERSON EVENT] USDOT Women's History Month		1:00 PM – 2:00 PM
	[S1 - CALL] Call Time Block - SMART Grants (State/Local)		2:10 PM – 2:40 PM
	[S1 - DIGITAL] Content Review		2:45 PM – 2:55 PM
	[S1 - REVIEW] Desk Time		3:00 PM – 3:30 PM
	[S1 - HYBRID BRIEFING] Senate THUD Hearing Prep Session		3:35 PM – 5:05 PM
	[S1 - IN-PERSON MEETING] Nightly Check-Out		5:15 PM – 5:30 PM
	[S1 - REVIEW] Review/ Approvals		5:30 PM – 5:45 PM
	[S1 - CALL] Senator Peter Welch (D - VT)		5:45 PM – 5:55 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - TRAVEL]		
	[S1 - IN-PERSON EVENT] Dinner with Jeff Zients, WH CoS		7:15 PM – 9:00 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
▲	[S1 - TRAVEL] (b)(7)(F)	Wed, Mar 22	(b)(7)(F)
	[S1 - PERS EVENT] (b)(6)		(b)(6)
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - REVIEW] Desk Time		8:40 AM – 9:00 AM

[S1 - PERS TRAVEL] (b)(6)
[S1 - PERS] (b)(6)
[S1 - PERS TRAVEL] (b)(6)
[S1 - IN - PERSON MEETING] Hiring Update
[S1 - DIGITAL] DTC Time (1)
[S1 - REVIEW] Review/ Approvals
[S1 - VIRTUAL BRIEFING] Congressional Calls
[S1 - CALL] Rep. Steny Hoyer (D-MD)
[S1 - DIGITAL] Content Review
[S1 - CALL] Rep. Steven Horsford (D-NV)
[S1 - IN-PERSON BRIEFING] OACP (b)(5)
(b)(5)
[S1 - HYBRID MEETING] Daily FO Leadership
[S1 - HYBRID MEETING] Daily OPA Check-In
[S1 - PERS] (b)(6)
[S1 -VIRTUAL EVENT] Appalachian
Envisioned Roadshow Fireside Chat
[S1 - HYBRID BRIEFING] Senate THUD
Hearing Prep Session (Optional)
[S1 -IN - PERSON MEETING] Nightly Check-
Out
[S1 - TRAVEL] (b)(7)(F)
[S1 - IN -PERSON MEETING] Senator Cindy
Hyde-Smith (R-MS)
[S1 - TRAVEL] (b)(7)(F)
[S1 - CALL] Senator Brian Schatz (D - HI)
[S1 - CALL] Jim McKenna, President, PMA

(b)(6)
10:05 AM – 10:25 AM
10:30 AM – 10:40 AM
10:40 AM – 10:55 AM
10:55 AM – 11:00 AM
11:00 AM – 11:15 AM
11:15 AM – 11:25 AM
11:25 AM – 11:35 AM
11:40 AM – 12:00 PM
12:05 PM – 12:20 PM
12:20 PM – 12:35 PM
(b)(6)
1:10 PM – 1:40 PM
1:50 PM – 3:20 PM
3:25 PM – 3:40 PM
(b)(7)(F)
4:00 PM – 4:30 PM
(b)(7)(F)
4:45 PM – 4:55 PM
5:20 PM – 5:30 PM

▲ [S1 - PERS] (b)(6) Thu,
Mar 23

[S1 - VIRTUAL MEETING] Daily FO Leadership
[S1 - VIRTUAL MEETING] Daily OPA Check-In
[S1 - DIGITAL] Content Review
[S1 - TRAVEL] (b)(7)(F)
[S1 - HEARING] Hold Room
[S1 - HEARING] Senate THUD - FY23 Budget
[S1 - REVIEW] Desk Time
[S1 - CALL] Willie Adams, President, ILWU
[S1 - TRAVEL] (b)(7)(F)
[S1 - PERS] (b)(6)
[S1 - TRAVEL] (b)(7)(F)
[S1 - IN-PERSON MEETING] Joby Board of
Directors
[S1 - TRAVEL] (b)(7)(F)

(b)(6)
8:30 AM – 8:45 AM
8:45 AM – 9:00 AM
9:00 AM – 9:10 AM
(b)(7)(F)
9:30 AM – 10:00 AM
10:00 AM – 12:10 PM
12:10 PM – 2:00 PM
1:35 PM – 1:45 PM
(b)(7)(F)
(b)(6)
(b)(7)(F)
3:15 PM – 4:00 PM
(b)(7)(F)

