



US Department of Transportation



RAISE Grants

Rebuilding American Infrastructure with Sustainability and Equity

Preparing a Benefit-Cost Analysis for the RAISE Discretionary Grant Program

January 26, 2023



Webinar Information

Audio

- To listen via computer:
 - Select "Computer Audio"
- To listen via phone:
 - Call: 669-254-5252
 - Webinar ID: 161 435 5205
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- All participants automatically join on mute, with cameras off

Technical Support

- Email
 - corey.martin.ctr@dot.gov
 - webconference@dot.gov

Questions for Presenters

- Please type your questions in the Q&A box

More Information

- This webinar is being recorded and will be posted on the RAISE Grants website at <https://www.transportation.gov/RAISEgrants>



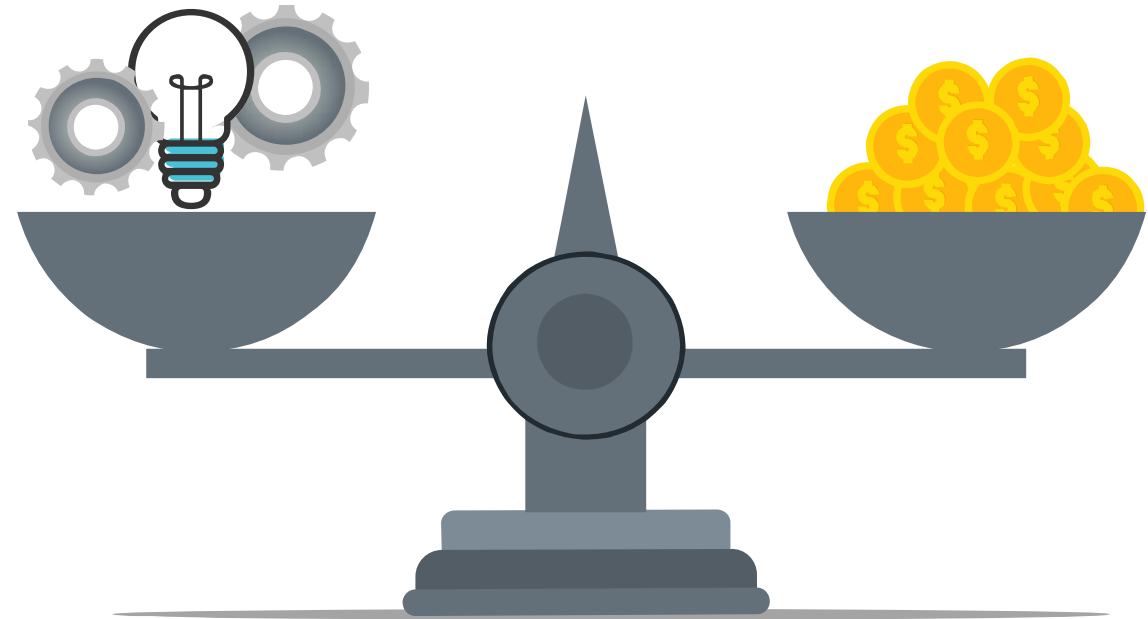
Today's Presenters

- **Darren Timothy, Chief Economist, USDOT**
- **Jordan Riesenberg, Economist, USDOT**



What is BCA?

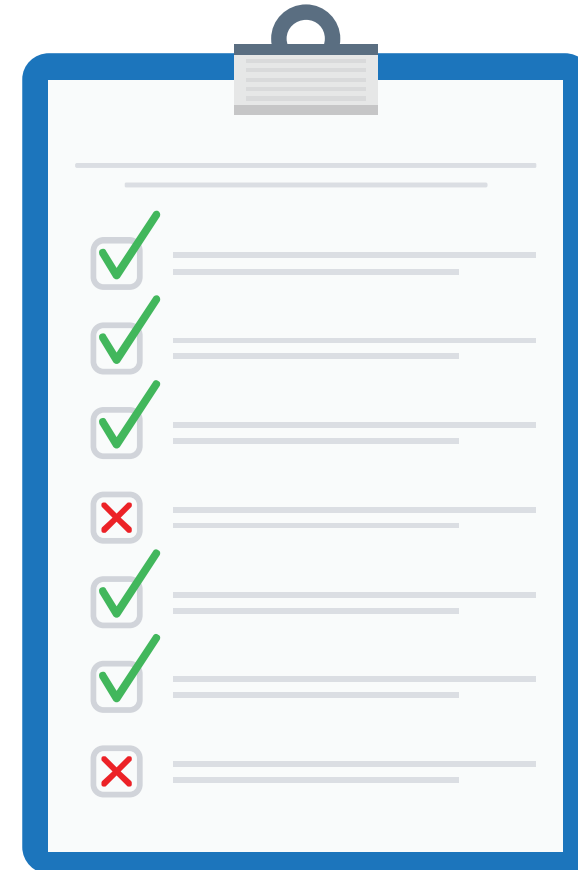
- Benefit-cost analysis (BCA) is a systematic process for identifying, quantifying, and comparing expected economic benefits and costs of a proposed infrastructure project.





Why do we do BCA?

- Provides a useful benchmark from which to evaluate and compare potential transportation investments
- Adds a degree of rigor to the project evaluation process





BCA and RAISE

- All sponsors of capital projects should submit a benefit-cost analysis (BCA) as part of their RAISE grant application
- Use of the BCA in RAISE
 - Consider the extent to which the project is cost effective
- Sponsors of planning grant applications **do not need** to submit a benefit-cost analysis



Use of the BCA in Project Evaluation

- USDOT will consider the relative magnitude of estimated project benefits and costs in its evaluation
- Assign projects one of two ratings
 - Positive net benefits (benefits exceed costs)
 - Negative net benefits (costs exceed benefits)
- Projects with a negative BCA rating will not be selected for an award, unless the project has unquantified benefits that demonstrate clear outcomes for underserved communities.



USDOT BCA Review

- USDOT economists will review the applicant's BCA
 - Examine key assumptions
 - Correct for any technical errors
 - Perform sensitivity analysis on key inputs
 - Consider any unquantified benefits





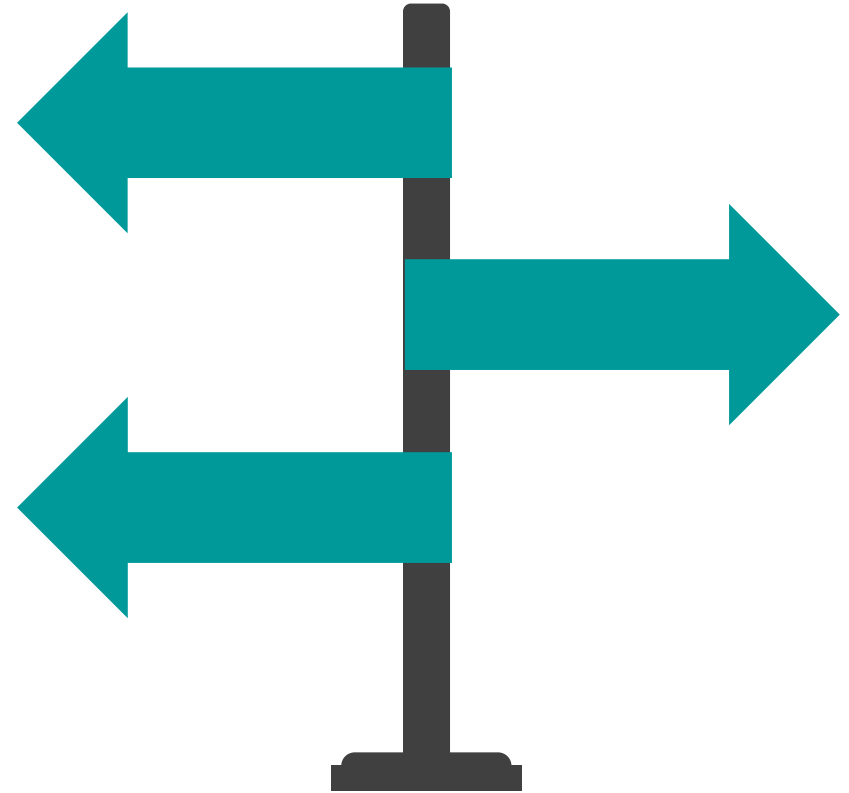
What do I need to do BCA?

