
Secretary Scheduler (OST) Calendar

Thursday, September 1, 2022 – Friday, September 30, 2022

Time zone: (UTC-05:00) Eastern Time (US & Canada)

(Adjusted for Daylight Saving Time)

September 2022

Su Mo Tu We Th Fr Sa

				<u>1</u>	<u>2</u>	<u>3</u>
<u>4</u>	<u>5</u>	<u>6</u>	<u>7</u>	<u>8</u>	<u>9</u>	<u>10</u>
<u>11</u>	<u>12</u>	<u>13</u>	<u>14</u>	<u>15</u>	<u>16</u>	<u>17</u>
<u>18</u>	<u>19</u>	<u>20</u>	<u>21</u>	<u>22</u>	<u>23</u>	<u>24</u>
<u>25</u>	<u>26</u>	<u>27</u>	<u>28</u>	<u>29</u>	<u>30</u>	

▲	[S1 - (b)(6)]	(b)(6)
▲	(b)(6)	(b)(6)
▲	[S1 - CALL] James Foote, President & CEO of CSX Rail (Rail)	Sun, Sep 4 9:20 AM – 9:25 AM
	[S1 - CALL] Alan Shaw, President & CEO, Norfolk Southern Railway Company (Rail)	9:25 AM – 9:30 AM
▲	[S1 - PERS TRAVEL] (b)(6)	Mon, Sep 5 (b)(6)
	(b)(6)	
	[S1 - CALL] James Foote, President & CEO of CSX Rail (Rail)	10:00 AM – 10:05 AM
	[S1 - PERS TRAVEL] (b)(6)	(b)(6)
▲	[S1 - DIGITAL] Content Review (SOLO)	Tue, Sep 6 7:50 AM – 8:00 AM
	[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
	[S1] (b)(6)	8:00 AM – 8:10 AM
	[S1 - HYBRID BRIEFING] INFRA Grants	8:15 AM – 9:25 AM
	[S1 - CALL] White House (b)(5) Update (b)(5)	9:30 AM – 9:35 AM
	[S1 - BRIEFING] Update - Ukraine	9:35 AM – 9:50 AM
	[S1 - DIGITAL] DTC Time	9:55 AM – 10:15 AM
	[S1 - HYBRID BRIEFING] FRA Briefing	10:15 AM – 10:35 AM
	[S1 - HYBRID BRIEFING] Internal - Implementation Check-in	10:45 AM – 11:40 AM
	[S1 - PERS] (b)(6)	(b)(6)

[S1 - PERS TRAVEL] (b)(6)
[S1 - PERS] (b)(6)
[S1 - CALL] Call Time
[S1 - TRAVEL] (b)(7)(F)
[S1] Hold at White House
[S1 - IN-PERSON MEETING] WH Cabinet Meeting
[S1 - IN-PERSON MEETING] (b)(5) Meeting
[S1 - MEETING] White House (b)(5) Meeting
(b)(5)
[S1 - TRAVEL] (b)(7)(F)
[S1 - VIRTUAL MEETING] Nightly Check-Out
[S1 - TRAVEL] Airport Time
[S1 - TRAVEL] Board/Airport Time
[S1 - TRAVEL] (b)(7)(F) (DCA > LAX)
[S1 - REVIEW] Review/Approvals
[S1 - REVIEW] Policy and Major Document Review (SOLO)
[S1 - TRAVEL] Deplane/Airport Time
[S1 - TRAVEL] (b)(7)(F)

(b)(6)
12:40 PM – 12:55 PM
(b)(7)(F)
12:55 PM – 1:15 PM
1:15 PM – 3:00 PM
3:15 PM – 3:45 PM
3:50 PM – 3:55 PM
(b)(7)(F)
3:55 PM – 4:10 PM
4:10 PM – 4:30 PM
4:30 PM – 5:15 PM
(b)(7)(F)
6:00 PM – 7:00 PM
7:00 PM – 8:30 PM
10:58 PM – 11:20 PM
(b)(7)(F)

Tue, Sep 6 to Wed, Sep 7



[S1-TRAVEL] CA
[S1] (b)(6)
[S1 - PERS] (b)(6)
[S1 - PERS]
[S1 - DIGITAL] Content Review (SOLO)
[S1 - TRAVEL] (b)(7)(F)
[S1 -PRESS] Radio Interview, The Tavis Smiley Show (Live)
[S1 - TRAVEL] (b)(7)(F)
[S1 - EVENT] Port of Los Angeles RAISE Grant Press Conference
[S1 - TRAVEL] (b)(7)(F)
[S1 - CALL] Senator Reverend Raphael Warnock (D-GA)
[S1 - REVIEW] Review/Approvals
[S1] (b)(6)
[S1 - TRAVEL] (b)(7)(F)
[S1 - PERS] (b)(6)
[S1 - TRAVEL] (b)(7)(F)
[S1 - PRESS] Press Pull Asides at Code Conference
[S1 - TRAVEL] (b)(7)(F)

Wed, Sep 7 to Fri, Sep 9
Wed, Sep 7

12:20 AM – 12:35 AM
(b)(6)
11:15 AM – 11:25 AM
(b)(7)(F)
11:45 AM – 12:50 PM
(b)(7)(F)
1:40 PM – 2:45 PM
(b)(7)(F)
3:00 PM – 3:10 PM
3:10 PM – 3:30 PM
3:35 PM – 3:55 PM
(b)(7)(F)
(b)(6)
(b)(7)(F)
4:40 PM – 4:55 PM
(b)(7)(F)