[S1 - REVIEW] Review/ Approvals			4:15 PM – 4:30 PM
[S1 - IN-PERSON GREET] Priyal Amin, Director of Scheduling			4:30 PM – 4:40 PM
[S1 - IN-PERSON MEETING] Nightly Check-Out			4:45 PM – 5:00 PM
[S1 - IN-PERSON EVENT] (b)(6)			5:05 PM – 6:00 PM
[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
▲	[S1 - TRAVEL] (b)(7)(F)	Fri, Mar 24	(b)(7)(F)
[S1 - REVIEW] Desk Time			8:30 AM – 8:50 AM
[S1 - HYBRID MEETING] Daily FO Leadership			8:50 AM – 9:05 AM
[S1 - HYBRID MEETING] Daily OPA Check-In			9:05 AM – 9:20 AM
[S1 - HYBRID BRIEFING] Supply Chain			9:25 AM – 9:45 AM
[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
[S1 - PRESS] (b)(6)			10:00 AM – 10:45 AM
[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
[S1 - HYBRID MEETING] FAA Update			11:00 AM – 11:30 AM
[S1 - IN-PERSON BRIEFING] (b)(5)			11:40 AM – 11:50 AM
(b)(5)			
[S1 - PERS] (b)(6)			(b)(6)
[S1 - DIGITAL] Record Voicemail			12:20 PM – 12:30 PM
[S1 - DIGITAL] Content Review			12:30 PM – 12:40 PM
[S1 - IN-PERSON MEETING] FAA Nomination			12:40 PM – 12:55 PM
[S1 - PRESS] ABC Podcast (1)			1:00 PM – 1:30 PM
[S1 - VIRTUAL MEETING] Ambassador Linda Thomas Greenfield, United Nations			1:35 PM – 2:05 PM
[S1 - IN -PERSON MEETING] Large Projects			2:10 PM – 3:05 PM
[S1 - DIGITAL] DTC Time (2)			3:10 PM – 3:25 PM
[S1 - PRESS] Press Block - Local			3:25 PM – 4:25 PM
[S1 - IN-PERSON MEETING] Nightly Check-Out			4:35 PM – 4:50 PM
[S1 - REVIEW] Review/ Approvals			4:50 PM – 5:20 PM
[S1 - PERS TRAVEL] (b)(6)			(b)(6)
[S1 - PERS IN-PERSON EVENT] (b)(6)			
(b)(6)			
[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
▲	[S1 - DC]	Mon, Mar 27 to Tue, Mar 28	
[S1 - TRAVEL] (b)(7)(F)			(b)(7)(F)
[S1 - IN-PERSON MEETING] Julie Su, Department of Labor			11:15 AM – 11:45 AM

[S1 - REVIEW] Desk Time [S1 - DIGITAL] Content Review [S1 - HYBRID MEETING] Daily OPA Check-in [S1 - CALL] Rep. Cole (R - OK) [S1 - PERS] (b)(6) [S1 - PERS] (b)(6) [S1 - PERS TRAVEL] (b)(6) [S1 - PERS] (b)(6) [S1 - PERS TRAVEL] (b)(6) [S1 - HYBRID MEETING] Daily FO Leadership [S1 - REVIEW] Review/ Approvals [S1 - CALL] Call Time Block [S1 - HYBRID MEETING] Scheduling Check-In [S1 - HYBRID MEETING] Nightly Check-Out [S1 - TRAVEL] (b)(7)(F) [S1 - PERS] (b)(6)		11:45 AM – 12:20 PM 12:20 PM – 12:30 PM 12:30 PM – 12:50 PM 12:50 PM – 1:00 PM (b)(6) 2:15 PM – 2:30 PM 2:30 PM – 3:00 PM 3:00 PM – 4:00 PM 4:00 PM – 4:15 PM 4:15 PM – 4:30 PM (b)(7)(F) (b)(6) (b)(6)
▲ [S1 - PERS] (b)(6) [S1 - TRAVEL] (b)(7)(F) [S1 - REVIEW] Desk Time [S1 - HYBRID MEETING] Daily OPA Check-In [S1 - IN-PERSON MEETING] Dani Simons [S1 - DIGITAL] Content Review [S1 - IN-PERSON MEETING] Internal Infrastructure Implementation Check-In [S1 - HYBRID MEETING] Hiring Check-In [S1 - REVIEW] Desk Time [S1 - HYBRID MEETING] FO Leadership [S1 - PERS] (b)(6) [S1 - HYBRID MEETING] Internal - Department Heads [S1 - REVIEW] Desk Time [S1 - CALL] Rep. Maxine Waters (D - CA) [S1 - HYBRID MEETING] FAA Update [S1 - IN-PERSON MEETING] Gene Seroka, Executive Director of The Port of Los Angeles [S1 - IN-PERSON GREET] Students from Buenos Aires Center for Research and Social Action [S1 - IN-PERSON MEETING] Nightly Check-Out [S1 - TRAVEL] (b)(7)(F)	Tue, Mar 28	(b)(6) (b)(7)(F) 8:30 AM – 9:00 AM 9:00 AM – 9:15 AM 9:15 AM – 9:35 AM 9:40 AM – 9:50 AM 10:00 AM – 10:50 AM 11:00 AM – 11:45 AM 11:45 AM – 12:00 PM 12:00 PM – 12:40 PM (b)(6) 1:00 PM – 2:00 PM 2:00 PM – 2:30 PM 2:30 PM – 2:45 PM 2:50 PM – 3:20 PM 3:25 PM – 3:55 PM 4:00 PM – 4:30 PM 4:35 PM – 4:50 PM (b)(7)(F)