- Clear understanding of the problem the project is intended to solve (baseline conditions) and how the project addresses the problem (measures of effectiveness)
- Well-defined project scope and cost estimate
- Monetization factors for key project benefits



What do I need to do BCA?

- Sources of information may include:
 - Project planning and engineering documents
 - Industry technical references and analytical tools
 - DOT BCA Guidance
 - Partners





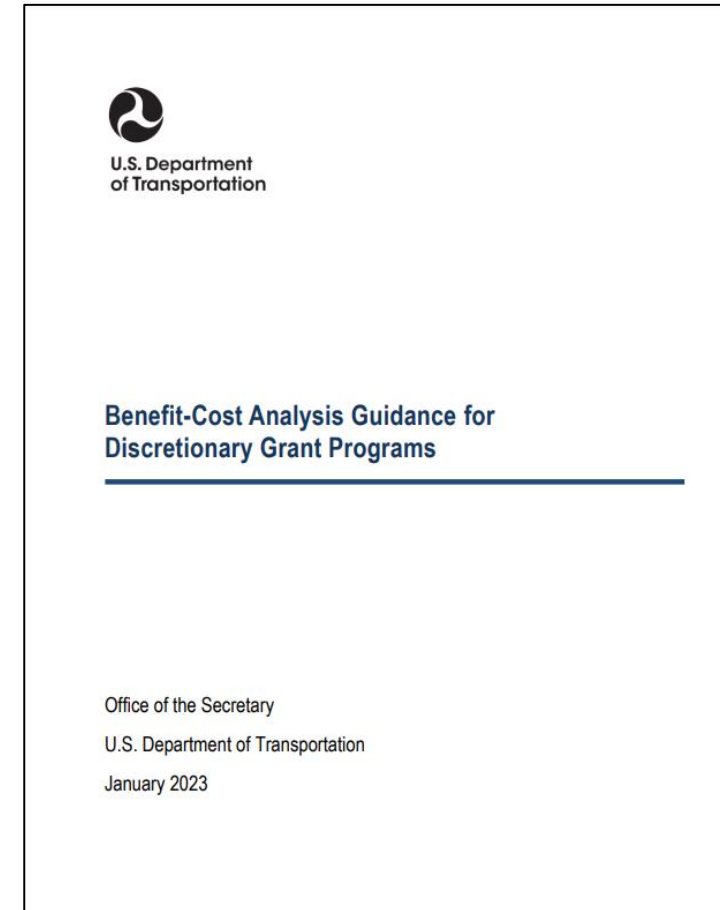
What should my BCA submission include?

- Technical memo/discussion describing the analysis, including any unquantified benefits, and documenting sources of information used (assumptions and inputs)
 - If provided as an appendix, does not count against page limit for the application narrative
- An unlocked spreadsheet (e.g., an Excel workbook) showing the calculations used to produce the estimates of benefits and costs



USDOT BCA Guidance

- Covers all USDOT discretionary grant programs
- Available at <https://www.transportation.gov/mission/office-secretary/office-policy/transportation-policy/benefit-cost-analysis-guidance>





What's new for 2023?

- **The 2023 update to the BCA Guidance includes:**
 - Additional background information on BCA
 - New and updated monetization values
 - Additional guidance and new examples on
 - Valuing pedestrian and transit infrastructure improvements
 - Valuing the benefits of transit transfer reduction
 - Additional guidance on valuation of right-of-way being made available for other purposes



Baselines

- **Should measure costs and benefits of a proposed project against a baseline alternative (“base” or “no build”)**
- **“Do’s”**
 - Factor in any projected changes that would occur even in the absence of the requested project
 - Factor in ongoing routine maintenance
 - Consider the full long-term impacts of the no build
 - Explain and provide support for the chosen baseline
- **“Don’t’s”**
 - Assume that the same (or similar) improvement will be implemented later
 - Use unrealistic assumptions about alternative traffic flows or travel



Demand Forecasts

- **Most benefit estimates depend on ridership or usage, including for walking and cycling projects**
- **Provide supporting info on forecasts**
 - Geographic scope, assumptions, data sources, methodology
- **Provide forecasts for intermediate years**
 - Or at least interpolate –don't apply forecast year impacts to interim years
- **Exercise caution about long-term growth assumptions**
 - Consider underlying capacity limits of the improved and/or replacement facility



Analysis Period

- **Should cover both initial development/construction and a subsequent operational period**
- **Generally tied to the expected service life of the improvement or asset**
 - I.e., the number of years until you would anticipate having to take the same action again
 - Lesser improvements should have shorter service lives
 - Recommend 20 years maximum for capacity expansion or other operational improvements
- **Avoid excessively long analysis periods (over 30 years of operations)**
 - Use residual value to cover out-years of remaining service life for long-lived improvements



Inflation and Discounting

- **Inflation Adjustments**

- Recommend using a 2021 base year for all cost and benefit data
- Index values for the GDP Deflator included in the BCA guidance

- **Discounting**

- Use a 7% discount rate for all benefits and costs (except CO₂)
- Recommend using a 2021 base year for discounting



Scope of the Analysis

- **Project scope included in estimated costs and benefits must match**
 - Don't claim benefits from an entire project, but only count costs from the grant-funded portion
- **Scope should cover a project that has independent utility**
 - May need to incorporate costs for related investments necessary to achieve the projected benefits
- **Project elements with independent utility should be individually evaluated in the BCA**
 - BCA evaluation will cover both independent elements and the submitted project as a whole



Benefits

- **Should be presented on an annual basis**
 - Don't assume constant annual benefits without a good reason to do so
- **Negative outcomes should be counted as "disbenefits"**
 - E.g., work zone impacts
- **Avoid double-counting benefits**



Safety Benefits

- **Typically associated with reducing fatalities, injuries, and property damage**
- **Projected improvements in safety outcomes should be explained and documented**
 - Justify assumptions about expected reductions in crashes, injuries, and/or fatalities
 - Document any crash modification factors (CMFs) used
 - Show clear linkage between project and improved outcomes
 - Use facility-specific data history for baseline where possible
- **Crash-related injury and fatality data may be available in different forms**
 - KABCO injury scales
 - Fatal/Injury crashes vs. fatalities/injuries
 - BCA Guidance provides values covering all of these



Travel Time Savings

- **Recommended monetization values found in BCA Guidance**
 - See footnotes for discussion of value of time for walking, cycling, waiting, standing, transfers, long-distance travel, business travel
- **Can be a function of both changes in travel speed and/or travel distance (e.g., new connections across a highway allowing for shorter walking or cycling trips)**
- **Consider vehicle occupancy where appropriate**
 - Local/facility-specific values preferred
 - National-level values provided in BCA Guidance
- **If valuing travel time reliability:**
 - Carefully document methodology and tools used
 - Show how valuation parameters are distinct from general travel time savings



Operating Cost Savings

- **Avoid double counting operating savings and other impacts**
 - E.g., truck or rail travel time savings, fuel consumption reductions
- **Localized, specific data preferred**
- **Standard per-mile values for light duty vehicles and commercial trucks provided in BCA Guidance**



Emissions Reduction Benefits

- **For infrastructure improvements, emission reductions will typically be a function of reduced fuel consumption**
- **Recommended year by year unit values for CO₂, SO_x, NO_x, and PM_{2.5} found in BCA Guidance**
 - Be careful about the measurement units being applied
 - Check for PM_{2.5} versus PM₁₀
- **Reductions in CO₂ emissions should be discounted at 3 percent, while all others should be discounted at 7 percent**



Amenity Benefits

- **Pedestrian, cycling, and transit facility/vehicle improvements can improve the quality or comfort of journeys**
- **Recommended values for different types of improvements found in BCA Guidance**
 - Pay attention to whether value is on a “per-trip” or “per-person-mile” basis
- **Carefully document baseline amenities, as well as specifically how the proposed project will add any amenity benefit categories being claimed**