[S1] Hold Room		5:00 PM – 5:30 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1] Hold Backstage		5:35 PM – 5:45 PM
[S1 - EVENT] Speaking at Code Conference		5:45 PM – 6:20 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
(b)(7)(F)		
[S1 - PRESS] James Corden Interview		7:00 PM – 8:30 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - PERS EVENT] (b)(6)		
[S1 - TRAVEL] (b)(7)(F)	Wed, Sep 7 to Thu, Sep 8	(b)(7)(F)

▲ [S1 - TRAVEL] (b)(7)(F)	Thu, Sep 8	(b)(7)(F)
[S1 - DIGITAL] Content Review (SOLO)		10:00 AM – 10:10 AM
[S1 - CALL] James Foote, President & CEO of CSX Rail (Rail)		10:15 AM – 10:20 AM
[S1 - CALL] Alan Shaw, President & CEO, Norfolk Southern Railway Company (Rail)		10:20 AM – 10:25 AM
[S1 - CALL] Senator Gary Peters (D-MI)		10:30 AM – 10:40 AM
[S1 - CALL] Logistics Check-In		10:45 AM – 11:10 AM
[S1 - EVENT] Press Avail - Building A Better Connected Inland Empire RAISE Grant		11:15 AM – 12:45 PM
[S1 - VIRTUAL MEETING] Nightly Check-Out		12:50 PM – 1:05 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - CALL] Alan Shaw, President & CEO, Norfolk Southern Railway Company (Rail)		1:05 PM – 1:10 PM
[S1 - CALL] White House Update (b)(5)		1:10 PM – 1:15 PM
[S1 - TRAVEL] Board/Airport Time		1:15 PM – 1:51 PM
[S1 - TRAVEL] (b)(7)(F) (ONT > SFO)		(b)(7)(F)
[S1 - REVIEW] Review/Approvals		2:00 PM – 3:00 PM
[S1 - TRAVEL] Deplane/Airport Time/Lunch		3:12 PM – 3:45 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
(b)(7)(F)		
Principals Call (b)(5)		3:45 PM – 4:15 PM
[S1 - EVENT] Central Subway Tour & Press Conference		4:15 PM – 6:05 PM
[S1 - EVENT] Stakeholder Photoline		6:10 PM – 6:45 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - EVENT] Conversation with PMA and ILWU Leadership		7:00 PM – 8:10 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - PERS EVENT] (b)(6)		
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)

▲	[S1 - CALL] INFRA Update	Fri, Sep 9	9:55 AM – 10:10 AM
	[S1 - CALL] WH (b)(5) Follow Up Call		10:15 AM – 10:45 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - DIGITAL] Content Review (SOLO)		10:40 AM – 10:50 AM
	[S1 - EVENT] Coffee with Representative Barbara Lee (D-CA)		11:05 AM – 11:35 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	(b)(7)(F)		
	[S1 - EVENT] Oakland Transportation Equity Event		11:40 AM – 12:40 PM
	[S1 - CALL] Alan Shaw, President & CEO, Norfolk Southern Railway Company (Rail)		12:40 PM – 12:45 PM
	[S1 - CALL] James Foote, President & CEO of CSX Rail (Rail)		12:45 PM – 12:50 PM
	[S1 - REVIEW] Review/Approvals		12:50 PM – 1:00 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - CALL] Call Time		1:00 PM – 1:30 PM
	[S1 - EVENT] Visit GoMentum		1:30 PM – 4:30 PM
	[S1 - PERS TRAVEL] (b)(6)		(b)(6)
	[S1 - CALL] (b)(5) Call (b)(5)		4:35 PM – 4:40 PM
	[S1 - CALL] James Foote, President & CEO of CSX Rail (Rail)		4:40 PM – 4:45 PM
	[S1 - CALL] Alan Shaw, President & CEO, Norfolk Southern Railway Company (Rail)		4:45 PM – 4:50 PM
	[S1 - CALL] White House (b)(5) Update (b)(5)		4:50 PM – 4:55 PM
	RESCHEDULING [S1 - VIRTUAL MEETING] Speechwriters		5:00 PM – 5:15 PM
	[S1 - CALL] White House (b)(5) Update (b)(5)		5:25 PM – 5:30 PM
	[S1 - PERS] (b)(6)		(b)(6)
	[S1 - VIRTUAL MEETING] WH (b)(5) follow up call		6:00 PM – 6:30 PM
	[S1 - CALL] Alan Shaw, President & CEO, Norfolk Southern Railway Company (Rail)		6:45 PM – 6:50 PM
	[S1 - TRAVEL] (b)(7)(F)	Fri, Sep 9 to Sat, Sep 10	(b)(7)(F)

▲	[S1 - TRAVEL] Board/Airport Time	Sat, Sep 10	12:30 AM – 1:15 AM
	[S1 - TRAVEL] (b)(7)(F) SFO > DTW)		(b)(7)(F)
	[S1 - TRAVEL] Deplane/Airport Time		5:39 AM – 6:00 AM
	[S1 - TRAVEL] Airport Time		6:00 AM – 7:45 AM
	[S1 - TRAVEL] Board/Airport Time		7:45 AM – 8:30 AM
	[S1 - TRAVEL] (b)(7)(F) (DTW > TVC)		(b)(7)(F)
	[S1 - TRAVEL] Deplane/Airport Time		9:42 AM – 10:00 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)

