
SecretaryScheduler (OST) Calendar

(b) (6) @dot.gov

Tuesday, March 1, 2022 – Thursday, March 31, 2022

Time zone: (UTC-05:00) Eastern Time (US & Canada)

(Adjusted for Daylight Saving Time)

March 2022

Su Mo Tu We Th Fr Sa

		<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>
<u>6</u>	<u>7</u>	<u>8</u>	<u>9</u>	<u>10</u>	<u>11</u>	<u>12</u>
<u>13</u>	<u>14</u>	<u>15</u>	<u>16</u>	<u>17</u>	<u>18</u>	<u>19</u>
<u>20</u>	<u>21</u>	<u>22</u>	<u>23</u>	<u>24</u>	<u>25</u>	<u>26</u>
<u>27</u>	<u>28</u>	<u>29</u>	<u>30</u>	<u>31</u>		

 [S1] Commute (b)(7)(F)	Tue, Mar 1	Commute (b)(7)(F)
[S1 - WH] (b) (6)		8:50 AM – 9:10 AM
BBB Daily		9:00 AM – 9:30 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] DOL American Trucking Association Signing Event		9:30 AM – 10:30 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - DIGITAL] Content Review (SOLO)		10:50 AM – 11:00 AM
[S1 - CALL] Senator Capito		11:00 AM – 11:10 AM
[S1 - HEARING] Prep Session (b) (5)		11:10 AM – 12:00 PM
[S1 - CALL] Senator Shelby		12:00 PM – 12:15 PM
[S1] Social Review		12:15 PM – 12:20 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - PRESS] SOTU Local Press		1:00 PM – 3:00 PM
[S1] Review/Approvals		3:05 PM – 3:30 PM
[S1 - PREP] Ukrainian Minister of Infrastructure Call		4:20 PM – 4:30 PM
[S1 - CALL] Ukrainian Minister of Infrastructure		4:30 PM – 5:00 PM
[S1 - PERS] (b) (6)		(b) (6)
(b) (6)		
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - PRESS] CNN		5:30 PM – 5:45 PM
[S1] Pre-SOTU Dinner with Cabinet Secretaries		6:00 PM – 7:30 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)

	[S1 - WH] Arrive to U.S. Capitol	7:50 PM – 8:00 PM
	[S1 - WH] SOTU	8:00 PM – 11:00 PM
	[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
▲	[S1 - DIGITAL] Content Review (SOLO)	Wed, Mar 2
	[S1] Commute (b)(7)(F)	9:20 AM – 9:30 AM
	[S1 - SENATE] Pre-Hearing Arrival/Hold	Commute (b)(7)(F)
	[S1 - SENATE] EPW Hearing	9:40 AM – 10:00 AM
	Commute (b)(7)(F)	10:00 AM – 12:30 PM
	[S1] Desk Time	Commute (b)(7)(F)
	[S1 - MEETING] Hearing Debrief	12:40 PM – 1:00 PM
	[S1 - CALL] Ford CEO, Jim Farley	1:00 PM – 1:20 PM
	[S1 - PERS] (b) (6)	1:30 PM – 1:40 PM
	[S1] Call Time	(b) (6)
	[S1] Desk Time - SOLO	2:00 PM – 2:30 PM
	[S1] Review (b) (5)	2:30 PM – 3:00 PM
	[S1] Review/Approvals	3:00 PM – 4:00 PM
	[S1] Binder Review	4:00 PM – 4:20 PM
	[S1 - MEETING] Nightly Check Out Call	4:20 PM – 4:30 PM
	[S1 - WH] VC: Principals Committee - (b) (5)	4:30 PM – 5:00 PM
	(b) (5)	5:00 PM – 5:30 PM
	[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
	[S1 - PERS] (b) (6)	(b) (6)
	[S1 -PRESS] Steph Ruhle, MSNBC	11:00 PM – 11:20 PM
▲	[S1] Commute (b)(7)(F)	Thu, Mar 3
	[S1 - MEETING] Secretary Buttigieg + Billy Nolen, FAA	Commute (b)(7)(F)
	[S1] Desk/Call Time	8:40 AM – 9:00 AM
	[S1 - MEETING] Former Secretary Skinner	9:00 AM – 9:40 AM
	[S1] Commute (b)(7)(F)	9:40 AM – 10:10 AM
	[S1 - MEETING] Check-in with Polly	Commute (b)(7)(F)
	[S1 - MEETING] AASHTO CEO's	10:40 AM – 11:00 AM
	[S1 - EVENT] AASHTO Keynote Luncheon	11:00 AM – 12:00 PM
	[S1] Commute (b)(7)(F)	12:00 PM – 12:40 PM
	[S1 - WH] (b) (6)	Commute (b)(7)(F)
	[S1 - WH] Lunch	1:00 PM – 1:10 PM
	[S1 - DIGITAL] Content Review (SOLO)	1:10 PM – 1:30 PM
	[S1 - WH] Cabinet Meeting	1:30 PM – 1:40 PM
	[S1 - WH] Cabinet Meeting Buffer	2:00 PM – 3:45 PM
	Commute (b)(7)(F) [S1 - MEETING] Nightly Check Out	3:50 PM – 4:30 PM
		Commute (b)(7)(F)