Health Benefits

- **Trips diverted to active transportation (walking and cycling) from other modes may yield health benefits to users**
- **Recommended monetization values, on a per trip basis, are found in DOT BCA Guidance**
- **Absent local data on existing mode share and estimated age profiles of users, applicants may apply national averages included in the BCA Guidance**



Benefits to Existing and Additional Users

- **Primary benefits typically experienced directly by users**
- **Includes both “existing” users (under baseline) and “additional” users attracted as a result of the improvement**
 - Standard practice in BCA would value benefits to additional users less than those for existing users (see BCA Guidance)



Modal Diversion

- **Projected magnitude**
 - Should be based on careful analysis of local conditions and potential for shift from other modes that might be attributable to the project
- **Benefit estimates should not be based on comparing user costs of “old” and “new” mode**
 - Would be reflected in benefits to additional users
- **Reductions in external costs would be relevant**
 - E.g., emissions costs, congestion reduction, noise reduction
 - Values for congestion, noise and safety costs included in BCA Guidance



Other Benefits Topics

- **Agglomeration Economies**
- **Noise, Stormwater Runoff, and Wildlife Impact Reduction**
- **Emergency Response**
- **State of Good Repair**
- **Resilience**
 - Consider expected frequency of events and their consequences
- **Property Value Increases**
 - Is a measure rather than a benefit –avoid double-counting



Unquantified Benefits

- **Many potential benefits of RAISE projects may be difficult to quantify and monetize**
- **Any claimed unquantified benefits should be explained as well as possible**
 - Should clearly link specific project outcomes to any claimed unquantified benefits
 - Should quantify magnitudes/timing of the impacts wherever possible
 - Should only include impacts that would be counted as benefits, if quantified



Capital Costs

- **Include all costs of implementing the project**
 - E.g., design, ROW acquisition, construction
 - Regardless of funding source
 - Include previously incurred costs
- **Three forms of capital costs**
 - Nominal dollars (project budget)
 - Real dollars (base year)
 - Discounted Real dollars (use in BCA)



Maintenance Costs

- **Net maintenance costs may be positive or negative**
 - New facilities would incur ongoing maintenance costs over the life of the project
 - Rehabilitated/reconstructed facilities may result in net savings in maintenance costs between the build/no-build



Residual Value

- **For assets with remaining service life at the end of the analysis period, may calculate a “residual value” for the project**
 - Recall that service life does not necessarily match the physical life of the asset
- **Simply approach: assume linear depreciation**
- **Be sure to properly apply discounting**



Comparing Benefits to Costs

- **Net Present Value (Benefits – Costs)**
- **Benefit-Cost Ratio (Benefits / Costs)**
 - Denominator should only include capital costs (i.e., net maintenance costs and residual value should be in the numerator)
 - Dis-benefits should be subtracted from the numerator



Other Types of Economic Analysis

- **Examples**

- Economic Impact Analysis (e.g., job creation)
- Financial Impacts (e.g., revenue impacts)
- Distributional Effects (e.g., equity)

- **Issues**

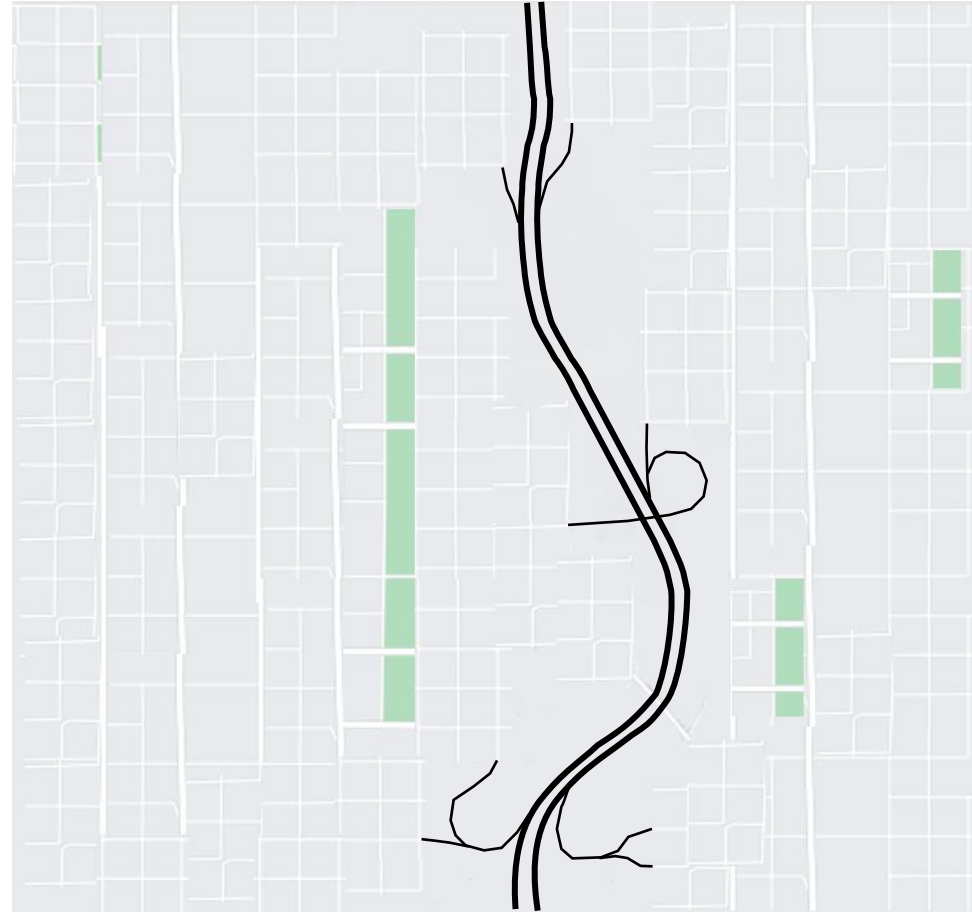
- Use different approaches and answer different questions than does BCA
- Do not represent additional benefits to include in BCA

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QUESTIONS?

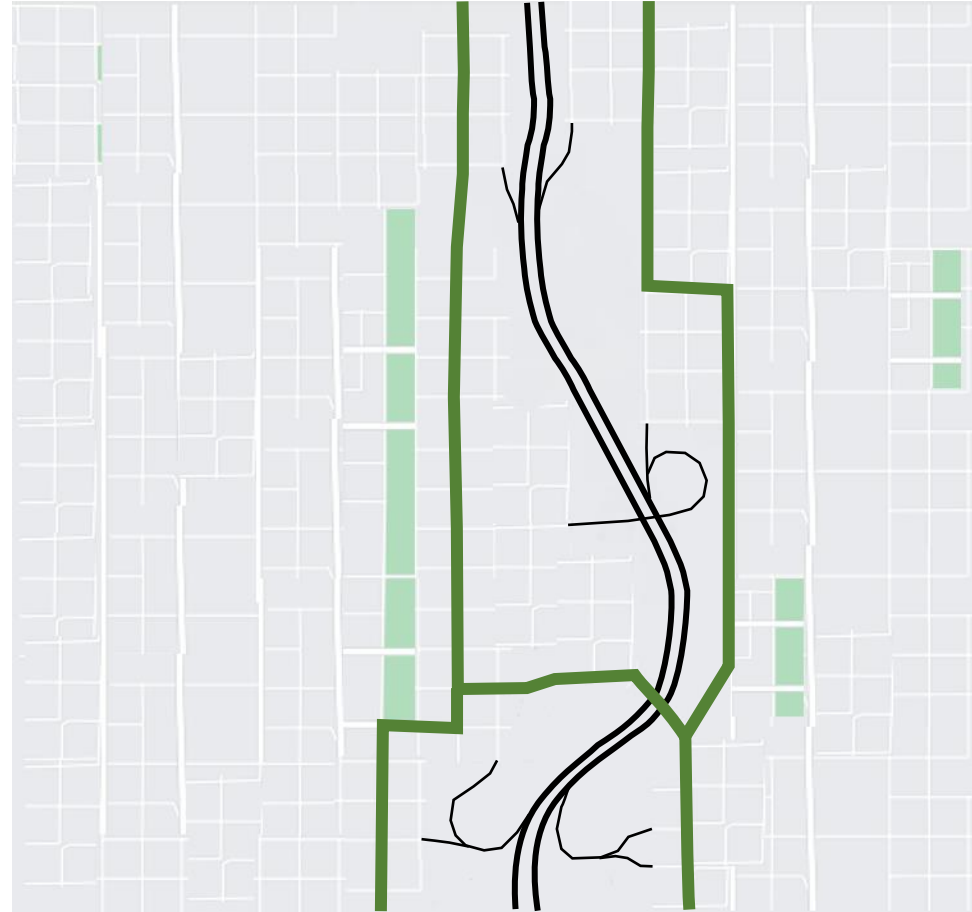


Hypothetical BCA Example #1





Hypothetical BCA Example #1





Hypothetical BCA Example #1

Proposed Project: Add new bike/pedestrian bridge over freeway to reconnect local neighborhoods.