▲ [S1 - CALL] White House (b)(5) Update (b)(5) Sun, Sep 11 2:40 PM – 2:45 PM
Principal Meeting: (b)(5) 3:00 PM – 4:00 PM

▲ [S1 - TRAVEL] TX Mon, Sep 12
[S1 - TRAVEL] (b)(7)(F) Mon, Sep 12 (b)(7)(F)
[S1 - TRAVEL] Board/Airport Time 5:20 AM – 6:00 AM
[S1 - TRAVEL] (b)(7)(F) (TVC > ORD) (b)(7)(F)
[S1 - TRAVEL] Deplane/Airport Time 7:16 AM – 7:30 AM
[S1 - CALL] White House (b)(5) Update (b)(5) 7:30 AM – 7:35 AM
[S1 - TRAVEL] Airport Time 7:30 AM – 8:05 AM
[S1 - DIGITAL] Content Review (SOLO) 7:35 AM – 7:45 AM
[S1 - CALL] Houston Trip Overview 7:50 AM – 8:05 AM
[S1 - TRAVEL] Board/Airport Time 8:05 AM – 8:45 AM
[S1 - TRAVEL] (b)(7)(F) (ORD > IAH) (b)(7)(F)
[S1 - TRAVEL] Deplane/Airport Time 11:37 AM – 11:50 AM
[S1 - TRAVEL] (b)(7)(F) (b)(7)(F)
(b)(7)(F)
[S1 - CALL] Senator Susan Collins (R-ME) 12:00 PM – 12:10 PM
[S1 - EVENT] Visit North Forest High School 12:25 PM – 1:00 PM
[S1 - TRAVEL] (b)(7)(F) (b)(7)(F)
(b)(7)(F)
[S1 - EVENT] Tour and Presentation at Texas Southern University 1:30 PM – 2:15 PM
[S1 - TRAVEL] (b)(7)(F) (b)(7)(F)
[S1 - EVENT] Bush Airport Press Conference 2:45 PM – 3:30 PM
[S1 - TRAVEL] (b)(7)(F) (b)(7)(F)
[S1 - EVENT] Houston Metro Light Rail Train Ride & Briefing 4:00 PM – 4:45 PM
[S1 - TRAVEL] (b)(7)(F) (b)(7)(F)
[S1 - VIRTUAL MEETING] Nightly Check-Out 5:00 PM – 5:30 PM
[S1 - TRAVEL] Airport Time 5:15 PM – 6:50 PM
[S1 - PRESS] NPR Radio Interview 6:00 PM – 6:20 PM
[S1 - TRAVEL] Board/Airport Time 6:50 PM – 7:35 PM
(b)(5) Update 7:30 PM – 8:00 PM
[S1 - TRAVEL] (b)(7)(F) (IAH > DCA) (b)(7)(F)
[S1 - REVIEW] Policy and Major Document Review- SOLO 8:00 PM – 9:30 PM
[S1 - TRAVEL] Deplane/Airport Time 10:35 PM – 10:50 PM
[S1 - TRAVEL] (b)(7)(F) (b)(7)(F)

▲ [S1] DC Tue, Sep 13

[S1 - PERS] (b)(6)
[S1 - PERS] (b)(6)
[S1 - DIGITAL] Content Review (SOLO)
[S1 - TRAVEL] (b)(7)(F)
[S1] (b)(6)
[S1 - VIRTUAL MEETING] DOT Strategic Planning Session Interview
[S1 - HYBRID MEETING] FO Leadership
[S1 - CALL] White House (b)(5) Update (b)(5)
[S1 - HYBRID MEETING] Rail Update
(b)(5) with Brian Deese, Secretary Buttigieg, Secretary Vilsack, and Secretary Walsh
Meeting on (b)(5)
[S1 - PRESS] INFRA Press Slot
[S1 - MEETING] USDOT Rail Update (Rail)
[S1 - DIGITAL] DTC Time
[S1] Desk Time
[S1 - CALL] White House (b)(5) Update (b)(5)
[S1 - CALL] Senator Lindsey Graham (R-SC)
[S1 - PERS] (b)(6)
[S1 - TRAVEL] (b)(7)(F)
(b)(7)(F)
[S1 - PRESS] WH Press Slot
[S1] Hold at White House
[S1 - IN-PERSON EVENT] WH IRA Bill Signing/Celebration
[S1 - TRAVEL] (b)(7)(F)
[S1 - IN-PERSON MEETING] (b)(6)
(b)(6)
[S1 - IN-PERSON MEETING] (b)(6)
[S1 - TRAVEL] (b)(7)(F)

Tue, Sep 13

(b)(6)
7:50 AM – 8:00 AM
(b)(7)(F)
8:00 AM – 8:10 AM
8:20 AM – 8:55 AM
9:00 AM – 9:40 AM
9:40 AM – 9:45 AM
9:45 AM – 10:00 AM
10:00 AM – 10:15 AM
10:30 AM – 11:30 AM
11:35 AM – 12:25 PM
12:25 PM – 12:30 PM
12:30 PM – 12:45 PM
12:50 PM – 1:15 PM
12:55 PM – 1:00 PM
1:00 PM – 1:15 PM
(b)(6)
(b)(7)(F)
2:05 PM – 2:25 PM
2:25 PM – 3:00 PM
3:00 PM – 4:30 PM
(b)(7)(F)
(b)(6)
(b)(6)
(b)(6)
(b)(7)(F)