[S1 - PERS] (b) (6)		(b) (6)
▲ [S1] Commute (b)(7)(F)	Fri, Mar 4	Commute (b)(7)(F)
[S1 - TRAVEL] Pre-Departure Train Time		7:55 AM – 8:10 AM
[S1] Review Time		8:10 AM – 8:40 AM
[S1 - TRAVEL] (b) (6) (DC > DE)		8:10 AM – 9:32 AM
[S1 - MEETING] Administrative Check-in		8:40 AM – 8:55 AM
[S1 - MEETING] Supply Chain Update Meeting		9:00 AM – 9:15 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] Raising of Ukrainian Flag in Wilmington		9:40 AM – 10:15 AM
[S1 - TRAVEL] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] Photoline - Low-No Emissions Buses and Bus & Bus Facilities Rollout		10:30 AM – 11:00 AM
[S1 - EVENT] Press Conference - Low-No Emissions Buses and Bus & Bus Facilities Rollout		11:10 AM – 12:15 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - TRAVEL] (b) (6) (DE > DC)		Commute (b)(7)(F)
[S1 - BRIEFING] Catch-all Policy Time		12:40 PM – 1:10 PM
[S1- DNS] Policy and Major Document Review- SOLO		1:10 PM – 2:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Desk/Correspondence Time		2:20 PM – 2:40 PM
[S1 - MEETING] CAFE Update		2:40 PM – 2:55 PM
[S1 - WH] Pre-Meeting Hold		3:00 PM – 3:30 PM
[S1 - WH] Stellantis CEO Meeting (in-person)		3:30 PM – 4:30 PM
Commute (b)(7)(F) Call [S1 - MEETING] Nightly Check Out		Commute (b)(7)(F)
▲ [S1] Commute (b)(7)(F)	Sun, Mar 6	Commute (b)(7)(F)
[S1 - WH] (b) (6)		9:50 AM – 10:00 AM
[S1 - WH] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Arrive + Board Airforce 2		10:30 AM – 11:00 AM
[S1 - TRAVEL] FLIGHT (DC > AL)		(b) (6)
[S1] Tarmac Greet (b) (6)		1:00 PM – 1:20 PM
(b) (6)		
[S1] Commute (b)(7)(F) Christopher Coes		Commute (b)(7)(F)
[S1] Arrive to Selma		2:10 PM – 2:15 PM
[S1 - EVENT] Selma Greet		2:15 PM – 2:45 PM
[S1] Lunch + Greetings in Cabinet Holdroom		2:45 PM – 3:45 PM
[S1] Move to stage for speaking program		3:45 PM – 3:50 PM