Project Cost: \$10.0 million

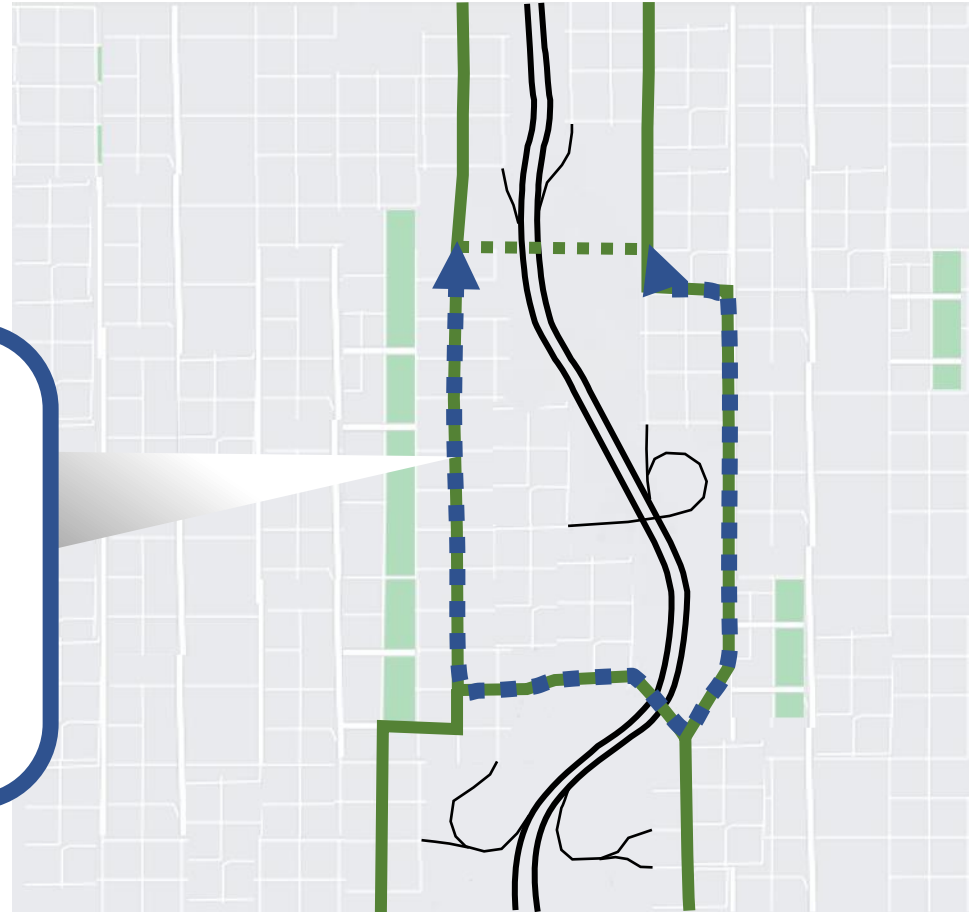




Hypothetical BCA Example #1

No-Build Scenario: Cyclists and pedestrians continue to use crossing to the south.
(2.6-mile route)

Daily users doing this route:
1,000 cyclists (Trail Counters)