▲ [S1 - TRAVEL] MI
[S1 - TRAVEL] (b)(7)(F)
[S1] (b)(6)
[S1 - TRAVEL] (b)(7)(F)
[S1 - DIGITAL] Content Review (SOLO)
[S1 - TRAVEL] Board/Airport Time
[S1 - TRAVEL] (b)(7)(F) (ADW > DTW)
[S1 - TRAVEL] Deplane/Airport Time
[S1 - CALL] White House (b)(5) Update (b)(5)
[S1 - TRAVEL] (b)(7)(F)

Wed, Sep 14

Wed, Sep 14

(b)(7)(F)
7:35 AM – 7:50 AM
(b)(7)(F)
8:00 AM – 8:10 AM
8:20 AM – 9:15 AM
(b)(7)(F)
10:30 AM – 10:45 AM
10:45 AM – 10:50 AM
(b)(7)(F)

[S1 - CALL] Rail Update	10:50 AM – 11:00 AM
[S1 - MEETING] USDOT Rail Update (Rail)	11:05 AM – 11:10 AM
[S1 - EVENT] Floor Tour - North American International Auto Show (NAIAS)	11:15 AM – 12:00 PM
[S1 - VIRTUAL MEETING] WH (b)(5)	12:00 PM – 12:45 PM
(b)(5)	
[S1] Lunch and Desk Time	12:00 PM – 1:05 PM
[S1 - MEETING] USDOT Rail Update (Rail)	1:05 PM – 1:10 PM
[S1 - EVENT] Speaking Engagement with POTUS - North American International Auto Show (NAIAS)	1:10 PM – 2:30 PM
[S1 - MEETING] Stakeholder Pull Asides - North American International Auto Show (NAIAS)	2:45 PM – 4:10 PM
[S1 - EVENT] Press Pull Asides - North American International Auto Show (NAIAS)	4:20 PM – 5:05 PM
[S1 - PERS TRAVEL] (b)(6)	(b)(6)
[S1 - PERS] (b)(6)	
[S1] Desk Time	6:15 PM – 7:15 PM
[S1 - CALL] Rail Update	6:30 PM – 6:45 PM
[S1 - PERS TRAVEL] (b)(6)	(b)(6)
[S1 - EVENT] (b)(6)	(b)(6)
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)

▲ [S1 - TRAVEL] MI/OH	Thu, Sep 15	
[S1 - TRAVEL] (b)(7)(F)	Thu, Sep 15	(b)(7)(F)
[S1 - DIGITAL] Content Review (SOLO)		9:50 AM – 10:00 AM
[S1 - EVENT] Press Conference - Detroit INFRA Grant		10:00 AM – 10:50 AM
[S1 - REVIEW] Review/Approvals		10:50 AM – 11:15 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 Press] Interview #1		11:15 AM – 11:25 AM
[S1 Press] Interview #2 - NPR		11:25 AM – 11:35 AM
[S1 Press] Interview #3		11:35 AM – 11:45 AM
[S1 - PRESS] Interview - Joy Reid (Rail)		11:50 AM – 11:55 AM
[S1 - EVENT] Cleveland-Cliffs Toledo Director Reduction Plant Site Tour		11:55 AM – 12:40 PM
[S1 - EVENT] Buy Clean Press Conference		12:40 PM – 1:30 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - CALL] Call Time (INFRA Notifications)		2:30 PM – 3:30 PM
[S1 - Call] Logistics Check-in		3:00 PM – 3:15 PM
[S1 - VIRTUAL MEETING] Nightly Check-Out		3:45 PM – 4:00 PM

[S1 - VIRTUAL MEETING] WH Principals
Committee – COVID Response
[RECURRING]

4:30 PM – 5:15 PM

[S1 - PRESS] Interview - Erin Burnett (Rail)

6:00 PM – 6:05 PM

[S1 Press] Press Briefing/Tech Check

6:30 PM – 6:45 PM

[S1 - Press] Zoom Interview - Joy Reid

6:45 PM – 6:55 PM

[S1 - Drive] (b)(7)(F)

(b)(7)(F)

[S1 - Press] Erin Burnett (Live Hit)

7:25 PM – 7:45 PM

[S1 - Drive] (b)(7)(F)

(b)(7)(F)

▲ [S1 - PERS TRAVEL] (b)(6) (b)(6)
[S1 - Press] Squawk Box (via Zoom) Fri, Sep 16 8:00 AM – 8:20 AM

[S1 - PERS TRAVEL] (b)(6)

(b)(6)

[S1] Record Voicemail - SOLO

10:25 AM – 10:35 AM

[S1 - PERS TRAVEL] (b)(6)

(b)(6)

[S1 - PERS TRAVEL]

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[S1 - PERS TRAVEL]

[S1 - PERS] (b)(6)

[S1 - PERS TRAVEL] (b)(6)

[S1 - PERS EVENT]

[S1 - PERS TRAVEL]

3:30 PM – 4:45 PM

(b)(6)

▲ [S1 - PERS TRAVEL] (b)(6) (b)(6)
[S1 - PERS TRAVEL] (b)(6) Sat, Sep 17

[S1 - PERS EVENT] (b)(6)