[S1] Cabinet Remarks on Mainstage		3:50 PM – 4:20 PM
[S1] Listen to VPOTUS Remarks		4:20 PM – 4:45 PM
[S1] Mingle		4:45 PM – 5:05 PM
[S1] Line up for Bridge Crossing		5:05 PM – 5:15 PM
[S1 - EVENT] Walk Across Bridge		5:15 PM – 5:45 PM
[S1] Load in Vehicle		5:45 PM – 6:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Flight (AL>DC)		(b) (6)
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
▲ [S1] Commute (b)(7)(F)	Mon, Mar 7	Commute (b)(7)(F)
[S1] Desk Time/Review		8:40 AM – 9:05 AM
[S1 - DIGITAL] Content Review (SOLO)		9:05 AM – 9:15 AM
[S1 - PREP] Grant Shapps, UK, Secretary of State for Transport Call		9:15 AM – 9:30 AM
[S1 - MEETING] Grant Shapps, UK, Secretary of State for Transport		9:30 AM – 10:00 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - WH] (b) (6)		10:20 AM – 10:30 AM
[S1 - WH] Desk Time in HOLD		10:30 AM – 11:00 AM
[S1 - WH] Event with VP		11:25 AM – 11:55 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - PERS] (b) (6)		(b) (6)
[S1 - CHECK-IN] Digital		12:50 PM – 1:15 PM
[S1] Desk/Call Time		1:15 PM – 2:00 PM
[S1 - EVENT] DOL-DOT MOU Signing		2:00 PM – 3:00 PM
[S1 - MEETING] Mary Barra, CEO of General Motors		3:05 PM – 3:35 PM
[S1 - BRIEFING] Amtrak/Union Station		3:40 PM – 4:40 PM
[S1] Binder Review		4:40 PM – 4:50 PM
[S1 - MEETING] Nightly Check Out Call		4:50 PM – 5:20 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
▲ [S1] Commute (b)(7)(F)	Tue, Mar 8	Commute (b)(7)(F)
[S1] AM Desk/Review Time		8:30 AM – 8:50 AM
[S1 - DIGITAL] Content Review (SOLO)		8:50 AM – 9:00 AM
[S1] Desk Time		9:00 AM – 9:30 AM
BBB Daily		9:00 AM – 9:30 AM
[S1 - CALL] Rep. Payne		9:30 AM – 9:50 AM
[S1 - CALL] Ukraine Prep		9:50 AM – 10:00 AM
[S1 - MEETING] Ukraine Minister Infrastructure, Oleksandr Kubrakov		10:00 AM – 10:30 AM

[S1 - DNS] POLICY AND MAJOR DOCUMENT REVIEW- SOLO	10:30 AM – 12:00 PM
[S1 - MEETING] Bus/Bus Facilities	12:00 PM – 12:30 PM
[S1] (b) (6)	12:30 PM – 12:40 PM
[S1] Review/Approvals	12:40 PM – 1:00 PM
[S1 - PERS] (b) (6)	(b) (6)
[S1 - PERS]	
[S1 - PERS]	
[S1] Desk/Call Time	2:30 PM – 3:10 PM
[S1 - PRESS] Slot	3:20 PM – 4:10 PM
[S1 - MEETING] Speechwriters	4:15 PM – 4:30 PM
[S1] Binder Review	4:30 PM – 4:40 PM
[S1 - BRIEFING] Internal 5G - Check-in	4:45 PM – 5:00 PM
[USDOT + VERIZON - CALL] 5G Follow-Up	5:00 PM – 5:30 PM
[S1 - CALL] Ukraine Check-in with Amb. Power	5:30 PM – 5:40 PM
[S1 - MEETING] Nightly Check Out Call	5:40 PM – 6:00 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)

▲ [S1] Commute (b)(7)(F)	Wed, Mar 9	Commute (b)(7)(F)
[S1] Walk		8:55 AM – 9:00 AM
[S1 - MEETING] Robert Isom, President of American Airlines		9:00 AM – 9:30 AM
[S1] Walk		9:30 AM – 9:40 AM
[S1 - PRESS] Slot		10:00 AM – 10:50 AM
[S1 - WH] Principals Committee Meeting on (b) (5)		11:00 AM – 12:00 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1] Review/Approvals		12:30 PM – 1:00 PM
[S1 - MEETING] Mayor Bowser		1:00 PM – 1:30 PM
[S1 - MEETING] Internal - Department Heads		1:45 PM – 2:15 PM
[S1] Binder Review		2:20 PM – 2:30 PM
[S1 - EVENT] Wall of Fame Induction for Dr. Gladys B. West		2:30 PM – 3:00 PM
[S1 - MEETING] Nightly Check Out Call		3:00 PM – 3:30 PM
[S1] Desk/Call Time		3:30 PM – 4:00 PM
[S1 - MEETING] AV Strategy Discussion		4:00 PM – 4:50 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - PRESS] OTR		5:05 PM – 6:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Internal Tech Check		6:50 PM – 6:55 PM
[S1 - EVENT] U.S. Senate Youth Program		7:00 PM – 7:30 PM