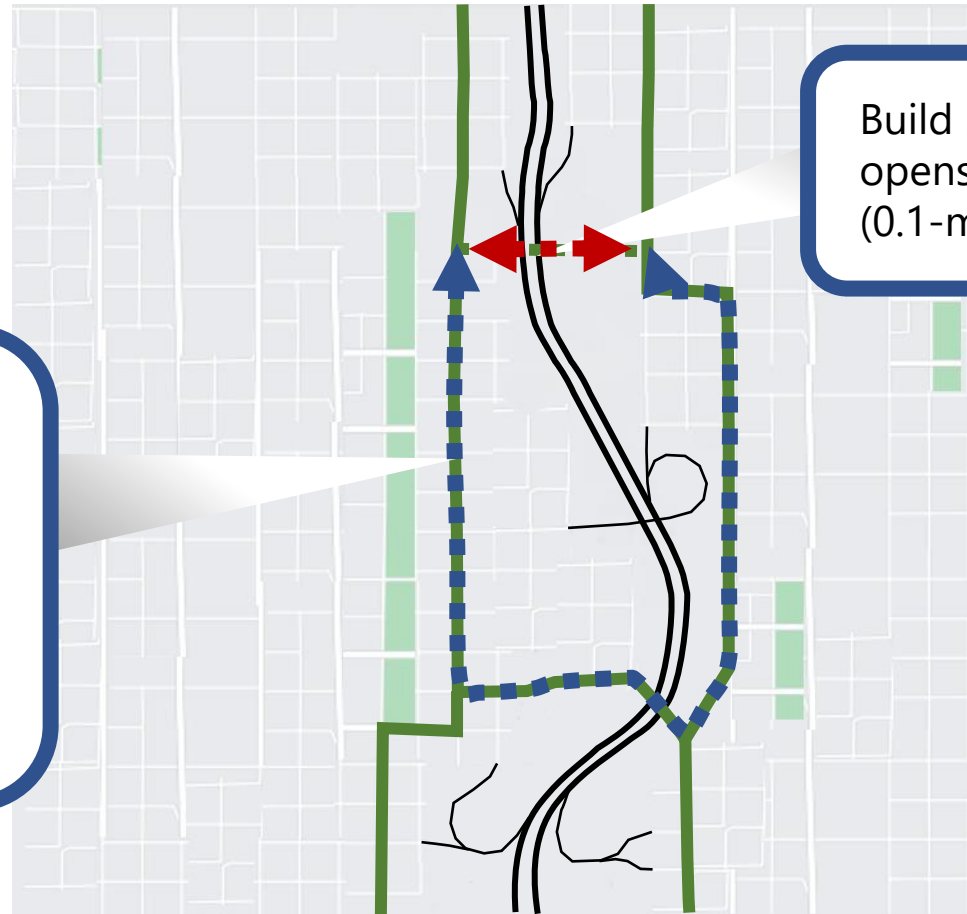




Hypothetical BCA Example #1

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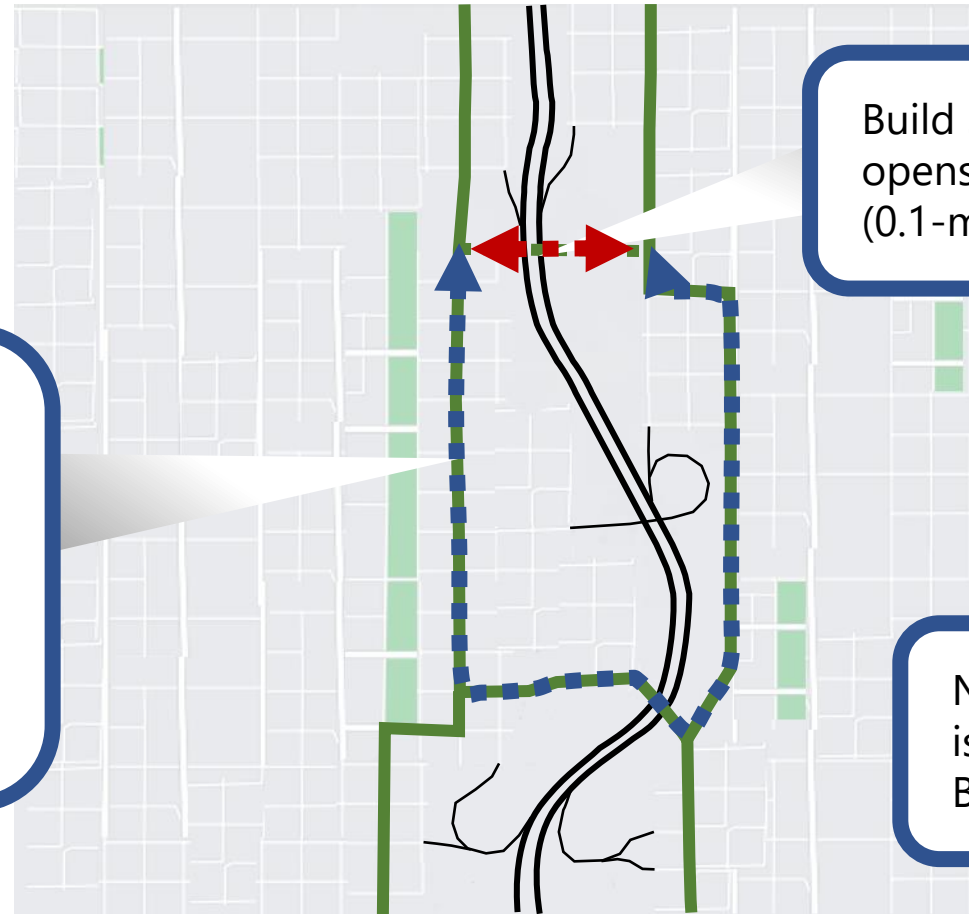
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Build Scenario: Bridge opens.
(0.1-mile route)



Hypothetical BCA Example #1



No-Build Scenario: Cyclists and pedestrians continue to use crossing to the south.
(2.6-mile route)

Daily users doing this route:
1,000 cyclists (Trail Counters)

Build Scenario: Bridge opens.
(0.1-mile route)

No-Build Scenario route is 2.5 miles longer than Build Scenario route.



Approach

- **We want to compare the state of the world with and without the proposed project improvement**
 - No-Build Scenario: Cyclists use 2.6-mile route.
 - Build Scenario: Bridge opens, new route is 0.1 miles.
- **The expected major benefit category in this case would be the travel time savings for mitigating 2.5-miles of additional travel, starting when the project opens**



Travel Time Savings Example

- **For simplicity, let's assume no pedestrians, an average cycling speed of 9.8 mph, and no cycling growth over time**

$$\text{Annual Travel Time Savings*} = \text{Marginal Detour Time} \times \text{Daily Users} \times \text{Hourly Value of Time} \times \text{Annualization Factor}$$

*Undiscounted.



Travel Time Savings Example

- For simplicity, let's assume no pedestrians, an average cycling speed of 9.8 mph, and no cycling growth over time

$$\text{Annual Travel Time Savings*} = \text{Marginal Detour Time} \times \text{Daily Users} \times \text{Hourly Value of Time} \times \text{Annualization Factor}$$

$$\text{Annual Travel Time Savings*} = \frac{2.5 \text{ Miles}}{9.8 \text{ mph}} \times$$

No-Build Scenario route: 2.6 miles
Build Scenario route: 0.1 miles

Speed: Observed average speed on both routes

*Undiscounted.



Travel Time Savings Example

- For simplicity, let's assume no pedestrians, an average cycling speed of 9.8 mph, and no cycling growth over time

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$$\text{Annual Travel Time Savings*} = \frac{2.5 \text{ Miles}}{9.8 \text{ mph}} \times 1,000 \times$$

Recent trail count

*Undiscounted.



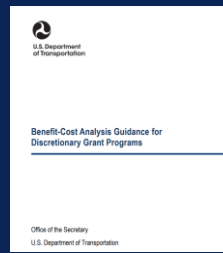
Travel Time Savings Example

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$$\text{Annual Travel Time Savings*} = \frac{2.5 \text{ Miles}}{9.8 \text{ mph}} \times 1,000 \times \$34.00 \times$$

USDOT BCA Guidance



(Appendix A)

*Undiscounted.



Travel Time Savings Example

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$$\text{Annual Travel Time Savings*} = \text{Marginal Detour Time} \times \text{Daily Users} \times \text{Hourly Value of Time} \times \text{Annualization Factor}$$

$$\text{Annual Travel Time Savings*} = \frac{2.5 \text{ Miles}}{9.8 \text{ mph}} \times 1,000 \times \$34.00 \times 365$$

We expect this project to have an impact each day (not just weekdays, for example).

*Undiscounted.



Travel Time Savings Example

- **For simplicity, let's assume no pedestrians, an average cycling speed of 9.8 mph, and no cycling growth over time**

$$\text{Annual Travel Time Savings*} = \text{Marginal Detour Time} \times \text{Daily Users} \times \text{Hourly Value of Time} \times \text{Annualization Factor}$$

$$\text{Annual Travel Time Savings*} = \frac{2.5 \text{ Miles}}{9.8 \text{ mph}} \times 1,000 \times \$34.00 \times 365$$

$$= \$3,165,816 \text{ Per Year}$$

*Undiscounted.



Hypothetical BCA Example #1

- Assume construction in 2024, ten years of project operations, and \$10,000 in annual maintenance costs for the project

Year	Capital Cost	Discounted Costs	Travel Time Savings	O&M Costs	Discounted Benefits
2024	\$10,000,000		\$0	\$0	
2025	\$0		\$3,165,816	\$10,000	
2026	\$0		\$3,165,816	\$10,000	
2027	\$0		\$3,165,816	\$10,000	
2028	\$0		\$3,165,816	\$10,000	
2029	\$0		\$3,165,816	\$10,000	
2030	\$0		\$3,165,816	\$10,000	
2031	\$0		\$3,165,816	\$10,000	
2032	\$0		\$3,165,816	\$10,000	
2033	\$0		\$3,165,816	\$10,000	
2034	\$0		\$3,165,816	\$10,000	



Hypothetical BCA Example #1

- Next, we discount costs and benefits using a 7% discount rate

Discounted Value = Future Year Value / (1+Discount Rate)^(Future Year - Base Discounting Year)

Year	Capital Cost	Discounted Costs	Travel Time Savings	O&M Costs	Discounted Benefits
2024	\$10,000,000	\$8,162,979	\$0	\$0	\$0
2025	\$0	\$0	\$3,165,816	\$10,000	\$2,407,557
2026	\$0	\$0	\$3,165,816	\$10,000	\$2,102,854
2027	\$0	\$0	\$3,165,816	\$10,000	\$1,965,284
2028	\$0	\$0	\$3,165,816	\$10,000	\$1,836,714
2029	\$0	\$0	\$3,165,816	\$10,000	\$1,716,555
2030	\$0	\$0	\$3,165,816	\$10,000	\$1,604,257
2031	\$0	\$0	\$3,165,816	\$10,000	\$1,499,306
2032	\$0	\$0	\$3,165,816	\$10,000	\$1,401,220
2033	\$0	\$0	\$3,165,816	\$10,000	\$1,309,552
2034	\$0	\$0	\$3,165,816	\$10,000	\$1,309,552

$\$10,000,000 / (1+0.07)^{(2024-2021)}$

$(\$3,165,816-\$10,000) / (1+0.07)^{(2025-2021)}$

$(\$3,165,816-\$10,000) / (1+0.07)^{(2034-2021)}$

Note: Totals may differ slightly due to rounding



Hypothetical BCA Example #1

- Next, we sum the discounted benefits and costs to get total discounted benefits and total discounted costs

Year	Capital Cost	Discounted Costs	Travel Time Savings	O&M Costs	Discounted Benefits
2024	\$10,000,000	\$8,162,979	\$0	\$0	\$0
2025	\$0	\$0	\$3,165,816	\$10,000	\$2,407,557
2026	\$0	\$0	\$3,165,816	\$10,000	\$2,250,053
2027	\$0	\$0	\$3,165,816	\$10,000	\$2,102,854
2028	\$0	\$0	\$3,165,816	\$10,000	\$1,965,284
2029	\$0	\$0	\$3,165,816	\$10,000	\$1,836,714
2030	\$0	\$0	\$3,165,816	\$10,000	\$1,716,555
2031	\$0	\$0	\$3,165,816	\$10,000	\$1,604,257
2032	\$0	\$0	\$3,165,816	\$10,000	\$1,499,306
2033	\$0	\$0	\$3,165,816	\$10,000	\$1,401,220
2034	\$0	\$0	\$3,165,816	\$10,000	\$1,309,552
TOTAL		\$8,162,979			\$18,093,351