▲ [S1 - TRAVEL] NC/AR/TX/OK - Airport Swing Wed, to Thu,
Mar 29 Mar 30

[S1 - TRAVEL] (b)(7)(F) Wed,
Mar 29

(b)(7)(F)

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL] (b)(7)(F) (DCA > CLT)

[S1 - DIGITAL] Content Review

7:40 AM – 7:50 AM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - IN-PERSON MEETING] Visit to Charlotte
Douglas International Airport (CLT)

8:45 AM – 10:50 AM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL]

[S1 - TRAVEL] (b)(7)(F) (CLT > LIT)

[S1 - TRAVEL] (b)(7)(F)

3:30 PM – 6:40 PM

[S1 - IN-PERSON EVENT] Visit to Clinton
National Airport (LIT)

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL] (b)(7)(F) (LIT > DFW)

[S1 - TRAVEL] (b)(7)(F)

[S1 - TRAVEL]

▲ [S1 - PRESS] Interview Thu,
Mar 30

7:00 AM – 7:30 AM

[S1 - IN -PERSON EVENT] Visit to Dallas-Fort
Worth International Airport (DFW)

8:30 AM – 10:35 AM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL] (b)(7)(F) (DFW > OKC)

[S1 - DIGITAL] Content Review

11:35 AM – 11:45 AM

[S1 - REVIEW] Review/ Approvals

11:45 AM – 12:15 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL]

12:55 PM – 4:35 PM

[S1 - IN-PERSON EVENT] Mike Monroney
Aeronautical Center Tour & Town Hall

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - IN-PERSON EVENT] Visit Will Rodgers
World Airport (OKC) ATC Tower

4:45 PM – 5:35 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL]

[S1 - TRAVEL] (b)(7)(F) (OKC > DCA)

[S1 - TRAVEL] (b)(7)(F)

[S1 - TRAVEL]



[S1 - DC]

Fri,
Mar 31

[S1 - PERS]

(b)(6)

(b)(6)

(b)(6)

[S1 - TRAVEL]

(b)(7)(F)

(b)(7)(F)

[S1 - HYBRID MEETING] Daily FO Leadership

10:15 AM – 10:30 AM

[S1 - HYBRID MEETING] Daily OPA Check-In

10:30 AM – 10:45 AM

[S1 - REVIEW] Desk Time

10:45 AM – 11:00 AM

[S1 - PRESS] Press Block - Local

11:00 AM – 12:00 PM

[S1 - DIGITAL] DTC Time (1)

12:00 PM – 12:15 PM

[S1 - HYBRID BRIEFING] Workforce
Development Meeting

12:20 PM – 12:50 PM

[S1 -HYBRID PRE-BRIEF] Senator Bob Casey
(D - PA)

12:50 PM – 1:00 PM

[S1 - CALL] Senator Bob Casey (D - PA)

1:00 PM – 1:15 PM

[S1 - PERS]

(b)(6)

(b)(6)

[S1 - HYBRID BRIEFING] FHWA Projects

1:45 PM – 2:15 PM

[S1 - VIRTUAL MEETING] Billy Nolen, Acting
FAA Administrator

2:20 PM – 2:40 PM

[S1 - DIGITAL] Content Review

2:45 PM – 2:55 PM

[S1 - HYBRID MEETING] FAA Update

3:05 PM – 3:35 PM

[S1 - IN-PERSON MEETING] Appointee Meet
and Greet

3:40 PM – 4:10 PM

[S1 - CALL] Rep. Foushee (D- NC)

4:20 PM – 4:35 PM

[S1 - HYBRID MEETING] Nightly Check-Out

4:40 PM – 4:55 PM

[S1 - REVIEW] Review/ Approvals

5:00 PM – 5:20 PM

[S1 - TRAVEL]

(b)(7)(F)

(b)(7)(F)