▲ (b) (6)	(b) (6)	
BIL Executive Policy Council	Thu, Mar 10	2:00 PM – 3:30 PM
▲ [S1 - PERS] (b) (6)	(b) (6)	
[S1 - DNS]	Fri, Mar 11	9:00 AM – 1:00 PM
[S1 - MEETING] Budget Update		9:30 AM – 10:00 AM
[S1 - MEETING] B3W		10:45 AM – 10:55 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Appointee Departure: (b) (6)		1:10 PM – 1:20 PM
[S1] DTC Time		1:25 PM – 1:55 PM
[S1 - WH] Principals Committee (b) (5)		2:00 PM – 3:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Record Voicemail - SOLO		3:00 PM – 3:10 PM
[S1 - MEETING] FO Leadership Checkout		3:35 PM – 3:55 PM
▲ [S1] Commute (b)(7)(F)	Mon, Mar 14	Commute (b)(7)(F)
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Commute (b)(7)(F)		
[S1 - EVENT] APTA Legislative Conference		9:15 AM – 10:30 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - MEETING] Lyft CEO		11:00 AM – 11:30 AM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - MEETING] Front Office Leadership Weekly		12:00 PM – 12:50 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] NLC		1:15 PM – 2:05 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - DIGITAL] Content Review (SOLO)		2:20 PM – 2:30 PM
[S1 - MEETING] NETT Council Inaugural Meeting		2:30 PM – 3:30 PM
[S1] Binder Review		3:30 PM – 3:40 PM
CONFIRMED [S1 - MEETING] IRELAND - Eamon Ryan, Minister for Transport, Environment, Climate and Communications		3:45 PM – 4:15 PM
[S1 - BRIEFING] Policy Catch-All		4:15 PM – 4:45 PM
[S1 - MEETING] Nightly Check Out Call		4:50 PM – 5:10 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - PERS]		
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
▲ [S1] Commute (b)(7)(F)	Tue, Mar 15	Commute (b)(7)(F)
[S1 - PRESS] Squawk Box		7:55 AM – 8:15 AM

[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1] Comm + PRESS		Commute (b)(7)(F)
[S1 - PRESS] Sirius XM Radio (Live Call)		8:45 AM – 8:55 AM
BBB Daily		9:00 AM – 9:30 AM
[S1 - EVENT] FLOW Announcement Event		9:45 AM – 11:00 AM
[S1 - DIGITAL] Content Review (SOLO)		11:10 AM – 11:20 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - MEETING] AZ NLC Delegation Meeting with Senators Sinema + Kelly		11:30 AM – 12:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - MEETING] Mayor of St Louis, Tishaura Jones		12:30 PM – 1:00 PM
[S1 - MEETING] Mayor of Montgomery, Steven Reed		1:00 PM – 1:30 PM
[S1 - CALL] Mitch Landrieu		1:30 PM – 1:40 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1] Desk/Call Time		2:10 PM – 2:35 PM
[S1 - PRESS] Slot		2:40 PM – 3:40 PM
[S1 - PRESS] Livestream Convo w/ True Value		2:45 PM – 3:05 PM
[S1] DTC Time		3:40 PM – 4:00 PM
[S1 - MEETING] Speechwriters		4:10 PM – 4:25 PM
[S1 - BRIEFING] Policy Catch-All		4:25 PM – 4:45 PM
[S1] Binder Review		4:45 PM – 4:50 PM
[S1 - MEETING] Nightly Check Out Call		4:50 PM – 5:10 PM
[S1 - BRIEFING] SXSW Prep		5:10 PM – 5:30 PM
[S1] Review/Approvals		5:30 PM – 6:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)

📌 DC > AUSTIN > DC	Wed, Mar 16	
[S1] Commute (b)(7)(F)	Wed, Mar 16	Commute (b)(7)(F)
[S1] Airport Time		7:10 AM – 8:00 AM
[S1 - TRAVEL] (b) (6) (BWI > AUS)		(b) (6)
[S1 - DIGITAL] Content Review (SOLO)		8:50 AM – 9:00 AM
[S1] Review SXSW Remarks		10:00 AM – 11:00 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] MLK Jr. Station Stakeholder Greet		12:15 PM – 12:30 PM
[S1] Ride Train from MLK Jr. Station to Plaza Saltillo Station		12:30 PM – 12:40 PM
[S1 - PRESS] Plaza Saltillo Station Press Conference		12:40 PM – 2:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)