Note: Totals may differ slightly due to rounding



Results – The NPV and BCR

- **Lastly, we calculate the project's net present value (NPV) and benefit-cost ratio (BCR)**

$$\begin{aligned}\text{Net Present Value (NPV)} &= \text{Total Discounted Benefits} - \text{Total Discounted Costs} \\ &= \$18,093,351 - \$8,162,979 \\ &= \mathbf{\$9,930,372}\end{aligned}$$

$$\begin{aligned}\text{Benefit-Cost Ratio (BCR)} &= \frac{\text{Total Discounted Benefits}}{\text{Total Discounted Costs}} \\ &= \frac{\$18,093,351}{\$8,162,979} \\ &= \mathbf{2.2}\end{aligned}$$

Note: Totals may differ slightly due to rounding

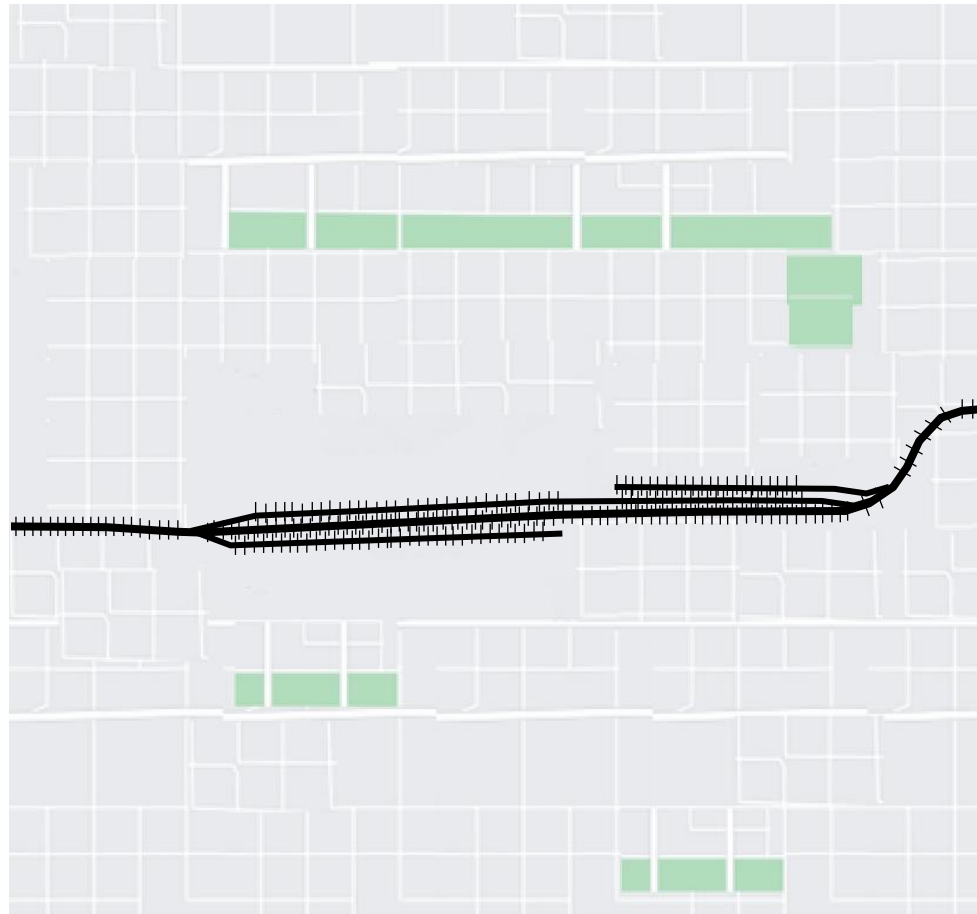


Hypothetical BCA Example #1

- **Other potential benefits such a project might have:**
 - Travel time savings for pedestrians
 - Different speed assumptions and number of users as the example just given, but otherwise the method would be the same
 - Mortality reduction from induced walking and cycling trips
 - Reduced emissions from modal shift to active transportation
 - Amenity benefits
 - If the no-build route did not already have a dedicated cycling or pedestrian facility
 - Safety benefits
 - Shorter walking and cycling distances for existing users
 - Residual value
- **This is not meant to be an exhaustive list**



Hypothetical Example #2





Hypothetical Example #2

Proposed Project: Convert 2.0 miles of an abandoned rail line to a cycling path and sell 40 acres of excess right-of-way for future mixed-use development.

Project Cost: \$20.0 million

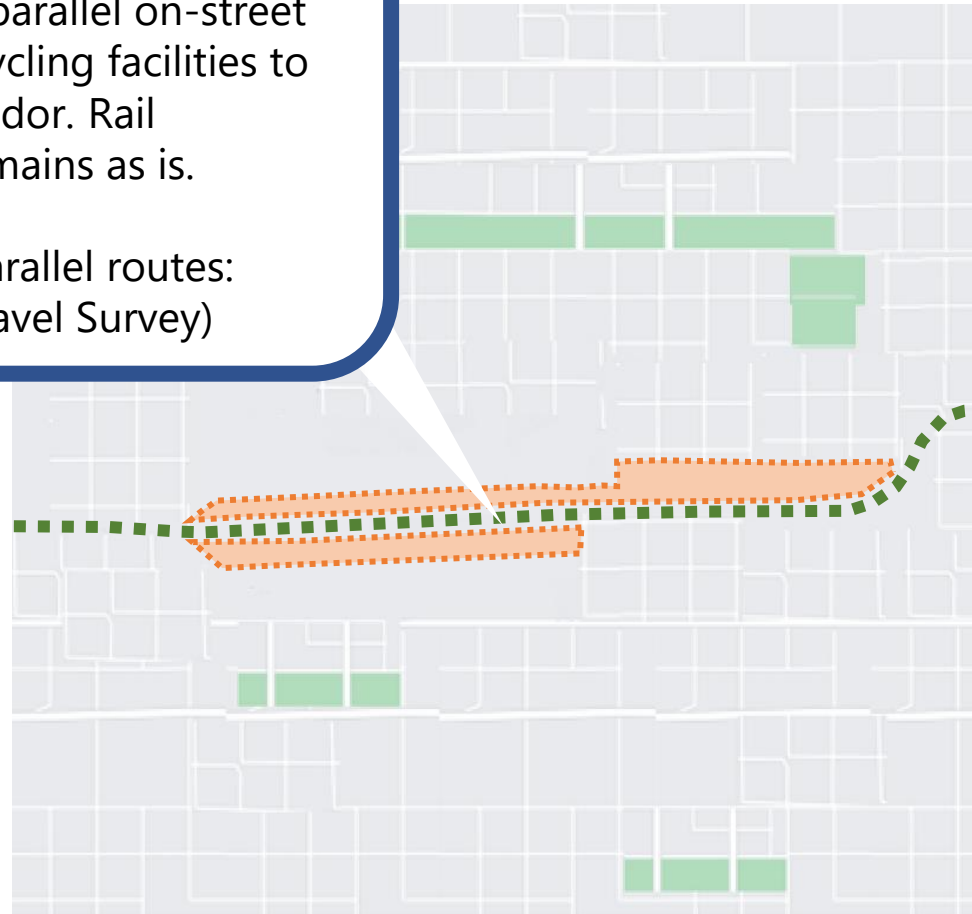




Hypothetical Example #2

No-Build Scenario: Cyclists continue to use parallel on-street routes with no cycling facilities to traverse the corridor. Rail infrastructure remains as is.