(b)(6)

[S1 - PERS TRAVEL] (b)(6)

[S1 - PERS TRAVEL]

[S1 - PERS TRAVEL]

[S1 - PERS TRAVEL]

[S1 - PERS TRAVEL]

▲ [S1] (b)(6) Mon, Sep 19

[S1 - REVIEW] Quote Review	Mon, Sep 19	8:45 AM – 8:55 AM
[S1 - VIRTUAL MEETING] Annual Fraud Inquiry Meeting		9:00 AM – 9:30 AM
[S1 - VIRTUAL MEETING] Monday Look Ahead		9:30 AM – 10:00 AM
[S1 - REVIEW] Desk Time		10:00 AM – 10:45 AM
[S1 - VIRTUAL BRIEFING] Congressional Calls		10:45 AM – 10:55 AM
[S1 - CALL] Representative Greg Stanton (D - AZ)		11:00 AM – 11:10 AM
[S1 - PERS] (b)(6)		(b)(6)
[S1 - PERS] (b)(6)		
[S1 - PERS TRAVEL] (b)(6)		
[S1 - VIRTUAL MEETING] Congressional Update		1:00 PM – 1:15 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - REVIEW] Policy and Major Document Review- SOLO		2:00 PM – 3:30 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
(b)(6)		
[S1 - REVIEW] Review/Approvals		3:30 PM – 3:50 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - PERS TRAVEL] (b)(6)		
[S1 - HYBRID MEETING] Sync		4:40 PM – 5:05 PM
[S1 - VIRTUAL MEETING] Nightly Check-Out		5:05 PM – 5:20 PM
[S1 - REVIEW] Desk Time		5:20 PM – 5:45 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - PERS EVENT] (b)(6)		
[S1 - CALL] Logistics Sync		7:00 PM – 7:10 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - PERS EVENT] (b)(6)		
[S1 - PERS TRAVEL] (b)(6)		

▲ [S1] DC	Tue, Sep 20 to Wed, Sep 21	
[S1 - PERS] (b)(6)	Tue, Sep 20	(b)(6)
[S1 - PERS] (b)(6)		
[S1 - DIGITAL] Content Review (SOLO)		7:45 AM – 7:55 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - EVENT] Breakfast with Senator Shelley Moore Capito (R-WV)		8:00 AM – 8:45 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - IN-PERSON EVENT] Small Business Forum		9:00 AM – 10:00 AM

[S1 - HYBRID BRIEFING] Internal - Implementation Check-in	10:10 AM – 11:10 AM
[S1 - HYBRID MEETING] Pre-Brief Reps. Lofgren, Eshoo, Panetta, and Khanna Call	11:10 AM – 11:30 AM
[S1 - CALL] Senator Bill Cassidy (R-LA)	11:30 AM – 11:40 AM
[S1 - GREET] Yohannes Abraham, Deputy Assistant to the President, Chief of Staff, and Executive Secretary of the WH National Security Council	11:40 AM – 11:55 AM
[S1 + S2 + S3] Lunch	12:00 PM – 12:50 PM
[S1 - HYBRID MEETING] Appointee Meet and Greet	1:00 PM – 1:30 PM
[S1 - HYBRID MEETING] FAA ATO Discussion	1:30 PM – 2:00 PM
[S1 - VIRTUAL MEETING] Reps. Lofgren, Eshoo, Panetta, and Khanna	2:00 PM – 2:25 PM
[S1 - DIGITAL] DTC Time	2:40 PM – 2:55 PM
[S1 - IN-PERSON PRESS] Press Slot	3:00 PM – 4:00 PM
[S1 - IN-PERSON BRIEFING] Pre-ICAO Trip	4:00 PM – 4:30 PM
[S1 - IN-PERSON MEETING] October Schedule Review	4:30 PM – 4:40 PM
[S1 - HYBRID MEETING] Nightly Check-Out	4:45 PM – 5:00 PM
[S1 - HYBRID MEETING] Counsel Check-In	5:05 PM – 5:25 PM
[S1 - VIRTUAL EVENT] Association of American Rhodes Scholars	5:30 PM – 6:00 PM
[S1 - REVIEW] Desk Time	6:00 PM – 6:20 PM
[S1 - REVIEW] Review/Approvals	6:20 PM – 6:50 PM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - PERS EVENT] (b)(6)	(b)(6)
[S1 - PERS TRAVEL] (b)(6)	

▲ [S1 - EVENT] Run + Coffee with Rep. Garret Graves (R-LA)	Wed, Sep 21	6:30 AM – 7:15 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - PERS] (b)(6)		(b)(6)
[S1 - REVIEW] Document/Letter Review		8:30 AM – 8:40 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - IN-PERSON MEETING] DOT Leadership Strategic Planning Session		8:30 AM – 5:00 PM
[S1 - PERS] (b)(6)		(b)(6)
[S1 - DROP BY] DOT Leadership Happy Hour		5:00 PM – 5:40 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)

▲ [S1-TRAVEL] TX	Thu, Sep 22	
[S1 - TRAVEL] (b)(7)(F)	Thu, Sep 22	(b)(7)(F)