[S1 - EVENT] SXSW Town Hall	2:20 PM – 5:00 PM
[S1 - PRESS] Pullasides	5:00 PM – 6:00 PM
[S1 - MEETING] 1:1 Stakeholder Meetings	6:00 PM – 6:15 PM
[S1 - PERS] (b) (6)	(b) (6)
[S1 - PERS]	

▲ [S1 - WH] Call DOT/INFRA/WH OLA	Thu, Mar 17	8:00 AM – 8:20 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] Digital Conversation with Transit Workers		10:00 AM – 10:35 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] Meeting with City Staff/Officials		10:45 AM – 11:45 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - TRAVEL] Airport Time		12:15 PM – 1:00 PM
[S1 - TRAVEL] (b) (6) (AUS > IAD)		(b) (6)
[S1] Commute (b)(7)		Commute (b)(7)(F)
[S1 - CALL] Rep. Waters		4:45 PM – 5:00 PM

▲ [S1] Commute (b)(7)(F)	Fri, Mar 18	Commute (b)(7)(F)
[S1] Breakfast with STRIPE		8:15 AM – 8:45 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] WHM Photoline		9:05 AM – 9:25 AM
[S1 + S2 - EVENT] Women's History Month Town Hall		9:30 AM – 10:30 AM
[S1 - PRESS] Slot		10:40 AM – 11:30 AM
[S1] DTC Time		11:30 AM – 11:50 AM
[S1 - DIGITAL] Content Review (SOLO)		12:00 PM – 12:10 PM
[S1] Review/Approvals		12:10 PM – 12:40 PM
[S1 - MEETING] Administrative Check-in		12:40 PM – 12:50 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - (b) (6)		(b) (6)
[S1 - PERS] (b) (6)		(b) (6)
[S1 - PRESS] Spanish Sessions		2:25 PM – 2:45 PM
[S1 - DNS] Policy and Major Document Review- SOLO		2:30 PM – 3:45 PM
[S1 - CALL] (b) (6)		3:45 PM – 3:55 PM
[S1 - CALL] Governor Baker		4:00 PM – 4:15 PM
[S1 - MEETING] Supply Chain Update Meeting		4:25 PM – 4:40 PM
[S1 - BRIEFING] New York Magazine Prep		4:45 PM – 5:00 PM
[S1] Binder Review		5:00 PM – 5:10 PM
[S1 - BRIEFING] Davidson Prep		5:10 PM – 5:25 PM

	[S1 - MEETING] Nightly Check Out Call	5:30 PM – 5:50 PM
	[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
▲	Call with Secretary Buttigieg and Minister Alhabra	Sun, Mar 20 11:00 AM – 11:30 AM
▲	[S1] Commute (b)(7)(F)	Mon, Mar 21 Commute (b)(7)(F)
	[S1] Review/Approvals	8:30 AM – 9:00 AM
	[S1 - BRIEFING] BIL Implementation	9:00 AM – 10:00 AM
	[S1 - MEETING] Monday Look Ahead	10:00 AM – 10:20 AM
	[S1 - MEETING] Secretary Raimondo + Alan Davidson	10:30 AM – 11:00 AM
	[S1- DNS] Policy and Major Document Review- SOLO	11:00 AM – 12:30 PM
	[S1] (b) (6)	12:30 PM – 12:40 PM
	[S1 + S2 + S3] Lunch	12:40 PM – 1:20 PM
	[S1 - MEETING] (b) (5)	1:30 PM – 3:30 PM
	[S1] Desk/Call Time	3:40 PM – 4:10 PM
	[S1 - MEETING] National Minority Supplier Development Council	4:15 PM – 5:00 PM
	[S1 - EVENT] Photo with Former Staff - (b) (6)	5:00 PM – 5:15 PM
	[S1 - DIGITAL] Content Review (SOLO)	5:20 PM – 5:30 PM
	[S1] Binder Review	5:30 PM – 5:40 PM
	[S1 - MEETING] Nightly Check Out Call	5:40 PM – 6:00 PM
	[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
▲	[S1] Commute (b)(7)(F)	Tue, Mar 22 Commute (b)(7)(F)
	[S1 - DIGITAL] Content Review (SOLO)	8:35 AM – 8:45 AM
	[S1 - CALL] Dave Calhoun, Boeing CEO	8:45 AM – 9:00 AM
	BBB Daily	9:00 AM – 9:30 AM
	[S1 - BRIEFING] Press Call Prep	9:35 AM – 9:55 AM
	[S1 - MEETING] Supply Chain Update Meeting	10:00 AM – 10:15 AM
	[S1 - PRESS] New York Magazine - Profile (b) (6)	10:20 AM – 11:00 AM (b) (6)
	[S1] Desk/Call Time	12:30 PM – 1:00 PM
	[S1 - PRESS] Press Call - Mega/ INFRA/ Rural NOFO	1:00 PM – 1:30 PM
	[S1 - MEETING] Invitations	1:30 PM – 1:50 PM
	[S1 - PRESS] Slot	2:00 PM – 3:20 PM