Daily users on parallel routes:
3,000 cyclists (Travel Survey)

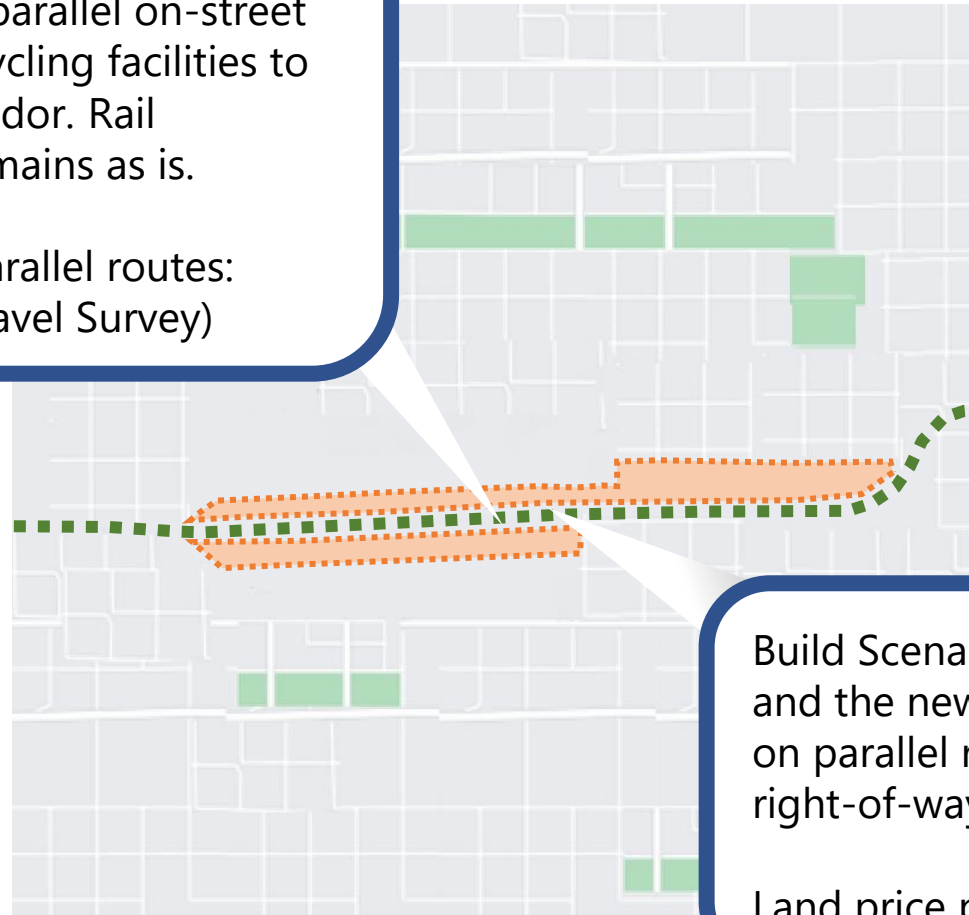




Hypothetical Example #2

No-Build Scenario: Cyclists continue to use parallel on-street routes with no cycling facilities to traverse the corridor. Rail infrastructure remains as is.

Daily users on parallel routes:
3,000 cyclists (Travel Survey)



Build Scenario: The rail infrastructure is removed and the new cycling path is completed. Cyclists on parallel routes shift to new facility. Excess right-of-way of 40 acres is sold.

Land price per acre: \$90,000 (Local Sale Comps)



Approach

- **We want to compare the state of the world with and without the proposed project improvement**
 - No-Build Scenario: Abandoned rail infrastructure remains as is and cyclists use on-street parallel routes
 - Build Scenario: 2.0 miles of the abandoned rail line are converted to a cycling path for use by 3,000 daily cyclists and 40 acres of excess right-of-way are sold for future mixed-use development
- **The expected major benefit categories in this case would be:**
 - Amenity benefits to users given the addition of 2.0-miles of off-street cycling path, starting when the project opens
 - The sale of unused right-of-way for other purposes



Amenity Benefits Example

- **For simplicity, let's assume that all cyclists use the entire length of the facility, and no cycling growth over time**

$$\text{Annual Amenity Benefits*} = \text{Improved Facility Length} \times \text{Daily Users} \times \text{Amenity Value Per Mile Cycled} \times \text{Annualization Factor}$$

*Undiscounted.



Amenity Benefits Example

- For simplicity, let's assume that all cyclists use the entire length of the facility, and no cycling growth over time

$$\text{Annual Amenity Benefits}^* = \text{Improved Facility Length} \times \text{Daily Users} \times \text{Amenity Value Per Mile Cycled} \times \text{Annualization Factor}$$

$$\text{Annual Amenity Benefits}^* = 2.0 \text{ Miles} \times$$

Distance traveled over new cycling path per user



Amenity Benefits Example

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$$\text{Annual Amenity Benefits}^* = \text{Improved Facility Length} \times \text{Daily Users} \times \text{Amenity Value Per Mile Cycled} \times \text{Annualization Factor}$$

$$\text{Annual Amenity Benefits}^* = 2.0 \text{ Miles} \times 3,000 \times$$

Estimate based on travel survey

*Undiscounted.



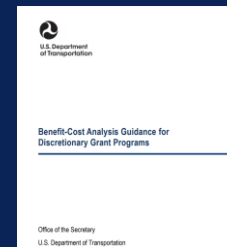
Amenity Benefits Example

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$$\text{Annual Amenity Benefits}^* = \text{Improved Facility Length} \times \text{Daily Users} \times \text{Amenity Value Per Mile Cycled} \times \text{Annualization Factor}$$

$$\text{Annual Amenity Benefits}^* = 2.0 \text{ Miles} \times 3,000 \times \$1.49 \times$$

USDOT BCA Guidance



(Appendix A)

*Undiscounted.



Amenity Benefits Example

- For simplicity, let's assume that all cyclists use the entire length of the facility, and no cycling growth over time

$$\text{Annual Amenity Benefits}^* = \text{Improved Facility Length} \times \text{Daily Users} \times \text{Amenity Value Per Mile Cycled} \times \text{Annualization Factor}$$

$$\text{Annual Amenity Benefits}^* = 2.0 \text{ Miles} \times 3,000 \times \$1.49 \times 365$$

We expect this project to have an impact each day (not just weekdays, for example).

*Undiscounted.



Amenity Benefits Example

- **For simplicity, let's assume that all cyclists use the entire length of the facility, and no cycling growth over time**

$$\text{Annual Amenity Benefits}^* = \text{Improved Facility Length} \times \text{Daily Users} \times \text{Amenity Value Per Mile Cycled} \times \text{Annualization Factor}$$

$$\text{Annual Amenity Benefits}^* = 2.0 \text{ Miles} \times 3,000 \times \$1.49 \times 365$$

$$= \$3,263,100 \text{ Per Year}$$

*Undiscounted.



Excess Right-of-Way Sale Example

- **For simplicity, let's assume all excess land is sold at a single price per acre after project completion**

$$\text{Excess ROW Benefits*} = \text{Amount of Land Made Available for Sale} \times \text{Land Price}$$

*Undiscounted.



Excess Right-of-Way Sale Example

- **For simplicity, let's assume all excess land is sold at a single price per acre after project completion**

$$\text{Excess ROW Benefits}^* = \text{Amount of Land Made Available for Sale} \times \text{Land Price}$$

$$\text{Excess ROW Benefits}^* = 40 \text{ Acres} \times$$

Excess right-of-way remaining after project

*Undiscounted.



Excess Right-of-Way Sale Example

- **For simplicity, let's assume all excess land is sold at a single price per acre after project completion**

$$\text{Excess ROW Benefits*} = \text{Amount of Land Made Available for Sale} \times \text{Land Price}$$

$$\text{Excess ROW Benefits*} = 40 \text{ Acres} \times \$90,000 \text{ per Acre}$$

Based on recent
land sale comps
in the area

*Undiscounted.



Excess Right-of-Way Sale Example

- **For simplicity, let's assume all excess land is sold at a single price per acre after project completion**

$$\text{Excess ROW Benefits*} = \text{Amount of Land Made Available for Sale} \times \text{Land Price}$$

$$\text{Excess ROW Benefits*} = 40 \text{ Acres} \times \$90,000 \text{ per Acre}$$

$$= \$3,600,000 \text{ after Project Completion}$$

*Undiscounted.