[S1 - IN-PERSON EVENT] Indiana Chamber of Commerce	7:40 AM – 8:15 AM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - DIGITAL] Portrait Photo	8:30 AM – 8:45 AM
[S1 - PRESS] Briefing + WMUR Interview	8:50 AM – 9:05 AM
[S1 - HYBRID MEETING] Sync	9:10 AM – 10:00 AM
[S1 - HYBRID BRIEFING] Texas Tribune Pre-Brief	10:05 AM – 10:25 AM
RESCHEDULING [S1 - CALL] Rep. Joyce Beatty (D-OH)	10:30 AM – 10:40 AM
[S1 - CALL] Rep. Jim Clyburn (D-SC)	10:45 AM – 10:55 AM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - VIRTUAL MEETING] WH September Infrastructure Task Force Meeting	11:00 AM – 12:00 PM
[S1 - TRAVEL] Board/Airport Time	12:00 PM – 12:41 PM
[S1 - TRAVEL] (b)(7)(F) (IAD > AUS)	(b)(7)(F)
[S1- REVIEW] Policy and Major Document Review- SOLO	1:00 PM – 2:30 PM
[S1 - REVIEW] Correspondence Time	2:30 PM – 3:15 PM
[S1 - REVIEW] Review/Approvals	3:15 PM – 3:45 PM
[S1 - TRAVEL] Deplane/Airport Time	4:03 PM – 4:20 PM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - FLEX] Flex Time	4:35 PM – 7:20 PM
[S1 - VIRTUAL MEETING] FAA Update	4:45 PM – 5:00 PM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - EVENT] Texas Tribune Opening Keynote	7:30 PM – 9:20 PM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)
[S1 - MEETING] Meeting with EM	9:45 PM – 10:45 PM
[S1 - TRAVEL] (b)(7)(F)	(b)(7)(F)

▲ [S1 - DC]	Fri, Sep 23	
[S1 - DIGITAL] Content Review (SOLO)	Fri, Sep 23	7:20 AM – 7:30 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - TRAVEL] Board/Airport Time		7:30 AM – 8:15 AM
[S1 - TRAVEL] (b)(7)(F) (AUS > IAD)		(b)(7)(F)
[S1- REVIEW] Policy and Major Document Review- SOLO		9:00 AM – 10:30 AM
[S1 - REVIEW] Review/Approvals		10:30 AM – 11:00 AM
[S1 - TRAVEL] Deplane/Airport Time		11:21 AM – 11:40 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - CALL] Call Time		11:50 AM – 12:20 PM
[S1 - PERS] (b)(6)		(b)(6)

[S1 - IN-PERSON MEETING] Alvin Brown,
Senior Advisor for Community
Infrastructure Opportunity

1:00 PM – 1:20 PM

[S1 - IN-PERSON EVENT] USDOT Townhall +
Employee Greet

1:30 PM – 3:00 PM

[S1 - CALL] Senator Catherine Cortez Masto
(D-NV)

3:00 PM – 3:10 PM

[S1 - REVIEW] British Embassy Condolence
Book

3:15 PM – 3:25 PM

[S1 - HYBRID BRIEFING] Policy Catch-All

3:30 PM – 4:00 PM

[S1 - HYBRID BRIEFING] ICAO Trip

4:00 PM – 5:00 PM

[S1 - HYBRID BRIEFING] Bridge Program

5:05 PM – 5:45 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - VIRTUAL MEETING] Quick Nightly
Checkout Call

5:50 PM – 6:00 PM

[S1 - PERS] (b)(6)

(b)(6)

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1] (b)(6) Hold at White House

7:00 PM – 7:30 PM

[S1 - EVENT] WH 'A Night When Hope and
History Rhyme' Event

7:30 PM – 9:30 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

▲	[S1 - PERS] (b)(6)	(b)(6)
	[S1 - PERS TRAVEL] (b)(6)	Sat, Sep 24
	[S1 - PERS TRAVEL]	
	[S1 - PERS TRAVEL]	
	[S1 - PERS TRAVEL]	
	[S1 - PERS TRAVEL]	
	[S1 - PERS] (b)(6)	
	[S1 - PERS TRAVEL] (b)(6)	
	[S1 - PERS EVENT] (b)(6)	
	[S1 - PERS TRAVEL] (b)(6)	
	[S1 - PERS EVENT] (b)(6)	
	[S1 - PERS TRAVEL] (b)(6)	

(b)(6)

▲	[S1 - PERS TRAVEL] (b)(6)	Sun, Sep 25
	[S1 - PERS EVENT] (b)(6)	
	[S1 - PERS TRAVEL] (b)(6)	
	[S1 - PERS TRAVEL]	
	[S1 - PERS TRAVEL]	
	(b)(6)	
	[S1 - PERS TRAVEL] (b)(6)	
	[S1 - PERS TRAVEL]	

(b)(6)