[S1 - BRIEFING] Policy Catch-All	3:30 PM – 4:00 PM
[S1 - MEETING] Q2 Travel Review	4:05 PM – 4:25 PM
[S1 - MEETING] Equity Update	4:30 PM – 5:15 PM
[S1] Binder Review	5:15 PM – 5:25 PM
[S1 - MEETING] Nightly Check Out Call	5:25 PM – 5:55 PM
[S1] Review/Approvals	5:55 PM – 6:10 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)

▲ [S1] Commute (b)(7)	Wed, Mar 23	Commute (b)(7)(F)
[S1] Desk Time - SOLO		8:30 AM – 8:45 AM
[S1 - DIGITAL] Content Review (SOLO)		8:45 AM – 8:55 AM
[S1 - WH] DOT/WH (b) (5)		9:00 AM – 10:00 AM
(b) (5)		
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - EVENT] Mega/ INFRA/ Rural NOFO Rollout Plan		10:20 AM – 11:20 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - MEETING] DH + MH		11:40 AM – 12:00 PM
[S1] Desk/Call Time		12:00 PM – 12:20 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - MEETING] Internal - Department Heads Meeting		1:00 PM – 1:50 PM
[S1] Desk Time - SOLO		1:50 PM – 2:30 PM
[S1 - PRESS] Slot		2:40 PM – 3:30 PM
[S1] DTC Time		3:30 PM – 4:00 PM
CONFIRMED: S1 Meeting with Mexico Ambassador to U.S. Esteban Moctezuma		4:15 PM – 4:45 PM
[S1] Binder Review		4:50 PM – 5:00 PM
[S1 - MEETING] Nightly Check Out Call - Hybrid		5:00 PM – 5:30 PM
[S1] Review/Approvals		5:30 PM – 5:50 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)

▲ (b) (5)		
[S1] Commute (b)(7)(F)	Thu, Mar 24	Commute (b)(7)(F)
[S1 - DIGITAL] Content Review (SOLO)		8:50 AM – 9:00 AM
[S1 - CALL] Senator Stabenow		9:00 AM – 9:15 AM
[S1] Desk/Call Time - SOLO		9:15 AM – 9:35 AM
[S1] Correspondence Time		9:35 AM – 10:00 AM
[S1 - MEETING] Supply Chain Update Meeting		10:00 AM – 10:15 AM

[S1 - EVENT] "Difficulties Encountered During Air Travel by Persons Who Use Wheelchairs"	10:30 AM – 11:00 AM
[S1] Desk/Call Time	11:00 AM – 11:40 AM
[S1 - BRIEFING] DPCC Prep	11:40 AM – 12:00 PM
[S1 - PERS] (b) (6)	(b) (6)
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
[S1 - MEETING] DPCC Lunch	12:45 PM – 2:00 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
[S1] Review/Approvals	2:20 PM – 2:50 PM
[S1] Binder Review	2:50 PM – 3:00 PM
[S1 - MEETING] Small Team Huddle - Hybrid	3:00 PM – 3:30 PM
[S1 - PERS] (b) (6)	(b) (6)
[S1 - MEETING] JEREMIE PAPIN, CHAIRMAN OF NISSAN AMERICAS	4:00 PM – 4:30 PM
[S1 - CALL] Senator Wyden	4:30 PM – 4:45 PM
[S1 - BRIEFING] Catch-all Policy Time	4:45 PM – 5:15 PM
[S1 - MEETING] Nightly Check Out Call	5:15 PM – 5:45 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)