Hypothetical BCA Example #2

- Assume construction in 2024, ten years of project operations, and no change in maintenance costs

Year	Capital Cost	Discounted Costs	Amenity Benefits	Excess Land Sale	Discounted Benefits
2024	\$20,000,000		\$0	\$0	
2025	\$0		\$3,263,100	\$3,600,000	
2026	\$0		\$3,263,100	\$0	
2027	\$0		\$3,263,100	\$0	
2028	\$0		\$3,263,100	\$0	
2029	\$0		\$3,263,100	\$0	
2030	\$0		\$3,263,100	\$0	
2031	\$0		\$3,263,100	\$0	
2032	\$0		\$3,263,100	\$0	
2033	\$0		\$3,263,100	\$0	
2034	\$0		\$3,263,100	\$0	



Hypothetical BCA Example #2

- Next, we discount costs and benefits using a 7% discount rate

Discounted Value = Future Year Value / (1+Discount Rate)^(Future Year - Base Discounting Year)

Year	Capital Cost	Discounted Costs	Amenity Benefits	Excess Land Sale	Discounted Benefits
2024	\$20,000,000	\$16,325,958	\$0	\$0	\$0
2025	\$0	\$0	\$3,263,100	\$3,600,000	\$5,235,826
2026	\$0	\$0	\$3,263,100	\$0	\$2,654,545
2027	\$0	\$0	\$3,263,100	\$0	\$2,174,341
2028	\$0	\$0	\$3,263,100	\$0	\$2,032,095
2029	\$0	\$0	\$3,263,100	\$0	\$1,899,154
2030	\$0	\$0	\$3,263,100	\$0	\$1,774,910
2031	\$0	\$0	\$3,263,100	\$0	\$1,658,795
2032	\$0	\$0	\$3,263,100	\$0	\$1,550,275
2033	\$0	\$0	\$3,263,100	\$0	\$1,448,855
2034	\$0	\$0	\$3,263,100	\$0	\$1,354,070

$\$20,000,000 / (1+0.07)^{(2024-2021)}$

$(\$3,263,100 + \$3,600,000) / (1+0.07)^{(2025-2021)}$

$\$3,263,100 / (1+0.07)^{(2034-2021)}$

Note: Totals may differ slightly due to rounding



Hypothetical BCA Example #2

- Next, we sum the discounted benefits and costs to get total discounted benefits and total discounted costs

Year	Capital Cost	Discounted Costs	Amenity Benefits	Excess Land Sale	Discounted Benefits
2024	\$20,000,000	\$16,325,958	\$0	\$0	\$0
2025	\$0	\$0	\$3,263,100	\$3,600,000	\$5,235,826
2026	\$0	\$0	\$3,263,100	\$0	\$2,326,545
2027	\$0	\$0	\$3,263,100	\$0	\$2,174,341
2028	\$0	\$0	\$3,263,100	\$0	\$2,032,095
2029	\$0	\$0	\$3,263,100	\$0	\$1,899,154
2030	\$0	\$0	\$3,263,100	\$0	\$1,774,910
2031	\$0	\$0	\$3,263,100	\$0	\$1,658,795
2032	\$0	\$0	\$3,263,100	\$0	\$1,550,275
2033	\$0	\$0	\$3,263,100	\$0	\$1,448,855
2034	\$0	\$0	\$3,263,100	\$0	\$1,354,070
TOTAL		\$16,325,958			\$21,454,867

Note: Totals may differ slightly due to rounding



Results – The NPV and BCR

- **Lastly, we calculate the project's net present value (NPV) and benefit-cost ratio (BCR)**

$$\begin{aligned}\text{Net Present Value (NPV)} &= \text{Total Discounted Benefits} - \text{Total Discounted Costs} \\ &= \$21,454,867 - \$16,325,958 \\ &= \mathbf{\$5,128,910}\end{aligned}$$

$$\begin{aligned}\text{Benefit-Cost Ratio (BCR)} &= \frac{\text{Total Discounted Benefits}}{\text{Total Discounted Costs}} \\ &= \frac{\$21,454,867}{\$16,325,958} \\ &= \mathbf{1.3}\end{aligned}$$

Note: Totals may differ slightly due to rounding



Hypothetical BCA Example #2

- **Other potential benefits such a project might have:**
 - Travel time savings for cyclists and pedestrians
 - If the new cycling path provides new shorter-distance connections
 - Mortality reduction from induced walking and cycling trips
 - Reduced emissions from modal shift to active transportation
 - Benefits to any induced cyclists
 - Remember to apply the “rule of half,” see Appendix B of BCA Guidance
- **This is not meant to be an exhaustive list**



Remember Key Resources

- **The BCA Guidance**

- <https://www.transportation.gov/mission/office-secretary/office-policy/transportation-policy/benefit-cost-analysis-guidance>
- The main body of the Guidance discusses methodology
- Appendix A has many useful input values
- Appendix B shows sample calculations

- **BCA webinars for previous USDOT discretionary grant programs**

- <https://railroads.dot.gov/rail-network-development/training-guidance/webinars-0>
- <https://www.transportation.gov/office-policy/rural/routes-webinar-bca>
- <https://www.transportation.gov/grants/reconnecting-communities/reconnecting-communities-additional-guidance>
- Note that parameter values updated each year

- **Project engineering and planning documents**



Remember Key Resources

- **Local traffic counts and travel survey data**
- **U.S. Census Bureau**
- **Project partners (higher levels of government, MPOs, universities, etc.)**
- **Many BCAs submitted for other programs are publicly available via web search**
- **FRA's Crossing Inventory and Accident Reports**
 - <https://safetydata.fra.dot.gov/OfficeofSafety/PublicSite/Crossing/Crossing.aspx>
- **NHTSA's Fatality Analysis Reporting System**
 - <https://www.nhtsa.gov/research-data/fatality-analysis-reporting-system-fars>
- **The Crash Modification Factors Clearinghouse**
 - <https://www.cmfclearinghouse.org/>
- **Technical questions can be submitted to RAISEgrants@dot.gov**



Avoiding Common Mistakes

- Make sure inputs and assumptions in the BCA are sourced and documented
- Make sure the submitted BCA and claimed benefits match the project being proposed for grant funding
- Show individual utility of different separable project components
- Provide an unlocked BCA spreadsheet (rather than a PDF of a spreadsheet)

	C	D	E	F	G	H	I	J	K	L	M	N
Improvement Length		2.0	Miles									
Daily Users		3,000										
Amenity Value		\$1.42	Per Cycling Mile									
Annualization		365										
Annual Amenity Benefit		\$3,109,800						Capital Cost	Discounted Capital Cost	Cycling Amenity Benefit	Excess Land Sale	Discounted Benefits
							2020	\$0	\$0	\$0	\$0	\$0
							2021	\$0	\$0	\$0	\$0	\$0
							2022	\$0	\$0	\$0	\$0	\$0
							2023	\$20,000,000	\$16,325,958	\$0	\$0	\$0
Land Price		\$90,000	Per Acre				2024	\$0	\$0	\$3,109,800	\$3,600,000	\$5,118,874
Amount of Land		40	Acres				2025	\$0	\$0	\$3,109,800	\$0	\$2,217,244
Sale Price		\$3,600,000					2026	\$0	\$0	\$3,109,800	\$0	\$2,072,191
							2027	\$0	\$0	\$3,109,800	\$0	\$1,936,627
							2028	\$0	\$0	\$3,109,800	\$0	\$1,809,932
							2029	\$0	\$0	\$3,109,800	\$0	\$1,691,525
							2030	\$0	\$0	\$3,109,800	\$0	\$1,580,865
							2031	\$0	\$0	\$3,109,800	\$0	\$1,477,444
							2032	\$0	\$0	\$3,109,800	\$0	\$1,380,788
							2033	\$0	\$0	\$3,109,800	\$0	\$1,290,456
									\$16,325,958			\$20,575,947
											NPV	\$4,249,989
											BCR	1.3



Q&A

RAISE Grants

Rebuilding American Infrastructure with Sustainability and Equity

A dark blue background image showing the silhouettes of several people sitting around a long table in a meeting room, with large windows in the background. The scene is dimly lit, emphasizing the shapes of the participants.

QUESTIONS?