▲	[S1 - DC]	Mon, Sep 26	
	[S1 - PERS] (b)(6)	Mon, Sep 26	(b)(6)
	[S1 - DIGITAL] Content Review (SOLO)		8:30 AM – 8:40 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1] (b)(6)		8:50 AM – 9:00 AM
	[S1 - HYBRID MEETING] Monday Look Ahead		9:05 AM – 9:35 AM
	[S1 - HYBRID BRIEFING] Internal - Implementation Check-in		10:00 AM – 11:00 AM
	[S1 - HYBRID BRIEFING] Competition Counsel Prep		11:05 AM – 11:40 AM
	[S1- REVIEW] Review/Approvals		11:40 AM – 12:00 PM
	[S1 - HYBRID MEETING] Digital		12:00 PM – 12:30 PM
	[S1 - HYBRID BRIEFING] Pre-brief on Speaker Pelosi, Leader Schumer, and President Doug McCarron Meeting		12:30 PM – 1:00 PM
	[S1 - PERS CALL] (b)(6)		(b)(6)
	[S1 - GREET] Joel Szabat, Deputy Assistant Secretary for Aviation & International Affairs		1:30 PM – 1:40 PM
	[S1 - DIGITAL] DTC Time		1:45 PM – 2:00 PM
	[S1 - PERS] (b)(6)		(b)(6)
	[S1 - CALL] Rep. André Carson (D-IN)		2:30 PM – 2:45 PM
	[S1 - DIGITAL] Content Review		2:50 PM – 3:00 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1 - PRESS] WH Press Briefing		3:00 PM – 3:10 PM
	[S1 - PRESS] WH Slot		3:15 PM – 3:55 PM
	[S1 - WH] Hold for Competition Council		4:00 PM – 4:15 PM
	[S1 - IN-PERSON EVENT] WH Competition Council		4:15 PM – 5:15 PM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
▲	[S1 - TRAVEL] Montreal, CA (ICAO)	Tue, Sep 27 to Thu, Sep 29	
	[S1 - DIGITAL] Content Review (SOLO)	Tue, Sep 27	8:30 AM – 8:40 AM
	[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
	[S1] Desk Time		8:40 AM – 9:00 AM
	[S1 - CALL] Katie Farmer, CEO of BNSF Railway		9:00 AM – 9:20 AM
	[S1 - VIRTUAL BRIEFING] Pre-Brief on Representative Mario Diaz-Balart (R-FL)		9:25 AM – 9:35 AM
	[S1] Desk Time		9:35 AM – 10:00 AM

[S1 - HYBRID BRIEFING] Pre-brief on Speaker Pelosi, Leader Schumer, and President Doug McCarron Meeting

10:00 AM – 10:30 AM

[S1] Desk/Speech Review

10:30 AM – 11:00 AM

[S1 - HYBRID MEETING] Checkout Call

10:50 AM – 11:10 AM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL] Board/Airport Time

11:45 AM – 12:00 PM

[S1 - PERS] (b)(6)

(b)(6)

[S1 - TRAVEL] (b)(7)(F) (DCA > YUL)

(b)(7)(F)

[S1 - REVIEW] Review/Approvals

12:20 PM – 12:50 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

(b)(7)(F)

[S1 - EVENT] ICAO - Deliver National Statement

3:00 PM – 4:15 PM

[S1 - PERS] (b)(6)

(b)(6)

[S1 - MEETING] ICAO - Bilateral with EU Transport Commissioner Adina-Ioana Valean

4:35 PM – 5:15 PM

[S1 - PERS] (b)(6)

(b)(6)

[S1 - MEETING] ICAO - Bilateral with India Minister of Civil Aviation Jyotiraditya Scindia

5:25 PM – 5:45 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - MEETING] ICAO - Bilateral with UK State Secretary for Transport Anne Marie Trevelyan

5:50 PM – 6:20 PM

[S1 - TRAVEL] (b)(7)(F) with State

(b)(7)(F)

Secretary Trevelyan (b)(7)(F)

(b)(7)(F)

[S1 - EVENT] ICAO - Secretary-General's Reception

6:30 PM – 6:50 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - MEETING] ICAO - Meeting with French Minister for Transport Clement Beaune

7:00 PM – 7:30 PM

[S1 - PERS] (b)(6)

(b)(6)

[S1 - MEETING] ICAO - Meeting with IATA Director General Willie Walsh

7:40 PM – 8:00 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - EVENT] ICAO - Africa Civil Aviation Commission (AFCAC) - Hosted Reception

8:10 PM – 8:30 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - Call] Amb. Cohen Cold Call Window

8:45 PM – 9:30 PM

▲ [S1 - VIRTUAL BRIEFING] I-526

Wed, Sep 28

7:10 AM – 7:40 AM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

(b)(7)(F)

[S1 - MEETING] Meet & Greet with U.S.
Delegation to ICAO Assembly

[S1 - PERS] (b)(6)

[S1 - MEETING] Meet & Greet with
Americans Employed and Seconded to
ICAO

[S1 - TRAVEL] (b)(7)(F)

[S1 - MEETING] ICAO - Meeting with
Canada's Minister of Transport Omar
Alghabra

[S1 - TRAVEL] (b)(7)(F)

[S1 - PERS] (b)(6)

[S1 - MEETING] Bilateral with Singapore's
Minister for Transport and Minister-in-
Charge of Trade Relations, Mr S Iswaran

[S1 - PERS] (b)(6)

[S1 - TRAVEL] (b)(7)(F)

[S1 - MEETING] ICAO - Bilateral with Spain's
Transportation Minister, Raquel Sanchez
Jimenez

[S1 - PRESS] ICAO - Press Slot // Flex

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - EVENT] ICAO - Lunch with African
Ministers

[S1 - TRAVEL] (b)(7)(F)

[S1 - MEETING] ICAO - Bilateral with
Netherlands, Minister of Infrastructure and
Water Management Mark Harbers
confirmed

[S1 - PERS] (b)(6)

[S1 - EVENT] ICAO - Meeting with Czechia's
Minister of Transport Martin Kupka

[S1 - PERS] (b)(6)