▲ [S1] Commute (b)(7)(F)	Fri, Mar 25	Commute (b)(7)(F)
[S1 - PERS] (b) (6)		(b) (6)
(b) (6)		
[S1] Desk Time - SOLO		8:45 AM – 9:30 AM
[S1 - CALL] Katie Farmer, BNSF Railway Company		9:30 AM – 9:50 AM
[S1 - MEETING] WEF Chairman Klaus Schwab		10:00 AM – 10:30 AM
[S1 - BRIEFING] FHWA Bridge Discretionary Program		10:40 AM – 11:30 AM
[S1 - CALL] Lance Fritz		11:30 AM – 11:50 AM
[S1 - CALL] Amit Bose		11:50 AM – 11:55 AM
[S1] DTC Time		12:00 PM – 12:20 PM
[S1] Record Voicemail		12:20 PM – 12:30 PM
[S1 - MEETING] 2022 International Priorities		12:40 PM – 1:00 PM
Cabinet Call - (b) (5)		1:00 PM – 1:30 PM
(b) (5)		
(b) (6)		(b) (6)
[S1 - CALL] Mohsin Syed		2:50 PM – 3:00 PM
[S1 - PRESS] Slot		3:00 PM – 4:40 PM
[S1 - PRESS] Congresswoman Lauren Underwood		3:15 PM – 3:35 PM

[S1 - PRESS] Congresswoman Abigail Spanberger	3:40 PM – 4:00 PM
[S1 - PRESS] Congressman Greg Stanton	4:05 PM – 4:25 PM
[S1 - CALL] Michael Stumo	4:45 PM – 5:00 PM
[S1 - CALL] Amit Bose	5:00 PM – 5:15 PM
[S1 - MEETING] Nightly Check Out Call	5:15 PM – 5:35 PM
[S1] Record DTC	5:40 PM – 5:50 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)

▲ [S1 - PERS] (b) (6)	Sat, Mar 26	(b) (6)
[S1 - PERS]	Sat, Mar 26	
[S1 - PERS]		
[S1 - PERS]		
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▲ [S1 - BRIEFING] Ukraine Frontline Meetings	Sun, Mar 27	3:00 PM – 3:20 PM
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▲ [S1] Commute (b)(7)(F)	Mon, Mar 28	Commute (b)(7)(F)
[S1 - IN-PERSON MEETING] Mayor Gloria, San Diego - CA		8:30 AM – 9:00 AM
Confirmed: Ukraine Frontline Country (SLOVAKIA)		9:00 AM – 9:30 AM
[S1] Review/Approvals		9:30 AM – 9:50 AM
[S1 - MEETING] Monday Look Ahead		10:00 AM – 10:20 AM
[S1 - DIGITAL] Content Review (SOLO)		10:20 AM – 10:30 AM
Confirmed: S1 Meeting with Minister Grindeanu (ROMANIA)		10:30 AM – 11:00 AM
[S1 - CALL] Seth Harris		11:00 AM – 11:30 AM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - PERS]		
[S1 - PERS]		
[S1 - BRIEFING] Internal - Implementation (b) (5)		12:30 PM – 1:00 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - VIRTUAL EVENT] League of Conservation Voters (LCV) Mayors Event		1:30 PM – 2:30 PM
[S1- DNS] Policy and Major Document Review- SOLO		2:30 PM – 3:50 PM
[S1] Binder Review		3:50 PM – 4:00 PM
[S1 - PERS] (b) (6)		(b) (6)

[S1 - CALL] Senator Cantwell		4:30 PM – 4:45 PM
[S1 - MEETING] Nightly Check Out Call		4:50 PM – 5:10 PM
[S1 - CALL] Senator Menendez		5:15 PM – 5:25 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - PERS] (b) (6)		(b) (6)
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
(b) (6)		(b) (6)
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
▲ [S1] Commute (b)(7)(F)	Tue, Mar 29	Commute (b)(7)(F)
[S1] AM Desk Time - SOLO		8:30 AM – 8:50 AM
[S1 - DIGITAL] Content Review (SOLO)		8:50 AM – 9:00 AM
BBB Daily		9:00 AM – 9:30 AM
[S1] Review/Approvals/Desk Time		9:00 AM – 9:40 AM
[S1 - VIRTUAL EVENT] League of American Bicyclists' National Bike Summit		9:40 AM – 10:00 AM
[S1 - PRESS] Yahoo Podcast Interview		10:00 AM – 10:40 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - IN-PERSON] Memorial Service for Congressman Don Young		11:00 AM – 12:00 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - IN-PERSON EVENT] American Association of Port Authorities Legislative Summit		12:45 PM – 1:40 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - PERS] (b) (6)		(b) (6)
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - WH] (b) (6)		3:10 PM – 3:20 PM
[S1 - VIRTUAL EVENT] United Brotherhood of Carpenters and Joiners, Concrete Industry Leadership Conference		3:30 PM – 4:00 PM
[S1 - WH] Emmett Till Anti-lynching Bill Signing		4:00 PM – 5:00 PM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - PERS] (b) (6)		(b) (6)
▲ Leesburg	Wed, Mar 30	
[S1] Commute (b)(7)(F)	Wed, Mar 30	Commute (b)(7)(F)
[S1] Review/Approvals		8:30 AM – 9:00 AM
[S1 - DIGITAL] Content Review (SOLO)		9:00 AM – 9:10 AM
[S1 - IN-PERSON EVENT] Visit to FAA in VA		9:15 AM – 10:45 AM

[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
[S1 - CALL] (b) (6)	(b) (6)
[S1 - PERS] (b) (6)	(b) (6)
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
[S1 - IN-PERSON EVENT] U.S. Hispanic Chamber of Commerce (USHCC) Legislative Summit	12:50 PM – 1:30 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
[S1 - IN-PERSON EVENT] Farewell Celebration for Administrator Dickson	1:50 PM – 3:20 PM
[S1] Com Binder Review	Commute (b)(7)(F)
[S1 - HYBRID MEETING] Department Heads Call with Jeff Zients	3:30 PM – 4:20 PM
[S1 - DIGITAL] Content Review (SOLO)	4:20 PM – 4:30 PM
[S1 - HYBRID MEETING] Nightly Check Out Call	4:45 PM – 5:05 PM
[S1 - EVENT] Stop By - All Appointee Event	5:05 PM – 5:20 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
[S1 - PERS]	(b) (6)

▲ [S1 - PERS] (b) (6)	Thu, Mar 31	
[S1] Commute (b)(7)(F)	Thu, Mar 31	Commute (b)(7)(F)
[S1 - IN-PERSON] Breakfast with Rhode Island Lt. Gov. Sabina Matos		8:10 AM – 8:40 AM
[S1] Commute (b)(7)(F)		Commute (b)(7)(F)
[S1 - DIGITAL] Content Review (SOLO)		8:50 AM – 9:00 AM
Confirmed: S1 Meeting with Minister Spînu (MOLDOVA)		9:00 AM – 9:30 AM
[S1 - CALL] Congresswoman Melanie Stansbury		9:30 AM – 9:45 AM
[S1 - IN-PERSON MEETING] Schedule Huddle		10:00 AM – 10:20 AM
[S1] Desk/Call Time		10:20 AM – 11:30 AM
[S1 - IN-PERSON MEETING] Oglala Sioux/Rosebud Sioux		11:30 AM – 12:00 PM
[S1 - PERS] (b) (6)		(b) (6)
[S1 - PERS]		
[S1 - PERS]		
[S1 - PERS]		
[S1 - IN-PERSON MEETING] President Nez, Navajo Nation		1:45 PM – 2:15 PM
[S1 - HYBRID MEETING] Front Office Leadership Weekly		2:30 PM – 3:30 PM
[S1] Review/Approvals		3:30 PM – 4:00 PM
[S1 - HYBRID BRIEFING] Prep - Ports Calls		4:00 PM – 4:20 PM

[S1] Binder Review	4:20 PM – 4:30 PM
[S1 - IN-PERSON MEETING] Nightly Check Out Call	4:30 PM – 5:00 PM
[S1 - BRIEFING] Internal 5G Update	5:00 PM – 5:15 PM
[USDOT + VERIZON - CALL] 5G Follow-Up	5:15 PM – 5:45 PM
[S1] Commute (b)(7)(F)	Commute (b)(7)(F)