[S1 - EVENT] ICAO - Bilateral with South
Africa's Deputy Minister of Transport
Sindisiwe Chikunga

[S1 - PERS] (b)(6)

[S1 - MEETING] ICAO - Bilateral with Saudi
Arabia with Minister H.E. Abdulaziz bin
Abdullah Al-Duailej

[S1 - MEETING] Nightly Check-Out

[S1 - BRIEFING] Pre-brief African Union
Secretary General

[S1 - MEETING] ICAO - Bilateral with African
Union Secretary General

[S1 - TRAVEL] (b)(7)(F)

7:45 AM – 8:00 AM

(b)(6)

8:05 AM – 8:15 AM

(b)(7)(F)

8:30 AM – 9:00 AM

(b)(7)(F)

(b)(6)

9:40 AM – 10:00 AM

(b)(6)

(b)(7)(F)

10:20 AM – 10:40 AM

10:40 AM – 11:20 AM

(b)(7)(F)

11:55 AM – 1:30 PM

(b)(7)(F)

2:20 PM – 2:40 PM

(b)(6)

3:00 PM – 3:20 PM

(b)(6)

3:40 PM – 4:00 PM

(b)(6)

4:30 PM – 4:50 PM

4:50 PM – 5:00 PM

5:00 PM – 5:10 PM

5:10 PM – 5:25 PM

(b)(7)(F)

[S1 - EVENT] ICAO - Canada-Hosted Reception

5:30 PM – 5:45 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - MEETING] ICAO - Bilateral Engagement with ICAO President and Secretary General

6:00 PM – 6:30 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

(b)(7)(F)

[S1 - PERS] (b)(6)

(b)(6)

[S1 - EVENT] ICAO - Laurent-McCutcheon LGBTQI+ Award Acceptance

7:00 PM – 8:00 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - EVENT] ICAO - Italy-Hosted Reception

8:15 PM – 8:30 PM

[S1] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL] (b)(7)(F)

Thu, Sep 29

(b)(7)(F)

[S1 - VIRTUAL MEETING] Speaker Pelosi, Leader Schumer, and President Doug McCarron

9:00 AM – 9:45 AM

[S1] Call Buffer/Flex

9:45 AM – 10:15 AM

[S1 - EVENT] Photoline

10:30 AM – 11:00 AM

[S1 - EVENT] Dwight D. Eisenhower Lock Visitors' Center Groundbreaking Ceremony

11:00 AM – 12:10 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

(b)(7)(F)

[S1 - EVENT] Dwight D. Eisenhower Lock and Seaway Guardian Tugboat Tour

12:25 PM – 1:30 PM

[S1 - EVENT] GLS Employee Meet + Greet

1:30 PM – 2:00 PM

[S1 - PRESS] Pre-brief

2:00 PM – 2:10 PM

HOLD - [S1 - PRESS] Slot

2:05 PM – 2:25 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

(b)(7)(F)

[S1 - REVIEW] Review/Approvals

3:10 PM – 3:40 PM

[S1 - EVENT] Meet & Greet with Consulate Employees & Families

4:30 PM – 4:50 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL]

(b)(7)(F)

[S1 - EVENT] ICAO - Hold/Flex

5:15 PM – 5:30 PM

[S1 - EVENT] U.S.-Hosted Reception

5:30 PM – 5:55 PM

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

[S1 - TRAVEL]

[S1 - TRAVEL] Airport Time/Flex

7:00 PM – 8:00 PM

[S1 - TRAVEL] (b)(7)(F) (YUL > DCA)

(b)(7)(F)

[S1 - TRAVEL] (b)(7)(F)

(b)(7)(F)

▲ [S1- DC]	Fri, Sep 30	
[S1 - PERS] (b)(6)	Fri, Sep 30	(b)(6)
[S1 - DIGITAL] Content Review (SOLO)		8:00 AM – 8:10 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - HYBRID BRIEFING] CBC Events		8:20 AM – 8:40 AM
[S1 - DIGITAL] DTC Time		8:50 AM – 9:00 AM
[S1 - IN-PERSON EVENT] Employee Meet & Greet		9:00 AM – 9:50 AM
[S1 - VIRTUAL MEETING] Truck Parking Coalition		10:00 AM – 10:45 AM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - EVENT] Photoline + Greet		11:10 AM – 11:25 AM
[S1 - IN-PERSON EVENT] CBCF ALC Transportation Braintrust		11:30 AM – 1:00 PM
[S1 - MEETING] National Association of Black Women in Construction (NABWC)		1:15 PM – 1:45 PM
[S1 - EVENT] Walk Through Exhibit Hall		1:45 PM – 2:15 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - PRESS] Press Block		2:30 PM – 3:20 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - DROP BY EVENT] Hip Hop and Politics Event		3:40 PM – 4:10 PM
[S1 - PERS TRAVEL] (b)(6)		(b)(6)
[S1 - VIRTUAL MEETING] Nightly Check-Out		4:15 PM – 4:30 PM
[S1 - PERS] (b)(6)		(b)(6)
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - EVENT] Group Black +		5:15 PM – 6:00 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - EVENT] ALC 'The Power Shift Reception'		6:15 PM – 6:45 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)
[S1 - EVENT] CBC Chairs Reception		7:00 PM – 7:45 PM
[S1 - TRAVEL] (b)(7)(F)		(b)(7)(F)